

## NOTICE OF MEETING

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# AGENDA FOR THE CABINET

**George Meehan House, 225 High Road, N22 8JZ on Tuesday, 30th June, 2026, 6.30 pm**

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Members of the public are welcome to attend this meeting. If you wish to speak at the meeting please register by emailing the Democratic Services Officer. Contact details can be found at the end of the agenda front sheet.

**Elected Members:** Mark Blake (Chair), Tammy Hymas, Gio Iozzi, Tehseen Khan, Jo Kuper, Georgia Twigg, Johann Beckford, Ata Berk Aksit, Dixie-Ann Joseph, Erin Wolson and Hannah Ward

**Quorum:** 4

### 1. **FILMING AT MEETINGS**

Please note that this meeting may be filmed or recorded by the Council for live or subsequent broadcast via the Council's internet site or by anyone attending the meeting using any communication method. Although we ask members of the public recording, filming or reporting on the meeting not to include the public seating areas, members of the public attending the meeting should be aware that we cannot guarantee that they will not be filmed or recorded by others attending the meeting. Members of the public participating in the meeting (e.g. making deputations, asking questions, making oral protests) should be aware that they are likely to be filmed, recorded or reported on.

By entering the meeting room and using the public seating area, you are consenting to being filmed and to the possible use of those images and sound recordings.

The chair of the meeting has the discretion to terminate or suspend filming or recording, if in his or her opinion continuation of the filming, recording or reporting would disrupt or prejudice the proceedings, infringe the rights of any individual or may lead to the breach of a legal obligation by the Council.

## **2. APOLOGIES**

To receive any apologies for absence.

## **3. URGENT BUSINESS**

The Chair will consider the admission of any late items of Urgent Business. (Late items of Urgent Business will be considered under the agenda item where they appear. New items of Urgent Business will be dealt with under Item x below. New items of exempt business will be dealt with at Item x below).

## **4. DECLARATIONS OF INTEREST**

A Member with a disclosable pecuniary interest or a prejudicial interest in a matter who attends a meeting of the authority at which the matter is considered:

- (i) must disclose the interest at the start of the meeting or when the interest becomes apparent, and
- (ii) may not participate in any discussion or vote on the matter and must withdraw from the meeting room.

A Member who discloses at a meeting a disclosable pecuniary interest which is not registered in the Register of Members' Interests or the subject of a pending notification must notify the Monitoring Officer of the interest within 28 days of the disclosure.

Disclosable pecuniary interests, personal interests and prejudicial interests are defined at Paragraphs 5-7 and Appendix A of the Members' Code of Conduct.

## **5. NOTICE OF INTENTION TO CONDUCT BUSINESS IN PRIVATE, ANY REPRESENTATIONS RECEIVED AND THE RESPONSE TO ANY SUCH REPRESENTATIONS**

On occasions part of the Cabinet meeting will be held in private and will not be open to the public if an item is being considered that is likely to lead to the disclosure of exempt or confidential information. In accordance with the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 (the "Regulations"), members of the public can make representations about why that part of the meeting should be open to the public.

This agenda contains exempt items as set out at Item x: Exclusion of the Press and Public. No representations with regard to these have been received.

This is the formal five clear day notice under the Regulations to confirm that this Cabinet meeting will be partly held in private for the reasons set out in this Agenda.

**6. MINUTES (PAGES 1 - 38)**

To confirm and sign the minutes of the meeting held on 10 March 2026 as a correct record.

**7. DEPUTATIONS/PETITIONS/QUESTIONS**

To consider any requests received in accordance with Standing Orders.

**8. MATTERS REFERRED TO CABINET BY THE OVERVIEW AND SCRUTINY COMMITTEE**

For Cabinet to note (if any).

**9. PRE-TENDER APPROVAL TO COMMENCE PROCUREMENT FOR HOUSING-RELATED SUPPORT – SINGLE ADULTS COMPLEX NEEDS SUPPORTED HOUSING (PAGES 39 - 64)**

Report of the Corporate Director of Adults, Housing and Health. To be presented by the Cabinet Member for Housing.

**10. ESTABLISHMENT OF THE CORPORATE PARENTING COMMITTEE AND APPOINTMENT OF CABINET MEMBERS TO COMMITTEES AND PARTNERSHIPS 2026/27 & CONFIRMATION OF THEIR TERMS OF REFERENCE (PAGES 65 - 74)**

Report of the Committees Manager. To be presented by the Leader of the Council.

**11. MINUTES OF OTHER BODIES (PAGES 75 - 198)**

To note the minutes of the following:

Cabinet Member Signing

- 11 Jun 2026 11.30 am - Veolia Waste Contract award for 2027 for Housing Estates
- 6 May 2026 10.00 am - Haringey Feedback Policy
- 6 May 2026 9.30 am - Merchant Acquirer Re-Procurement and Direct Award of Contract
- 5 May 2026 11.00 am - Council homes 76 Mayes Road & Voids PSL
- 22 Apr 2026 2.30 pm - Food Waste Extension Programme
- 21 Apr 2026 2.00 pm - Home Care and Reablement
- 20 Apr 2026 4.00 pm - Direct Award for Voids Works/ Approve award of contract for Fire Doors & works/ Award of Contract for Provision of

Operational Vehicles/ Approval to deliver Council homes and let construction contract

- 13 Apr 2026 2.00 pm - Appointment of New Trustees
- 7 Apr 2026 11.30 am - Void Uplift and Woodridings Court
- 2 Apr 2026 12.00 pm - Approval of the Procurement of Integrated Drug and Alcohol Treatment and Recovery Services for Haringey
- 31 Mar 2026 12.00 pm - Security Contract
- 27 Mar 2026 9.30 am - Contract for Aquisition of Fixtures
- 24 Mar 2026 11.00 am - Variation to Provision of Unified Digital Engagement Platform
- 24 Mar 2026 11.00 am - Crisis and Resilience Fund Policy, 01 April 2026 to 31 March 2027
- 20 Mar 2026 10.00 am - Archway Road, N6 - Award of construction contract
- 19 Mar 2026 3.30 pm - Enterprise Resource Planning (ERP) Programme - Phase 1/ Haringey Council Audio Visual Supply, Installation, Configuration & Support Contract
- 19 Mar 2026 3.00 pm - Section 75 Agreement
- 19 Mar 2026 2.30 pm - Substance Misuse
- 19 Mar 2026 1.00 pm - Park hire applications by Live Nation / Festival Republic Ltd to hire Finsbury Park for multi-event weekends
- 19 Mar 2026 11.00 am - Earlsmead Primary School/Crowland Primary School / Mulberry Primary School Condition Works – Permission to initiate tender action for a Construction Works Contract
- 17 Mar 2026 2.00 pm - Acceptance of grant from the GLA for delivery of London Borough of Culture 2027
- 17 Mar 2026 11.00 am - Award of contract to NHS Solutions
- 16 Mar 2026 12.30 pm - Haringey Advice Partnership, Hamilton Close, Lift Maintenance Cocntract
- 12 Mar 2026 10.30 am - Relocation of Young Adults Services from 48 Station Road
- 11 Mar 2026 12.00 pm - Review of Parking Fees and Charges 2026-2027
- 9 Mar 2026 4.00 pm - Approval to commence Procurement: Hornsey Library Roof Condition Works
- 9 Mar 2026 3.00 pm - Hostel Refurbishment / MTC Structural Programme
- 5 Mar 2026 10.30 am - Approve acceptance of Family Hubs and Start for Life grant funding and award the contracts to various organisations necessary to deliver the Family Hub programme as set out in the delivery plan

Urgent Decisions

## **12. SIGNIFICANT AND DELEGATED ACTIONS (PAGES 199 - 210)**

To note the delegated decisions taken by Directors.

**13. NEW ITEMS OF URGENT BUSINESS**

**14. EXCLUSION OF THE PRESS AND PUBLIC**

Note from the Committees Manager

Item 15 allows for consideration of exempt information in relation to item 9.

TO RESOLVE

That the press and public be excluded from the remainder of the meeting as items 15 and 16 contain exempt information as defined under paragraph 3, Part 1, Schedule 12A of the Local Government Act 1972:

Information relating to the financial or business affairs of any particular person (including the authority holding that information).

**15. EXEMPT - PRE-TENDER APPROVAL TO COMMENCE PROCUREMENT FOR HOUSING-RELATED SUPPORT – SINGLE ADULTS COMPLEX NEEDS SUPPORTED HOUSING (PAGES 211 - 214)**

Relating to item 9.

**16. EXEMPT - MINUTES (PAGES 215 - 220)**

To confirm and sign the exempt minutes of the meeting held on 10 March 2026 as a correct record.

**17. NEW ITEMS OF EXEMPT URGENT BUSINESS**

Democratic Services Contact: Richard Plummer, Committees Manager

Telephone: 020 8489 4319

Email: richard.plummer@haringey.gov.uk

Fiona Alderman

Director of Legal & Governance (Monitoring Officer)

George Meehan House, 294 High Road, Wood Green, N22 8JZ

Monday, 22 June 2026

**Public Questions**

Any resident, council tax payer or national non domestic rate payer of the Borough may ask the Chair of any Committee or its sub bodies any question on anything for

which the Committee is responsible at any ordinary meeting. Notice of questions must be given in writing to the Democratic Services Manager by 10 a.m. on such day as shall leave three clear days before the meeting (e.g. Tuesday for a meeting on the following Monday). The notice must give the name and address of the sender. Should a question be rejected, the questioner will receive a written response advising of this, including the reasons for the rejection.

### **Deputations**

A deputation may only be received by a Committee or its sub bodies if a requisition signed by not less than ten residents of the Borough, stating the object of the deputation, is received by the Democratic Services Manager not later than 10am to leave three clear days prior to the Committee meeting.

### **Accessibility Requirements**

If you would like to attend and you have any special requirements, please email Richard Plummer, Committees Manager at [richard.plummer@haringey.gov.uk](mailto:richard.plummer@haringey.gov.uk). Please note that public seating is limited and will be allocated on a first come first served basis.

### **Advice To Members On Declaring Interests**

Information on declaring an interest is set out in the Council's Constitution in Part 5 Section A. However, you may need to obtain specific advice on whether you have an interest in a particular matter.

If you need advice, you can contact:

- Monitoring Officer
- the Legal Adviser to the Committee; or
- Democratic Services.

If at all possible, you should try to identify any potential interest you may have before the meeting so that you and the person you ask for advice can fully consider all the circumstances before reaching a conclusion on what action you should take.

**MINUTES OF THE Cabinet HELD ON Tuesday, 10th March, 2026,  
6.30 - 9.03 pm**

**PRESENT:**

**Councillors: Ajda Ovat, Peray Ahmet (Chair), Emily Arkell, Zena Brabazon, Dana Carlin, Seema Chandwani, Lucia das Neves, Ruth Gordon, Sarah Williams and Ibrahim Ali**

**ALSO ATTENDING:**

**Councillors: Luke Cawley Harrison**

**420. FILMING AT MEETINGS**

**RESOLVED:**

The filming at meetings notice was noted.

**421. APOLOGIES**

There were none.

**422. URGENT BUSINESS**

There were no new items of urgent business. There was a late report to consider in item 8, Matters Referred to Cabinet by the Overview and Scrutiny Committee, and an updated Appendix B, and explanatory note for item 23, Under-Occupation Policy.

The reason for lateness of these items was to consider the accuracy of responses to matters referred to by the Overview and Scrutiny Committee for item 8, and the updated Appendix B, and explanatory note for item 23 was due to late legal advice being received on the report.

**RESOLVED:**

To accept the additional reports

**423. DECLARATIONS OF INTEREST**

Councillors Arkell and Chandwani declared a non-pecuniary interest relating to item 21 that they were leaseholders subject to the 30-day section 20 consultation with

leaseholders as part of the approval of this item. It was determined that the Members could continue to remain part of the decision making for this item, as this was non-prejudicial nor pecuniary.

**424. NOTICE OF INTENTION TO CONDUCT BUSINESS IN PRIVATE, ANY REPRESENTATIONS RECEIVED AND THE RESPONSE TO ANY SUCH REPRESENTATIONS**

There was none.

**425. MINUTES**

The minutes of the meeting, held 10 February 2026, were discussed.

**RESOLVED:**

That the minutes of the meeting, held 10 February 2026, were agreed as a true and accurate record of proceedings.

**426. DEPUTATIONS/PETITIONS/QUESTIONS**

A deputation was received from Dan Jones representing residents in Bounds Green relating to Neighbourhood Community Infrastructure Levy (NCIL) Spending Round 2.

The depute introduced their deputation.

It was highlighted by the depute that there were concerns regarding the proposals for Neighbourhood Community Infrastructure Levy (NCIL) in Bounds Green and Woodside, particularly on Myddleton Road. It was explained that there had been plans put forward to implement improvements to Finsbury Gardens and a Myddleton Road parklet. However, it was stressed that these had not been put forward in favour of proposing implementation of improvements to the Haringey Civic Centre. He raised concerns regarding the utilisation of funding on the Haringey Civic Centre.

The depute asked what the justification was for the utilisation of funding into Civic Centre, while not funding other community projects. It was additionally suggested that, as it was viewed by the depute that the proposed Civic Centre improvements were in breach of NCIL governance, that this be paused. It was also asked that the Cabinet commit NCIL funding to Finsbury Gardens to become a community project

The Cabinet Member for Housing and Planning, and Deputy Leader of the Council provided a response to the deputation.

It was outlined that the consultation, which had been carried out via the Commonplace survey, had received responses from more than 2,700 people and generated over 500 project suggestions, with an approximate total value exceeding £20 million. In this second phase of NCIL distribution, £1.7m was available to allocate across nine funding areas, two of which had Neighbourhood Forums. It was stressed that, as a result, difficult decisions had to be made.

It was explained that a sum of £6,500 was allocated in each of the 21 wards for a mural to serve as a permanent legacy of the year-long programme of events. It was additionally explained that £32,560 allocated for a communal garden project in Woodside, which had been shaped through engagement activity.

The Cabinet Member stressed that the majority of the allocation was directed toward improvements in Finsbury Gardens. It was highlighted that the refurbishment was to be designed with input from the local community.

The Cabinet Member emphasised that the consultation was not disregarded, and was central to informing the assessment process, highlighting community priorities, and shaped the longlist of proposals.

It was explained that the Council welcomed continued engagement and intended to work with residents to develop future proposals that were achievable and aligned with local priorities.

**RESOLVED:**

*To allow the item linked to the deputation to be heard, it was agreed to amend the agenda order to take Item 18 next.*

### **427. NEIGHBOURHOOD COMMUNITY INFRASTRUCTURE LEVY (NCIL) SPENDING ROUND 2**

The Cabinet Member for Housing and Planning, and Deputy Leader of the Council introduced the report.

It was explained by the Cabinet member that the Community Infrastructure Levy (CIL) was a charge on developers based on the floorspace of new buildings to help fund infrastructure needs arising from development. Legislation allowed 15% to 25% of CIL collected to be spent in neighbourhoods on infrastructure that addressed demands created by development. This was referred to as Neighbourhood CIL (NCIL). In 2020 the Council approved £2.2m in spending on 41 Round 1 NCIL projects. Most of these were delivered and contributed to new and improved local infrastructure in Haringey, including:

- The Rising Green Youth Hub in Wood Green
- Investments in Springfield Park, Bruce Castle Park, Hartington Park, Woodside Parks, and the tennis courts in Downhills Park
- A new pedestrian crossing at the junction of The Roundway and Lordship Lane
- Thirteen bike hangars as part of a wider programme installing on-street bike hangars on residential streets in Haringey, with over 200 delivered to meet demand for secure residential cycle parking
- Thirteen re-deployable CCTV cameras to support the capture and deterrence of crimes such as fly-tipping and anti-social behaviour, located in areas where such incidents were known to occur regularly
- Fourteen on-street waste containment schemes to maintain cleanliness on busy streets

The report set out recommendations for the spending of a further £1.73m of NCIL on Round 2 projects. The projects were intended to deliver local improvements to ensure neighbourhoods received benefits associated with new development in their area.

Feedback from residents indicated a preference for increased investment in trees, parks, green spaces, and public realm. The selected projects were informed by community consultation on NCIL spending and reflected the Council's commitment to resident involvement in local decision-making. The projects included proposals from residents and community groups, as well as initiatives aligned with identified community priorities for neighbourhood investment. These priorities were:

- Tree planting and green spaces
- Street and kerbside improvements
- Play spaces and facilities
- Community safety measures
- Cultural facilities
- Cycling facilities
- Traffic calming measures
- School grounds and buildings

Based on these priorities, it was explained that the following projects were funded in Round 2.

### **Tree planting and green spaces:**

- Tree planting and environmental improvements in St Ann's
- Parklet in the Pembury Road area
- Tottenham Green Streets tree planting
- Brunswick Park enhancement
- Greening in Highgate
- Crouch End Open Space improvements
- Belmont Recreation Ground sustainable urban drainage

### **Street and kerbside improvements:**

- Parklet in the Pembury Road area
- Queen's Wood footpath improvements
- Parkland Walk footpath improvements between Stapleton Hall Road and the Finsbury Park entrance
- Reconstruction of Park View Road footway
- White Hart Lane benches
- Crouch End town centre and urban realm improvements

### **Play spaces and facilities:**

- Alexandra Park play improvements
- Finsbury Gardens playground improvements
- Tower Gardens play area
- Broadwater Farm Manston and Lypne play improvements
- Bruce Castle MUGA (all-weather sports pitch)

### **Community safety measures:**

- Wood Green lighting improvements

**Cultural facilities:**

- Green Lanes festival as part of London Borough of Culture
- London Borough of Culture ward murals

Following questions from Councillor Cawley-Harrison, the following information was shared:

- It was noted by the Cabinet Member that the criteria for the utilisation NCIL were outlined in the report in the CIL governance. It was explained by officers that the Council undertook an open-minded consultation on general themes and specific projects, which had been captured within the report, which it was stressed would be taken into consideration as part of the decision-making process.
- Officers explained that the Council would undertake consultation work with residents on the themes and projects desired by the community and review the possibility to utilise NCIL on specific projects suggested by residents.
- It was explained that the Council aimed to work with communities and would look to commission local artists to develop murals across the borough, and there would be work undertaken to work with the community to develop the murals, which would be intended to provide a legacy for the Borough of Culture work. It was stressed by officers that the London Borough of Culture work would be a small part of the overall NCIL proposals. It was additionally noted that the murals were aimed to create a legacy for the community from the Borough of Culture work.

**RESOLVED:**

That Cabinet:

1. Noted all the responses received regarding the consultation on spending the Round 2 Neighbourhood Community Infrastructure Levy, as set out in Appendix A to the report.
2. Approved the spending of Neighbourhood Community Infrastructure Levy on the Round 2 projects listed in Table 3 of the report.

**Reasons for decision**

The collection and spending of Community Infrastructure Levy (CIL), including Neighbourhood CIL (NCIL), was governed by the Planning Act 2008 and associated Regulations. Government guidance on CIL and NCIL was also provided through Planning Practice Guidance (PPG).

The Regulations enabled the Council to set aside 15% of CIL receipts (25% in areas with an adopted Neighbourhood Plan) to support the development of the relevant area by funding either:

- (a) the provision, improvement, replacement, operation or maintenance of infrastructure; or
- (b) anything else concerned with addressing the demands that development placed on an area.

This portion of CIL was known as NCIL.

The Council's adopted approach to spending NCIL, set out in its CIL Governance document (2020), provided that NCIL should be spent on neighbourhood projects, and that the neighbourhood proportion of CIL receipts collected across the borough would be pooled (except in Neighbourhood Forum Areas). The Governance document further established that the borough would be divided into nine NCIL areas, each requiring consultation, and that the Council would then determine spending based on the project lists for each area, taking consultation feedback into account.

The Council conducted consultation in December 2025 and January 2026 to identify the NCIL spending priorities for the nine NCIL areas. Consultation feedback and suggested projects were reviewed, and a proposed package of locally supported projects was developed, consistent with the Haringey Deal and subject to spending approval. These proposals were compatible with the Regulations and the CIL Governance criteria, aligned with the Haringey Vision 2035, and were agreed with relevant service delivery areas within the Council.

The governance process for identifying projects in Neighbourhood Forum Areas differed slightly. Projects within the borough's two Forum Areas were informed by consultation with the Highgate Neighbourhood Forum and the Crouch End Neighbourhood Forum, with due regard given to the same considerations applied elsewhere.

**Alternative options considered:**

Not spending NCIL consistent with community priorities

This option was dismissed. The Council's CIL Governance document committed the authority to identifying NCIL spending priorities through consultation with local communities and to implementing them. The Round 2 consultation generated over 2,700 responses and produced a broad range of appropriate project types and priorities for potential NCIL expenditure.

Delaying allocation of NCIL

This option was also dismissed. Most projects funded under NCIL Round 1 had been delivered, and further funding was available for investment in new and improved infrastructure across Haringey.

**428. MATTERS REFERRED TO CABINET BY THE OVERVIEW AND SCRUTINY COMMITTEE**

The Chair of the Adults and Health Scrutiny Panel introduced their Review into Hospital Discharge.

It was explained that the Scrutiny Panel had identified several key suggestions to improve the experience of hospital discharge for service users. It was explained that

there needed to be close monitoring of hospitals to ensure that service user experience was positive.

It was stressed that the direction of travel was positive, but highlighted that there were several key areas for improvement that would be needed.

The Cabinet Member for Adults and Health responded. It was explained that the Council recognised the importance of the experience of returning home from hospital for vulnerable residents. Those leaving hospital required continuity of care from an acute setting to care at home within their communities. For this reason, hospital discharge became a priority within the Adult Social Care improvement programme. It was stressed that the Council had worked closely with NHS colleagues to develop our approach and continued to strengthen partnership working to support positive experiences of care for residents. Acknowledging that several of the actions outlined in this report were already underway, it was noted that the Cabinet Member welcomed the recommendations.

**RESOLVED:**

That Cabinet:

1. Noted the recommendations of the Adults and Health Scrutiny Panel Review as agreed by the Overview and Scrutiny Committee.
2. Approved the responses to the recommendations as set out in the table attached at Appendix 2.

**429. 2025/26 FINANCE UPDATE QUARTER 3**

The Cabinet Member for Finance and Corporate Services introduced the report.

It was explained that the report provided an update on the financial position for Quarter 3 of 2025/26. It was noted that the predicted overspend had reduced from £34m in Quarter 1 to £23.4m in Quarter 2 and reduced by a further £4m to £19m in Quarter 3, explaining that this position included an increase in unrecovered historic parking debt, which did not represent an ongoing service pressure and was not expected to affect the following year's budget.

It was explained that most of the reduction reflected improvements in service overspends, particularly within Adult Social Care and Temporary Accommodation, alongside reduced capital expenditure. This had a direct impact on the level of Exceptional Financial Support required for the current and subsequent financial years and contributed to the medium-term approach to financial sustainability.

The Housing Revenue Account also showed an improved position, primarily due to a reduction in forecast capital expenditure, although this spending remained committed. Capital investment was required to bring housing stock up to standard and support well-maintained accommodation for tenants and leaseholders. The capital programme continued to be kept under review to manage the revenue impact of borrowing. Capital expenditure was focused on essential investment and on projects that were expected to reduce revenue costs over the longer term. The council continued to

progress the delivery of new council homes, supporting housing affordability and reducing cost pressures on other public services.

Additional government funding was confirmed for boroughs with comparable financial pressures. Funding of just under £18m increased the core government grant by £25.3m over the following three financial years. Together with potential council tax increases, this funding was insufficient to fully close the budget gap. However, ongoing work across the council to increase income, reduce service expenditure and manage borrowing costs indicated that a more sustainable financial position was achievable over the medium term.

Following questions from Councillor Cawley-Harrison, the following information was shared:

- It was explained that if a statutory recommendation regarding the budget was issued, the Council would be required to publicly at the next available Cabinet, which would be in June 2026.
- It was explained that the Council was reviewing all options to review spend, and were additionally reviewing changing and reviewing bank charges as part of financial options. It was additionally stressed that the Council was reviewing all options across the Council relating to spend and that the Council had identified some areas already to improve in this area.
- It was explained that if there were any proposed changes to how budget quarterly updates were received, the Council would be required to be considered as a change to the Constitution, and would be required to be put to Full Council for consideration.

### **RESOLVED:**

That Cabinet:

1. Noted the forecast total revenue outturn variance for the General Fund of £19m, comprising £10.72m base budget pressures and £8.312m non-delivery of savings.
2. Noted the net DSG forecast of a £3.2m overspend.
3. Noted the net Housing Revenue Account (HRA) forecast surplus of £1.791m.
4. Noted the forecast General Fund and HRA capital expenditure of £393.8m, which equated to 72.9% of the total 2025/26 Quarter Three revised budget position.
5. Approved the revenue budget virements and receipt of grants as set out in Appendix 8.
6. Approved the proposed budget adjustments and virements to the capital programme as set out in Table 5 and Appendix 8.

7. Noted the debt write-offs in Quarter Three 2025/26, which had been approved by the Corporate Director of Finance and Resources under delegated authority, or, for those above £50,000, by the Cabinet Member for Finance, as set out in Appendix 9 and in accordance with the Constitution.
8. Noted the Finance Response and Recovery Plans and progress against actions as at Quarter Three, as set out in Appendix 10.

### **Reason for Decision**

A strong financial management framework, including oversight by Members and senior management, was an essential part of delivering the council's priorities as set out in the Corporate Delivery Plan and in meeting its statutory duties. This was made more critically important than ever because of the uncertainties surrounding the Council's challenging financial position, which was being impacted by Government funding, high demand for services—particularly for the most vulnerable—and the wider economic outlook. This created an ongoing reliance on Exceptional Financial Support in the current year and across the MTFS period.

### **Alternative Options Considered**

The management of the Council's financial resources was a key part of the role of the Corporate Director of Finance and Resources (Section 151 Officer) in helping Members exercise their role, and no other options were therefore considered. The remainder of the report and its accompanying appendices set out the forecast budget position in more detail.

## **430. CORPORATE DELIVERY PLAN QUARTER 3 2025/26 PERFORMANCE UPDATE**

The Leader of the Council introduced the report.

It was outlined that the update on the Corporate Delivery Plan set out the progress made over the previous four years in implementing the council's vision for Haringey.

It was explained that the Council continued to face significant budgetary pressures arising from increasing demand and costs within social care and temporary accommodation. While additional government funding was secured following engagement with ministers, the Council continued to make the case for a more sustainable long-term funding settlement. Despite these challenges, overall progress was made across all themes, with 93% of outcomes rated as Green or Amber. It was noted that investment had been made in parks as an important community asset, and residents were involved in shaping plans through participatory budgeting as part of the Haringey Deal. Activity included tree planting, the delivery of School Streets and the establishment of a Fixing Factory to support repair and reuse initiatives. With 98% of schools rated as 'Good' or 'Outstanding', outcomes for children and young people remained strong. More than 1,000 new council homes were delivered, and progress continued towards the commitment to deliver 3,000 homes by 2031.

It was explained that the report also identified areas where milestones or timescales were not met, alongside explanations, to support transparency and ongoing improvement. The council recognised the progress made to date and remained focused on continuing to deliver services and improvements for residents in Haringey.

Following questions from Councillors Cawley-Harrison, the following information was shared:

- It was explained that Housing repairs had been taken in house three years ago, and that there had been work undertaken to strengthen the housing repairs service offered across the borough. It was stressed that there was more work to do, but that a significant amount of work had been undertaken. It was noted that there had been a dip in performance within the report, which was reflective of increased requirements around asbestos.
- It was explained that complaints were taken seriously by the Council and that the Council was working to improve and take learning from receipt of complaint. However, it was noted that there were significant pressures on the Council's delivery as a result of reduction in funding and an increase in complex needs in the borough.
- It was stressed that the Council had been ambitious on its targets and that they were reflective of budget pressures, and the impacts that these had. It was explained that the Corporate Delivery Plan had been costed, and that these had been reassessed on a continual basis. It was additionally noted that Borough faced significant pressures financially, but that it should not be ambitious to deliver for residents.

## **RESOLVED:**

That Cabinet:

1. Noted the high-level progress made against the delivery of the commitments set out in the Corporate Delivery Plan 2024–2026 as at the end of December 2025 (Quarter Three reporting period 2025/26).
2. Noted the final publication and launch of the Local Outcomes Framework (LOF)—MHCLG's new approach to outcome-based accountability and a key counterpart to reforms aiming to simplify and consolidate local government funding streams. The published metrics would be used to inform the new Corporate Delivery Plan and performance framework in line with the Borough vision. The new framework was due to come into effect from April 2026, although the public data tool would not be released until after the elections.

## **Reasons for decision**

This report formed part of regular reporting to Cabinet on the progress made against delivery commitments set out in the current Corporate Delivery Plan.

### **Alternative options considered**

Not reporting: This option was rejected, as it was important that Cabinet was informed of progress against the outcomes the council had committed to in the Corporate Delivery Plan, as outlined in section 7 and the appendices to the report.

### **431. ADOPTION OF A DIGITAL INCLUSION POLICY**

The Cabinet Member for Finance and Corporate Services introduced the report. The rationale was outlined.

It was explained that access to digital services, shopping and online interaction had become an essential part of daily life, comparable to other core utilities.

Digital exclusion was defined as not having access to a suitable device, internet connectivity, or the skills required to use online services with confidence, such as completing online forms. In Haringey, over 30% of residents were assessed as digitally excluded. This included households sharing a single mobile phone with limited data, including for children's schoolwork; adults who used email but lacked confidence with other online activities; and adults who had never used the internet. As a result, these residents experienced disadvantages, including reduced access to healthcare, limited ability to compare prices or access services, and longer or more complex interactions with the council.

The Cabinet Member explained that the policy was developed following sustained engagement with communities and partner organisations. It marked the beginning of a programme to support residents and businesses to access devices, secure internet connectivity and develop digital skills. Partner organisations also recognised the benefits of supporting digital inclusion, including more efficient service delivery. The Council acknowledged that online engagement would not be appropriate or feasible in all cases and that alternative methods of contact would continue to be required.

Following questions from Councillors Ovat, Brabazon, Cawley-Harrison, the following information was shared:

- It was explained that had been significant work undertaken with partners, the community and officers regarding digital inclusion. It was stressed that engagement work was significant.
- It was noted that the Council would work to improve digital skills for those who did not have them, and that work would be undertaken with already existing organisations to help provide training.
- It was stressed by officers that the Council would ensure that all data held about residents was compliant with General Data Protection Regulations and that it had the maximum cyber security possible. It was also stressed that the Council would provide advice to residents regarding cybersecurity.
- It was explained that the development of information supporting residents with improving and accessing broadband services was being undertaken by officers.

**RESOLVED:**

That Cabinet:

1. Approved the Digital Inclusion Policy for Haringey and the proposed Enhanced Offer detailed in the Digital Inclusion Roadmap (Appendix 1), which would support all residents in accessing council services digitally by choice and ensure that no individual was excluded as services moved to digital channels.

**Reasons for decision:**

A commitment to long-term, sustainable digital inclusion initiatives was fundamental to achieving the Borough Vision for Haringey, reducing inequalities, and supporting thriving communities to improve financial, health, and social outcomes. The Council could not provide essential services or build an inclusive and fair borough unless it ensured that all residents had access to suitable digital devices, connectivity, and the digital support they needed.

When residents were digitally included, there were significant associated benefits, including improved economic circumstances, better prospects for education and employment opportunities, and increased access to housing support and welfare services. The Digital Inclusion Roadmap would achieve lasting, positive impact within communities and provide more equitable access to services for all residents.

Digital transformation of the Council's service offer was a key driver of efficiency savings, and digital inclusion was a core component of the wider digital strategy for Haringey. The Council could not successfully achieve the shift to a self-service-by-preference delivery model unless residents were able to access services through digital channels.

Demand for digital inclusion services, skills training, donated devices, and other support for residents who were digitally excluded would increase exponentially as the range of services that could be completed entirely online grew.

While positive digital inclusion work had already been undertaken in Haringey, it had been limited by a lack of coordination, leading to missed opportunities or duplication of effort. Implementing the Digital Inclusion Policy and Roadmap would enable the Council to support a coherent offer for residents, build and expand partnerships with community groups and businesses, and ensure existing projects were not replicated.

**Alternative options considered:**

Three scalable offers had been developed to determine the ambition for Haringey's Digital Inclusion Roadmap: the Core Offer, the Enhanced Offer, and the Complete Offer (see Appendix 1). The recommendation was to implement the Enhanced Offer.

**Core Offer (Not Recommended)**

The Core Offer represented the service that could be provided within existing financial resources. It covered the work already underway to assess digital support needs in the borough, including:

- expanding the National Device Bank and National Databank offer;

- establishing a digital inclusion network with councillors, services, the NHS, VCS, and other interested parties;
- seeking external funding through social value commitments in relevant council contracts, government grants, charitable foundations, and corporate sponsors to fund long-term sustainable initiatives.

The Council's existing digital inclusion function would have continued to deliver the Core Offer.

#### Enhanced Offer (Recommended)

The Enhanced Offer included everything in the Core Offer, along with a strengthened programme of digital inclusion services that would deliver sustainable long-term benefits for residents. It included:

- providing digital inclusion support directly in the community through recruitment, training, and management of volunteer digital ambassadors;
- hosting a Digital Inclusion Fair with partner organisations to showcase the full range of support available;
- developing a hyper-local circular economy device donation and recycling scheme for the borough.

Delivering the Enhanced Offer required support from a Level 3 Apprentice, funded by Public Health, and a modest additional budget for subscriptions, marketing, and venue hire. Recruiting an apprentice was a cost-effective option and aligned with the Council's commitment to supporting Haringey care leavers into meaningful employment.

#### Complete Offer (Not Recommended)

The Complete Offer incorporated all elements of the Core and Enhanced Offers, along with additional services that would enable Haringey to deliver a highly ambitious programme of digital inclusion initiatives and realise the full range of associated benefits.

The Council acknowledged that it was operating in a challenging financial context and funding for the Complete Offer was not available at the time. However, it would continue to explore opportunities for external grants, sponsorship, or social value funding and, if successful, move towards implementing elements of the Complete Offer.

The Complete Offer would have included:

- establishing a digital device loan scheme with Haringey Learns to enable adult learners to complete course assignments at home;
- expanding the Digital Cost of Living skills programme delivered by Tender Loving Care (TLC) volunteers and Haringey Learns;
- hosting two Digital Inclusion Fairs per year;
- purchasing subscriptions to the Digital Unite Inspire programme for councillors and senior leadership, with potential expansion to other staff;
- launching a Digital Bus scheme to provide mobile access to digital inclusion support in community locations.

## **432. APPROVAL OF A DRAFT OLDER PEOPLE'S HOUSING STRATEGY FOR CONSULTATION**

The Cabinet Member for Housing and Planning, and Deputy Leader of the Council introduced the report.

It was explained that the Council's mission in Haringey was to support the development of a fairer and greener borough.

It was noted that the housing crisis in London had resulted in increasing numbers of local residents being unable to afford their rent or access housing that met their needs. This created a continued requirement for additional affordable housing. Haringey progressed the delivery of new council homes let at council rents. More than 1,000 homes were completed from 2020 onwards, with a further 2,000 under construction.

Older residents required affordable housing that met a range of needs. Projections indicated that by 2040 there would be a requirement for an additional 1,250 extra-care housing places, almost 500 of which would need to be provided at council rents. It was also identified that approximately 400 residents would require wheelchair-adapted homes. At the same time, a significant proportion of older people with care needs reported experiencing loneliness.

The strategy proposed to:

- Develop dedicated council homes at council rents for older people
- Provide affordable housing for older people on lower-middle (intermediate) incomes
- Increase the supply of affordable extra-care housing and secure additional provision within the private sector
- Deliver additional affordable sheltered housing and refurbish existing sheltered schemes
- Support community-led housing developments for older people
- Promote mixed communities within housing developments, including older people
- Create public and community spaces within and around developments to support social interaction
- Retrofit all council homes to achieve a minimum Energy Performance Certificate (EPC) rating of B by 2035

The Council continued to expand the supply of affordable housing within the borough to support residents across communities to access housing at affordable rents.

Following questions from Councillors Cawley-Harrison, the following information was shared:

- It was explained that there were a significant number of partners which were involved during the engagement process. It was noted that the engagement process
- It was explained that the Council was working to develop a significant number of older people's housing, and that the proposed strategy worked to give

impetus to adapt and do more in future.

**RESOLVED:**

That Cabinet:

1. Approved the Draft Older People's Housing Strategy attached at Appendix 1 as the basis for consultation.
2. Approved the consultation arrangements set out in paragraphs 6.11–6.13 of the report.
3. Noted that, following consultation, officers would bring back to Cabinet a revised draft of the Older People's Housing Strategy for adoption.

**Reasons for decision**

Although it was not a statutory requirement for local authorities to have an Older People's Housing Strategy, it was considered good practice. On that basis, the council had committed to developing a new Older People's Housing Strategy in both the 2024–29 Housing Strategy and the 2024–26 Corporate Delivery Plan.

Adopting an Older People's Housing Strategy would assist the council in delivering best value and driving improvements in outcomes for older people across the borough. It was expected to achieve this by allowing the council to set a coordinated approach to all aspects of housing for older people over the next fifteen years. It provided clear and coherent direction across the council's roles as a landlord, housing developer, planning authority, and provider and commissioner of housing-related social care, advice, and support services. It helped the council to align its positions on housing and planning with priorities around social care, the NHS, and public health, and to support positions set out in the draft Local Plan. As such, it could be expected to support more effective and efficient services.

**Alternative options considered**

The council could have decided not to adopt an Older People's Housing Strategy. This was not recommended—not only because the council had made a considered commitment to doing so in its current Housing Strategy and Corporate Delivery Plan, but also because failing to take a strategic approach in this area would have undermined the council's ability to provide best value through coordinated, transparent, effective, and efficient decision-making and services. Ultimately, failing to articulate a strategic approach would likely have undermined outcomes for older people in the borough.

The council could have decided that the draft strategy at Appendix 1 was not an adequate basis for consultation toward adopting an Older People's Housing Strategy. This was not recommended because the proposals were based on evidence, a review of best practice, and substantial engagement with a broad range of older people in Haringey.

**433. APPROVAL OF A FOUR YEAR CONTRACT FOR DOCKLESS BIKE SERVICES**

The Cabinet Member for Climate Action and Environment introduced the report. The rationale was outlined.

It was explained that there had been progress, performance and learning points identified from Haringey's dockless e-bike hire trial. When Cabinet approved the scheme in September 2023, the Council committed to a borough-wide trial that was carefully managed, supported by geofenced and fixed parking bays, strengthened operator accountability, and an approach intended to avoid issues experienced elsewhere. It was explained that the Council had also committed to ongoing engagement throughout the trial period, and this principle informed the delivery of the dockless e-bike scheme.

It was highlighted that, since the launch of the scheme in early 2024, engagement through the online 'Commonplace' platform and a dedicated inbox provided ongoing insight into user experience and community concerns. Feedback highlighted both the benefits of improved access to e-bikes and issues such as pavement obstruction and non-compliant parking. This feedback informed operational changes, including the expansion of marked and virtual parking bays across the borough and strengthened management arrangements from both operators, resulting in improved compliance.

The Cabinet Member noted that usage levels had increased over the trial period. Monthly ridership rose from 83,600 to 278,000 trips between March 2024 and December 2025, reflecting increased uptake as operators expanded their fleets under the trial arrangements. The trial permitted a fleet of up to 2,000 e-bikes, increasing access to sustainable travel options. Around 100 complaints were received, primarily relating to parking issues, and the council worked with operators to improve responsiveness and increase the number of parking bays. It was explained that the scheme aimed to increase travel choice, support climate and air quality objectives, and enable more people to cycle across the borough, including in areas with steep gradients where e-bikes provided additional benefit. The council sought to ensure that the expansion of the dockless e-bike service did not adversely affect other road and pavement users. With continued engagement and service improvements under the new contract, the scheme was expected to contribute to the expansion of active travel and wider environmental and public health objectives.

Following questions from Councillors Williams, Cawley-Harrison, the following information was shared:

- It was noted that the Council would be working to reduce e-rental bike dumping was reduced and noted that the proposals within the report would require that dockless bike hire services would be required to implement Global Positioning System (GPS) data for bike location and that there was a timed requirement to removed dumped bikes. It was additionally noted that the Council would have the powers to levy fines against e-bike companies not in compliance.
- It was explained that the Council had worked to ensure that costs for e-bike services were comparable to journeys via bus. It was noted that this was a positive concession from operators, which was aimed to encourage more use.

- It was stressed that the Council took advice on traffic orders and that these orders would be supported by a delegated authority report. It was additionally noted that this the approach taken would allow for residents to provide input on the type of traffic order to be put in place on a case-by-case basis.
- It was explained that the Council recouped some resource costs for previous non-compliance as part of contract negotiation.

**RESOLVED:**

That Cabinet:

1. Noted the responses received as part of community engagement on the future dockless e-bike services in Haringey, as set out in Appendix A and the exempt information in Appendix B.
2. Approved the appointment of the two selected dockless e-bike providers for the provision of dockless e-bike services in Haringey for a period of two years, with the possibility of extending the contract for a further two years at annual intervals, subject to performance. This followed a completed competitive tender process, as required by CSO 12.03, recommending the suppliers who provided the most advantageous bids.
3. Approved the Council entering into formal agreements with the selected suppliers noted in the exempt appendix to deliver dockless e-bike services in Haringey, in accordance with CSO 2.01.c, and awarded a contract for the provision of a dockless e-bike hire scheme for a period of four years from 1 April 2026 to 31 March 2030.

**Reasons for decision**

Since dockless e-bike hire services had begun formally operating in Haringey as part of the initial pilot scheme, dockless e-bikes had become an established mode of transport in the borough, with substantial user and journey figures that continued to increase over time.

The Council had engaged throughout the current trial of the dockless e-bike scheme through the online Commonplace engagement website. A dedicated Commonplace webpage ran from February 2024 (the beginning of the trial) to February 2025, seeking views from residents, businesses, and other stakeholders on the benefits and barriers of the scheme, and giving stakeholders the opportunity to suggest future parking locations. The results of this engagement were summarised in Appendix A. The Council had also engaged with the Adult Social Care Joint Partnership Board and monitored feedback received through the dockless e-bikes inbox to ensure that the needs of all community members were considered.

In September 2025, Cabinet had approved the undertaking of a formal procurement exercise for the provision of dockless e-bike hire services.

The existing Memorandum of Understanding with the two operators—Lime Technology Ltd and Human Forest (Bikes) Ltd—had enabled the Council to

understand cycling demand in the borough, track usage month-to-month, and partially regulate a previously unregulated market. Entering into a formal contract allowed the Council to set clear rules and fees to enable increased and controlled management of the e-bikes and to ensure fair pricing for residents, businesses, and visitors.

**Alternative options considered**

**Do nothing** – The Council could have chosen not to enter into agreements with dockless e-bike hire operators.

If the Council had not entered into agreements, it was likely that services would still have operated within an unregulated market, without management or governance from the Council. This lack of contractual oversight could have resulted in poor service quality, with no Council leverage to maximise benefits (including revenue generation) or mitigate issues through contractual arrangements, such as issuing financial penalties or reducing fleet size if performance was inadequate.

The current scheme running in Haringey was a fixed 24-month trial ending in March 2026. Because it was a trial, it could not be extended or replaced without undertaking a formal tender process.

**434. APPROVAL TO TENDER VALUATION AND SURVEY SERVICES RELATING TO THE ACQUISITIONS PROGRAMME**

The Cabinet Member for Housing and Planning, and Deputy Leader of the Council introduced the report.

It was explained by the Cabinet Member that the Council's aimed to support the development of a fairer and greener borough. London faced a housing crisis, with increasing numbers of residents unable to afford private rents or home ownership.

To help address this, The Cabinet Member explained that Haringey delivered more than 1,000 new council homes from 2020 onwards and had a further 2,000 under construction. The council remained on track to deliver 3,000 homes by 2031. Funding from the Mayor of London and central government supported the delivery of additional social and affordable housing for residents. Alongside the scale of delivery, the Council placed emphasis on the quality of new homes. Properties were designed to meet durability, insulation and design standards, with a mix of family and single-person accommodation. Homes were developed to be energy efficient, supporting both affordability of rent and ongoing running costs.

It was explained that the Council also acquired existing homes where appropriate and let them at council rents. Purchases were assessed to ensure value for money and that properties met minimum quality standards. Independent advisers were engaged to provide assurance on purchase prices and value for money, and to undertake structural and safety surveys on acquired properties. It was noted that the Council aimed to continue to expand the supply of affordable housing within the borough to support residents in accessing housing at council rents.

Following questions from Councillors Cawley-Harrison, the following information was shared:

- It was explained by officers that there was an in-house team reviewing acquisitions. There was a priority to acquire and build homes to reduce the pressure on housing in the borough and help alleviate the spend on temporary accommodation. It was stressed that there also needed to be, and the Council would seek, independent advice on transactions of this nature.
- It was explained that the Council would continually work with partners with a cross London expertise.
- It was stressed that the organisations that would be worked with by the Council would have professional indemnity and that there was recourse for if accurate advice was not received by the Council.
- It was explained that valuation would be quality assured by external independent advisors to ensure high quality appropriate cost.

**RESOLVED:**

That Cabinet:

1. Approved the commencement of a procurement in accordance with CSO 2.01(b) to appoint a panel of external property professionals to deliver valuations, valuation advice, and technical and structural surveys for up to a three-year term from Quarter 3 of 2026/27 to Quarter 3 of 2029/30, with the option to extend by up to 24 months.
2. Delegated authority to the Cabinet Member for Housing, in consultation with the Corporate Director of Finance and Resources, to award the contract(s) to the most economically advantageous bidder(s) following a compliant process, provided the award(s) were within the approved budget envelope set out in the exempt report.
3. Authorised the Corporate Director of Finance and Resources to issue and execute any ancillary documents and implement the contract(s), including exercising options within the contract term.

**Reasons for decision:**

The current valuers' contract was expiring and did not cover the full range of services and geographies required. The Acquisitions Programme was scaling to approximately 250 acquisitions per annum for the foreseeable future, requiring a comprehensive and flexible professional support model capable of handling both routine street-property acquisitions and complex block transactions, including mixed-use and S106 units.

**Alternative options considered:**

Do nothing: This option was discounted as it would have created a critical gap in due-diligence capacity and risked programme slippage and sub-optimal value.

Extend the current arrangement: This option was discounted because the current valuers' scope was too narrow for the expanding needs of the programme, lacking flexibility for block acquisitions and out-of-borough coverage, and not providing sufficient capacity.

Deliver the work in-house only: This option was discounted as there was insufficient internal capacity and specialist expertise to meet the volume and complexity of the acquisitions programme.

#### **435. ACQUISITION OF HOMES IN TOTTENHAM**

The Cabinet Member for Housing and Planning, and Deputy Leader of the Council introduced the report.

The Cabinet Member explained that the Council's mission was to support the development of a fairer and greener borough. London faced a significant housing crisis, with increasing numbers of residents unable to afford private rents or access home ownership. To help address this, Haringey, with funding from the Mayor of London and central government, was on track to deliver 3,000 new council homes for council rent by 2031. More than 1,100 homes had already been completed. Where homes were acquired, they were let at council rents and were required to meet the council's design standards for new homes.

It was explained that the acquisition was expected to deliver 565 new homes, comprising 351 homes let at council rent and 214 homes let at affordable key worker living rent. This provision supported key workers, including those employed in education, health, emergency services and other public services. Rents for these homes were capped at 40% of average local key worker household incomes, below typical private sector rent levels.

It was explained that new and acquired homes were developed to meet long-term durability, sustainability and energy efficiency standards, supporting lower utility costs for residents. All new homes were delivered in accordance with the design standards set out in the Mayor's London Plan.

The Cabinet Member noted that, of the homes to be acquired, 395 (70%) were family homes with two or more bedrooms and private balconies. The council continued to expand the supply of good-quality housing within the borough to support residents in accessing safe and affordable homes at council or affordable rents.

Following questions from Councillors Cawley-Harrison, the following information was shared:

- It was explained by officers that the proposed acquisition was comfortably within the parameters of the Housing Revenue Account business plan to allow it to function.
- It was noted that the Council expected to see solid return on investment early on in the plan's proposals.

**RESOLVED:**

That Cabinet:

1. Approved the acquisition, for housing purposes, of 565 homes at 867–879 High Road and 36 & 44–52 White Hart Lane N17 for the purchase price set out in paragraph 3.1 of the Part B (Exempt) report and based on the draft Heads of Terms in Appendix 2 of the Part B (Exempt) report.
2. Approved the total scheme cost for the acquisition as set out in paragraph 3.2 of the Part B (Exempt) report.
3. Approved the decision set out in paragraph 3.3 of the Part B (Exempt) report.
4. Noted that grant funding from the Greater London Authority (GLA) would be used to part-fund the acquisition, with the grant amount contained in paragraph 3.4 of the Part B (Exempt) report.
5. Granted delegated authority to the Corporate Director of Finance and Resources, following consultation with the Director of Legal and Governance (Monitoring Officer), to finalise all legal documentation and complete the transaction.

**Reasons for decision:**

The acquisition would deliver 565 additional Council homes, supporting the Council's commitment to deliver 3,000 Council homes by 2031. The Council's *New Housing Strategy for Haringey 2024–29* states at paragraph 1.1 under Strategic Objective 1:

"Haringey's ten-year housing target is 15,920 new homes as set out in the London Plan. We will deliver at least 3,000 of those homes ourselves as Council homes."

Around 13,000 households were on the Council's housing register, and these homes would provide secure, well-constructed affordable housing to Haringey households in housing need.

The acquisition aligned with the Council's established acquisitions programme, increased the supply of modern sustainable homes, reduced reliance on temporary accommodation, delivered General Fund cost savings, and supported the provision of GLA-funded Key Worker housing.

The homes were expected to be of good standard and to meet the Council's specification requirements for new council housing.

The homes were well located with access to local amenities and transport infrastructure.

**Alternative options considered:**

Not acquiring the homes – This option was rejected because it would have been a missed opportunity for the Council to:

- support its commitment to deliver 3,000 Council homes by 2031;
- avoid a significant shortfall in meeting the borough's growing housing needs;
- deliver a key element of its Medium-Term Financial Strategy (MTFS).

**436. AWARD TWO HEATING CONTRACTS TO SUCCESSFUL BIDDER.**

The Cabinet Member for Housing and Planning, and Deputy Leader of the Council introduced the report.

It was stressed by the Cabinet Member that the safety of residents was a key consideration in the provision of safe, sustainable, stable and affordable homes in Haringey. Regulatory requirements for heating systems were set out under the Gas Safety (Installation and Use) Regulations 1998, alongside additional regulations covering oil and solid fuel systems and emerging technologies such as heat pumps. The council was required to ensure that all systems and appliances were appropriately installed, safety checked, fit for purpose and maintained, so that they operated correctly and provided controlled and affordable heating for residents. The implementation of the new contract for heating safety checks, servicing, repairs, maintenance and installations supported residents to remain safely in their homes. It also contributed to carbon reduction objectives and ensured compliance with Awaab's Law and the requirement to address Category 1 hazards under the Housing Health and Safety Rating System as part of the Decent Homes programme.

It was explained that the contract specifications enabled the Council to review and update its Employer's Requirements for new developments and to maintain consistent standards for gas and heating safety across council housing. This included the use of consistent materials, appliances and associated technologies across repairs and major works, including where delivery was undertaken by different contractors. It was noted that these arrangements improved safety, comfort and affordability for residents through the provision of appropriate heating systems, supported by regular safety checks, maintenance and installation works.

Following questions from Councillors Cawley-Harrison, the following information was shared:

- It was explained that, when reviewing major works contracts, it was explained that the Council sought to install heat pumps wherever possible. It was noted that the Council would work with residents to improve energy efficiency.
- It was explained that a part of the bid included providing energy advice for residents as part of the social value requirements.
- It was noted that the Council was looking to increase use of AI and digital work to install smart thermostats where possible.
- It was noted that boiler replacement would be undertaken on an ad hoc basis. It was explained that this could happen as part of major works programmes.

- It was noted that contract lengths of 1+1 terms allowed the flexibility for the Council, and ensured that the number of contract re-procurement would not spike.

**RESOLVED:**

That Cabinet:

1. Approved the award of a contract for Domestic East (Lot 1) to Bidder A in accordance with Contract Standing Order (CSO) 8.01 and CSO 2.01(c), based on the scores shown in Table 1 of the report and with further detailed commercial information set out in the exempt section of the report.
2. Approved the award of a contract for Domestic West (Lot 2) to Bidder B in accordance with Contract Standing Order (CSO) 8.01 and CSO 2.01(c), based on the scores shown in Table 1 of the report and with further detailed commercial information set out in the exempt section of the report.

**Reasons for decision**

The decision ensured compliance with Statutory Regulation 36 (Duties of Landlords) under the Gas Safety (Installation & Use) Regulations and other applicable regulations, and supported minimal disruption, maximum safety, and the provision of sustainable homes for Council residents.

Heating servicing, repairs, maintenance, and installations were critical to maintaining safety across the Council's housing stock. The service area covered approximately 14,000 homes with various appliances supplying heat and hot water to tenants across the borough. Most systems and appliances were gas-fired, although the service also included solid-fuel and other non-electric heating types. Electric heating was maintained separately by Haringey's Repairs Service.

The existing heating contracts for servicing and maintenance were approaching the end of their five-year duration (two initial years plus up to three one-year extensions). One contract also included communal boiler servicing and maintenance. As all available extensions had been exhausted, the contracts required re-tendering and the award of two new contracts.

Budget provision for the contracts was contained within the current Housing Revenue Account Medium-Term Financial Strategy (HRA MTFS).

**Alternative options considered**

Do nothing

This option was not viable due to residents' needs and the Council's statutory health and safety obligations.

Continue with the current contract

This option was rejected because the contract period and value had been fully exhausted, including all possible extensions. The Council was also required to

demonstrate value for money, regularly review service provision, and comply with procurement rules.

Deliver the works in-house

This option was discounted because the Council did not currently have the required internal capacity or specialist expertise to deliver the works in-house. Although in-sourcing would continue to be considered as part of the Council's wider agenda, substantial investment, time, and resources would be required to determine whether an in-house model would be viable in terms of cost and risk.

**437. FUNDING ACCEPTANCE FROM MINISTRY OF HOUSING, COMMUNITIES AND LOCAL GOVERNMENT (MHCLG)**

The Cabinet Member for Housing and Planning, and Deputy Leader of the Council introduced the report.

It was explained that the Council's mission was to support the development of a fairer and greener borough. The housing crisis in London had resulted in increasing numbers of local residents being unable to afford private rents or access home ownership. This created a continued need for additional affordable housing.

The Cabinet Member highlighted that the Council delivered significant levels of new council housing, letting homes at council rents. Around 1,000 homes had been completed, with a further 2,000 under construction and on track for completion by 2031. Haringey was among the largest local authority housebuilders nationally and expanded its approach to include the delivery of affordable housing for key workers and other residents on lower incomes. Despite this, pressures from the wider housing market remained significant, with some residents continuing to experience homelessness due to rising rents, property sales by landlords and other contributing factors.

It was noted that, nationally, levels of rough sleeping and homelessness increased significantly after 2010. The number of households placed in temporary accommodation by councils more than doubled, and rough sleeping rose substantially across England and London. Changes to national funding and support programmes contributed to these trends. In this context, Haringey had developed a comprehensive street homelessness service. Rough sleeping in the borough reduced by 46% from 2022, contrasting with wider national and London trends. Addressing homelessness was established as a core council priority. The Council set an objective to end the routine use of hotels and bed and breakfast accommodation for temporary housing and achieved this, with such accommodation used only in exceptional circumstances.

The Cabinet Member explained that the borough continued to face pressures related to homelessness and rough sleeping, including increasing demand for temporary accommodation and more complex needs among residents. Despite these challenges, progress was made in reducing rough sleeping and strengthening prevention activity through partnership working and targeted investment. The report sought approval to accept £2.1m in grant funding from the Ministry of Housing, Communities and Local Government and the North London Housing Partnership for 2025–26. This funding supported the continuation and development of prevention

pathways, outreach services, specialist provision and work with groups disproportionately affected by homelessness. The funding supported the council's statutory duties under the Homelessness Reduction Act, Care Act and Equality Act, and enabled delivery of priorities within the Corporate Delivery Plan, Adult Social Care objectives and the Rough Sleeping Strategy 2023–27. Acceptance of the funding enabled the council to sustain services and provide support to residents at risk of homelessness.

Following questions from Councillors Cawley-Harrison, the following information was shared:

- It was noted that there were separate proposals underway to extend the rough sleeping night shelter site at Osbourne Grove as meanwhile usage. It was stressed that this site had provided some positive outcomes.
- It was explained that the grant funding would be utilised commission additional services to meet more complex needs. It was stressed that funding would be utilised to offset General Fund spend.

**RESOLVED:**

That Cabinet:

1. Approved, in accordance with Contract Standing Orders (CSOs) 21.01 and CSO 2.01(c), the acceptance of the grant from the Ministry of Housing, Communities and Local Government (MHCLG) for the Rough Sleeping Prevention and Recovery Grant (RSPARG) for the funding period 2025–26.
2. Noted that the total grant funding amount was £2,137,751, with the detailed breakdown of the allocated funding set out in Appendix A of the report.

**Reasons for decision**

Haringey Council had been awarded grants totalling £2,137,751 by MHCLG for the 2025/26 financial year. The funding was ring-fenced for the purpose of preventing, reducing and ending homelessness and rough sleeping.

The grants enabled the Council to carry out its statutory responsibilities under legislation including the Homelessness Reduction Act 2019, the Care Act 2014, and the Equality Act 2010, by providing housing-related support to vulnerable people to help them live independent and fulfilling lives within the community for as long as possible.

In addition, the grants supported the Council in achieving the strategic aims set out in the Corporate Delivery Plan 2024–26, and contributed to the strategic objectives of Adult Social Care and the Rough Sleeping Strategy 2023–27.

**Alternative options considered**

The Council had a legal and statutory obligation, as defined by the Homelessness Reduction Act, to prevent and relieve homelessness. Acceptance of the grant enabled the Council to meet these statutory duties in relation to homelessness prevention and relief.

**438. PRE-APPROVAL TO PROCEED TO TENDER FOR ADULT SOCIAL CARE HOME CARE AND REABLEMENT SERVICES**

The Cabinet Member for Health, Social Care and Wellbeing introduced the report.

It was explained that the report set out plans to initiate the procurement of Adult Social Care Home Care and Reablement services, as the existing contracts approached their end. Home care supported over 1,000 residents in Haringey, and reablement services played a key role in supporting hospital discharge and helping individuals to regain and maintain independence over time.

The Cabinet Member noted that the Council sought to maintain and build on the existing approach, including the use of blocks of guaranteed hours. This model had provided greater oversight of service delivery, improved continuity of care and workforce stability, and supported manageable contract administration. The separation of reablement and home care into distinct service lots represented a change intended to improve service outcomes. This approach enabled clearer parameters to be set for reablement, focusing on time-limited support with defined outcomes, distinct from longer-term home care provision.

It was explained that a resident focus group had been involved in shaping the service specifications and outcomes to ensure they reflected the experiences of people using the services.

Following questions from Councillors Carlin and Cawley-Harrison, the following information was shared:

- It was explained by officers that the reason for the splitting of home care and reablement care was to ensure it would be easier to better set outcomes for users. It was stressed that the aim would be to ensure more independence wherever possible. It was stressed that this had been identified as best practice based on other comparable authority's experience.
- It was noted that reablement was aimed to support people to be independent as soon as possible. It was stressed that the assessing professional was the one to determine independence in all cases. It was additionally noted that reablement was a part of the overall relationship between the Council and the service user, which could include district nurses, social workers and others.
- It was explained that having a defined set of outcomes would improve quality for service users and that the Council had changed the way that it reports visits as a result.
- It was explained that the Council retained an in-house reablement service to be an interface between external providers and the Council, which would help

define goal setting.

- It was noted that the Council would use more electronic monitoring data to quality control care visits and contact with staff. It was also noted that the council sought to increase the volume of block hours to improve quality and better build relationships with providers.

**RESOLVED:**

That Cabinet:

1. Approved the commencement of a procurement for Home Care and Reablement services as separate lots.
2. Agreed a contract term of up to eight years, with appropriate break clauses at year four and year six.
3. Approved a commissioning mix that increased guaranteed hours from around 50% in Year 1 to around 70% by Year 3, with the remainder procured via the Dynamic Purchasing System (DPS). Appendix A listed the indicative maximum number of hours per service agreement.
4. Approved a Council-defined sustainable pricing approach, including a rate range and annual uplift mechanism, with flexibility to respond to exceptional circumstances.
5. Agreed to an increased number of contracts and a cap on awards per provider to improve resilience and avoid over-concentration.
6. Noted and approved the mobilisation approach, including TUPE where applicable, Electronic Call Monitoring (ECM), and phased transition arrangements.
7. Delegated authority to the Cabinet Member for Health, Social Care and Wellbeing, in consultation with the Corporate Director of Adults, Housing and Health, to award contracts for Home Care and Reablement following completion of the procurement process.

**Reasons for decision**

Haringey supported around 1,500 people per year with Home Care and Reablement. Home Care provided support such as personal care and dressing, helping residents remain in their homes for longer. Reablement supported residents who had experienced, or were at risk of, hospital admission to regain skills lost during illness.

The proposed approach to retendering these services sustained and strengthened what was already working well in Haringey's model while addressing current pressures. The locality-based, guaranteed-hours arrangements had improved responsiveness, workforce stability and hospital discharge, and enabled greater oversight of providers, supporting quality assurance and relationship-based practice.

A re-procurement was required to preserve these gains and update the model for current market conditions.

Separating Home Care and Reablement into distinct lots emerged as a key learning from the current contract. Establishing Reablement as a separate service ensured clarity about its short-term, outcomes-focused role and allowed ongoing support to be commissioned and measured differently.

Introducing Council-defined sustainable rates with transparent uplift rules aligned with the Council's fair-pay commitments and the requirement to consider the actual cost of care, reducing the risk of provider exit or failure. Increasing the share of guaranteed hours to approximately 70%, distributing awards across more providers with caps per provider, and using ECM for billing and assurance collectively improved resilience, continuity and contract oversight.

Delegating contract award decisions to the relevant Cabinet Member enabled timely implementation following the conclusion of the tender process, ensured proportionate political oversight, and supported safe continuity of care for residents while complying with Contract Standing Orders.

### **Alternative options considered**

Do nothing / rely solely on the DPS

Rejected. Without call-off contracts, Brokerage would have needed to place all packages on the DPS, which was slower, offered less certainty for residents and providers, and would have weakened market stability and oversight.

Extend current arrangements only

Rejected. While short extensions supported continuity, a full re-procurement was required to secure updated terms, pricing, and capacity, and to comply with procurement regulations.

Deliver all home care in-house

Rejected. This would have required significant set-up costs, Care Quality Commission (CQC) registration, management structures, and the fast transfer of a large workforce. It would also have been significantly more expensive than external provision, and the Council did not have the capacity or financial means to mobilise a borough-wide in-house service within required timescales.

Direct negotiation with incumbents only

Rejected. This would have limited competition and risked non-compliance with procurement law given the anticipated contract values.

## **439. PROCUREMENT REQUEST FOR RESPONSIVE REPAIRS SUB-CONTRACTS**

The Cabinet Member for Housing and Planning, and Deputy Leader of the Council introduced the report.

It was explained that the Council sought to promote fair access to housing across the borough, including homes that were safe, warm, comfortable and affordable. The council undertook repair, retrofit and refurbishment works across its housing stock.

The Estate Renovation Plan committed over £570m to council home improvements over a ten-year period, with the aim of improving comfort and housing quality.

The delivery of a repairs service that was reliable, timely and responsive formed a core element of the council's commitments to residents. The proposed recommendations for responsive repairs were intended to provide long-term stability and support service improvement.

The introduction of clear and robust subcontracting arrangements ensured that specialist support was available when required. This enabled the council to meet both day-to-day operational demand and statutory responsibilities across the housing stock, while providing capacity and flexibility to improve outcomes for residents.

The adoption of this procurement model supported effective use of public funds. It established a structured framework to support value for money, strengthen commercial accountability and improve performance management over the life of the contracts. This approach supported the ongoing management of issues such as damp and mould, energy performance and building safety, contributing to the maintenance of safe and well-managed homes.

Following questions from Councillors Cawley-Harrison, the following information was shared:

- It was explained that procurement of one-off repairs was time consuming, and that the implementation of the proposal was a good means of ensuring speedier responses. It was noted that the Council had reorganised teams to have the correct skillsets to focus on specific tasks, which led to better organisation. It was additionally stressed that the service was looking to continually upskill officers to have improved contract management training, as well as ensuring that contract management performance reviews were consistent.
- It was noted that the Council was looking to implement digital methods, including improvement to housing management systems, to help streamline the service.
- It was explained that the service had improvement housing and job management systems through digital development to improve information flow. It was explained that the Council would have better information as a result of these improvements, which would improve long-term job management.
- It was stressed that operatives and contractors were instructed and trained to report any additional works, including signs of damp and mould, to act to initiate remedial works as soon as possible.

### **RESOLVED:**

That Cabinet:

1. Approved the commencement of a procurement for long-term subcontract arrangements across eight contracts delivering specialist trade lots, for an overall contract value of £2,407,500 per year, with an average of £300,937.50 per lot and a maximum aggregated potential value of £16,852,500 over a maximum contract term of seven years. This was subject to satisfactory supplier performance and the availability of budget in each of the two one-year extensions, in accordance with CSO 2.01(b).
2. Delegated authority to the Cabinet Member for Housing and Planning and Deputy Leader, in consultation with the Director of Housing, to approve the award of contracts following a competitive and compliant procurement process and Section 20 consultation process.

**Reasons for decision:**

The Council needed to ensure that Haringey Repairs Service (HRS) was equipped with the specialist trade capacity, commercial stability and contractual flexibility required to maintain safe, compliant, and well-managed homes across the borough. The existing subcontracting arrangements were fragmented, time-limited, and no longer capable of meeting operational demand or supporting statutory duties.

The proposed 5+1+1 call-off contracts, including suitable break clauses and a performance-management process, provided a structured long-term solution enabling HRS to meet statutory obligations—including drainage systems and Energy Performance Certification—as well as wider repairs such as roofing, scaffolding, and damp and mould treatments.

Consolidating these arrangements into a coordinated procurement significantly reduced transactional overheads, improved value for money through economies of scale, and supported more effective contract and performance management. The option to include up to two one-year extensions also allowed future re-procurement to be planned more smoothly, avoiding pressure on staff and resources caused by multiple co-terminous contract expirations.

The procurement further enabled the Council to manage risk more effectively. Multiple-contractor lots for roofing and scaffolding improved operational resilience and business continuity during peak demand or contractor under-performance. This strengthened supply-chain reliability, ensured adherence to statutory and regulatory requirements, and provided the flexibility needed to respond to fluctuating volumes of work.

Overall, the recommended actions represented the most effective means of ensuring that HRS could deliver safe, timely, and compliant services while improving commercial oversight, risk management, and outcomes for residents.

**Alternative options considered:**

Do nothing

Rejected. Maintaining the fragmented and time-limited subcontracting arrangements would have exposed the Council to significant risks, including service failure, increased ad-hoc purchasing, and non-compliance with statutory obligations. The

existing arrangements were not capable of meeting current or future demand and did not provide a sustainable or legally robust basis for service delivery.

In-house delivery only

Rejected. Full in-house delivery was assessed but discounted due to insufficient internal capacity, specialist skills, and the required accreditations. Delivering all specialist trades internally would have required long lead times, substantial recruitment, specialist training, and investment in equipment and plant.

#### **440. RECYCLING AND WASTE COLLECTION, STREET CLEANSING AND ANCILLARY SERVICES CONTRACT AWARD**

The Cabinet Member for Resident Services and Tackling Inequality introduced the report.

It was explained that, following a detailed procurement process, the report recommended the award of a new contract that was assessed as offering best value for Haringey. The contract provided cost savings while supporting the delivery of street cleansing, recycling and related services for residents, businesses and visitors. It was noted that, from 2027, services were scheduled to be modernised to reduce emissions, meet the requirements of the Environment Act 2023, and deliver social value across the borough.

It was explained that the new contract included flexibility to allow the service to adapt to changing needs over an initial period of eight years, with an option to extend for a further eight years. It also strengthened the council's ability to manage and monitor service performance. The council anticipated working in partnership with the preferred bidder to implement the new contract and associated service changes.

Following questions from Councillors Ovat, Das Neves, Ali and Cawley-Harrison, the following information was shared:

- It was explained the Cabinet Member that residents wanted to recycle more, and that the Council would ensure that weekly recycling collections would be retained as a result.
- It was explained that assisted collections would be promoted more. It was explained that significant work had been undertaken to identify those that should receive additional support in ensuring that their waste was effectively collected.
- It was stressed that the Council would ensure that the sustainable drainages system (SuDS) and cycle lanes would be accounted for as part of the waste contract.
- It was noted that the proposed contract was for collection and cleansing, and would not have the infrastructure for waste collection was not in scope. It was explained that when the Council undertook its own home designs, it would include bin collection infrastructure as part of that, but that this was a separate

issue for private organisations, which would go through the Planning process.

- It was stressed that the Council had improved the integration of better technology into collection and into ensuring compliance. It was explained that there had been improvements by the operatives, which included live logging of data.

**RESOLVED:**

That Cabinet:

1. Approved, subject to the 30-day Section 20 consultation with leaseholders and the 10-day standstill period (which could run concurrently), the award of the contract to Bidder B (the Preferred Bidder) named in the exempt portion of the report, in accordance with CSO 2.01(c). The contract value was £230,358,134, commencing on 17 April 2027 for an initial period of eight years, with the option to extend for a further eight years in aggregate.
2. Approved that the results of the leaseholder consultation would be considered through a further report to the Cabinet Member for Housing and Planning.

**Reasons for decision:**

As a Waste Collection Authority, the Council had a statutory duty to collect waste and recycling from all households within the borough, and to keep public spaces clean and free of litter. Awarding the contract enabled the Council to continue fulfilling this duty for the subsequent eight-year period.

The Preferred Bidder had submitted the most economically advantageous tender following evaluation of both price and quality, achieving the highest overall score.

The Preferred Bidder committed to delivering service standards that exceeded the Council's minimum requirements in several areas, improving service outcomes for residents and supporting the Council in meeting its wider objectives.

All bidders engaged with the Council through a Competitive Dialogue process, enabling them to refine and improve their solutions. The Preferred Bidder's final solution was assessed as capable of meeting the Council's needs most effectively.

The contract would deliver significant additional benefits, including reduced vehicle emissions, enhanced contract-management arrangements, increased recycling initiatives, and innovative IT solutions such as on-board weighing. The new service model was aligned with the statutory requirements of the Environment Act and Extended Producer Responsibility (EPR) regulations, including the introduction of 180-litre wheeled containers for non-recyclable waste and the expansion of food-waste collections to all residents.

**Alternative options considered:**

The option of doing nothing and allowing the current contract to expire on 16 April 2027 with no alternative arrangements in place was rejected, as the Council would have been unable to fulfil its statutory duties.

All other options—including extending the current arrangements for a further five years or in-sourcing services—had been discounted in the October 2024 Cabinet report. The Waste Services Review concluded that procuring a new contract offered the best value for the Council. Having reviewed the outcomes of the Waste Services Review alongside the solution offered by the Preferred Bidder, awarding the contract remained the best-value option while ensuring compliance with new statutory requirements arising from the Environment Act.

#### **441. THE HARINGEY HOMELESSNESS STRATEGY 2026 - 2027**

The Cabinet Member for Housing and Planning, and Deputy Leader of the Council introduced the report.

It was explained that the Council's mission was to support the development of a fairer and greener borough. The housing crisis in London had resulted in increasing numbers of local residents being unable to afford private rents or access home ownership. This created a continued need for additional affordable housing. The council delivered large-scale council housebuilding, with homes let at council rents. Around 1,300 homes had been completed, with a further 2,000 under construction and on track for completion by 2031. Haringey was among the largest local authority housebuilders nationally and extended delivery to include affordable housing for key workers and other residents on lower incomes. Despite this activity, significant housing pressures remained, and some residents continued to experience homelessness due to rising rents, landlord decisions and other factors. During this period, the Council developed a comprehensive street homelessness service. Rough sleeping in the borough reduced by 46% from 2022, contrasting with wider national and London trends. Tackling homelessness was established as a core council priority.

It was stressed that the Council had set an objective to end the routine use of hotels and bed and breakfast accommodation for temporary housing and achieved this, with such accommodation used only in exceptional circumstances.

Following consultation with residents and engagement through the Homelessness Reduction Board, which brought together key local partners, the homelessness strategy set out the council's strategic objectives and next steps. These objectives were to:

- Prevent homelessness in Haringey through more effective partnership working
- Protect residents from the risk of homelessness by addressing underlying causes
- Provide targeted support for groups at higher risk of homelessness
- Improve homelessness prevention services to reduce crisis and support residents to remain in their homes
- Improve the quality of temporary accommodation and residents' experiences where homelessness occurred
- Reduce the number of people experiencing long-term rough sleeping and prevent repeat homelessness

Following questions from Councillors Cawley-Harrison, the following information was shared:

- It was explained that there were specific services which were designed to support homeless people in the borough. It was also explained that the Council would undertake consultation work with those utilising the service to understand what service was required. It was noted that 50 people, across a range of services, had been consulted in addition to the Commonplace survey, which had been implemented in the plan.
- It was noted that the proposed Homelessness Strategy should be read in conjunction with the Rough Sleeping Strategy, to give a wider view of how the Council would support the homeless and those rough sleeping, and that the Council sought to integrate these two strategies in future.

### **RESOLVED:**

That Cabinet:

1. Noted the Homelessness Review attached at Appendix 2.
2. Noted the outcome of the formal consultation on the Draft Homelessness Strategy, as set out in paragraphs 6.20–6.30 of the report.
3. Approved the Homelessness Strategy 2026–2027 attached at Appendix 1.
4. Delegated authority to the Corporate Director of Adults and Housing, in consultation with the Cabinet Member for Housing and the Director of Finance, to approve an action plan for publication setting out how the Council and its partners would deliver the Homelessness Strategy.

### **Reasons for decision**

Under the Homelessness Act 2002, local authorities were required to carry out a homelessness review and to formulate and publish a homelessness strategy informed by that review at least once every five years. The Strategy proposed for adoption had been developed over more than a year, in response to a homelessness review and with extensive engagement from a wide range of stakeholders, including people with lived experience of homelessness, organisations working to support them, and respondents to the formal consultation process.

### **Alternative options considered**

Cabinet could have chosen not to adopt the proposed Homelessness Strategy. This option was not recommended because the Strategy had been developed following a thorough review of evidence and extensive engagement with stakeholders. Furthermore, the Council was required to take its Homelessness Strategy into account when exercising its functions as a local housing authority, and the Strategy required updating for this purpose.

#### 442. UNDER-OCCUPATION POLICY

The Cabinet Member for Housing and Planning, and Deputy Leader of the Council introduced the report.

The Cabinet Member outlined that the Council's mission was to support the development of a fairer and greener borough. London faced a housing crisis, with increasing numbers of local residents unable to afford private rents or access home ownership. To help address this, Haringey, with funding from the Mayor of London and central government, was on track to deliver 3,000 new council homes for council rent by 2031. More than 1,300 homes had already been completed. A number of Council tenants had raised families in larger homes and, over time, their housing needs had changed. In some cases, residents expressed a wish to move to smaller accommodation that was more manageable and better suited to their current circumstances.

It was noted that, from a wider housing perspective, voluntary downsizing increased the availability of larger, family-sized council homes. This supported households experiencing overcrowding and requiring affordable homes with multiple bedrooms.

The Cabinet Member stressed that downsizing was required to be voluntary and supported by appropriate advice, guidance and safeguards. The policy set out the conditions under which the council would support tenants considering a move, adopting a more flexible and proactive approach.

Under the policy, the council committed to:

- Establishing a dedicated council officer role to support tenants through the downsizing process
- Reviewing moving allowances on an annual basis
- Extending the timescales available for moves to support practical arrangements
- Developing a database of tenant requirements and property characteristics to improve matching
- Providing succession rights at a downsized property where children moved with a parent
- Working with housing associations to support and encourage downsizing

Following questions from Councillors Cawley-Harrison, the following information was shared:

- It was explained by the Cabinet Member that downsizing was included within the existing housing allocation policy, and it was stressed that the Council and voluntary sector would support any resident wishing to downsize. It was additionally highlighted by officers that the scheme would be housed within the tenancy management service, to promote and maximise the support available and provide a wraparound service to those that wanted to downsize. It was stressed that the Council would not undertake any coercive work to encourage downsizing and noted that the policy would be working to provide support to people who wanted to downsize.

**RESOLVED:**

That Cabinet:

1. Approved the Under-Occupation Policy: *Moving to a Smaller Home* (Appendix A).
2. Approved the amendments to the Tenancy Strategy (Appendix B).
3. Delegated authority to the Corporate Director of Adults, Housing and Health, in consultation with the Cabinet Member for Housing and Planning, to make updates to the payment structure and offers to residents within existing budgets.
4. Delegated authority to make minor changes and updates to the policy wording, including those required by changes in legislation or by updates to the Standards set by the Regulator of Social Housing.
5. Noted that the commitments set out in the policy would be met within existing budgets.
6. Noted that the budgets for supporting people moving to a smaller home would be updated through existing budgetary processes, and that officers would seek delegation to the Corporate Director of Adults, Housing and Health, in consultation with the Cabinet Member for Housing and Planning, to set the payment structure within those budgets.

### **Reasons for decision**

Approval of the *Under-Occupation Policy: Moving to a Smaller Home* was required to set out clearly the Council's commitments and to strengthen the offer made to residents, helping increase the supply of family-sized homes. Delegations relating to changes to the financial payment structure and future updates were required so that payments—unchanged for many years—could be reviewed and updated annually.

### **Alternative options considered:**

Not approving the *Under-Occupation Policy: Moving to a Smaller Home*

This option was dismissed because:

- it was important to clearly set out the Council's offer for residents wishing to downsize and to keep that offer up to date; and
- the expected increase in larger family homes resulting from implementation of the policy was essential to support the Council in housing larger families.

## **443. MINUTES OF OTHER BODIES**

The minutes of other bodies were discussed.

### **RESOLVED:**

The minutes of other bodies were noted

**444. SIGNIFICANT AND DELEGATED ACTIONS**

The significant and delegated actions were discussed.

**RESOLVED:**

The significant and delegated actions were noted.

**445. NEW ITEMS OF URGENT BUSINESS**

There was none.

**446. EXCLUSION OF THE PRESS AND PUBLIC**

**RESOLVED:**

That the press and public be excluded from the remainder of the meeting subsequent items contain exempt information as defined under paragraph 3, Part 1, Schedule 12A of the Local Government Act 1972: Information relating to the financial or business affairs of any particular person (including the authority holding that information).

**447. EXEMPT - APPROVAL OF A FOUR YEAR CONTRACT FOR DOCKLESS BIKE SERVICES**

The exempt report was discussed.

**RESOLVED:**

The exempt recommendations were agreed and noted.

**448. EXEMPT - APPROVAL TO TENDER VALUATION AND SURVEY SERVICES RELATING TO THE ACQUISITIONS PROGRAMME**

The exempt report was discussed.

**RESOLVED:**

The exempt recommendations were agreed and noted.

**449. EXEMPT - ACQUISITION OF HOMES IN TOTTENHAM**

The exempt report was discussed.

**RESOLVED:**

The exempt recommendations were agreed and noted.

**450. EXEMPT - AWARD TWO HEATING CONTRACTS TO SUCCESSFUL BIDDER.**

The exempt report was discussed.

**RESOLVED:**

The exempt recommendations were agreed and noted.

**451. EXEMPT - RECYCLING AND WASTE COLLECTION, STREET CLEANSING AND ANCILLARY SERVICES CONTRACT AWARD**

The exempt report was discussed.

**RESOLVED:**

The exempt recommendations were agreed and noted.

**452. EXEMPT - MINUTES**

The exempt minutes of the meeting, 10 February 2026, were discussed.

**RESOLVED:**

The exempt minutes of the meeting, 10 February 2026, were agreed as a true and accurate record of proceedings.

**453. NEW ITEMS OF EXEMPT URGENT BUSINESS**

There was none.

CHAIR: Councillor Peray Ahmet

Signed by Chair .....

Date .....

**Report for:** Cabinet - 30 June 2026

**Item number:** 9

**Title:** Pre-tender approval to commence procurement for Housing-Related Support – Single Adults Complex Needs Supported Housing

**Report**

**authorised by:** Maddie Watkins – Assistant Director, Housing Demand

**Lead Officer:** Zahra Maye – Head of Service, Housing-Related Support

**Ward(s) affected:** All

**Report for**

**Key/ Non Key**

**Decision:** Key Decision

**1. Describe the issue under consideration**

- 1.1. This report seeks Cabinet approval to commence a competitive procurement for the provision of Housing-Related Support (HRS) Single Adults Complex Needs Pathway (SACNP) services, in accordance with Contract Standing Order 2.01 (b).
- 1.2. Subject to approval, the Council will procure a set of contracts to deliver the redesigned SACNP (approximately 119 units), with staggered commencement dates from April 2027 and contract terms running to 31 March 2037, including options to extend, as set out in Exempt Appendix 1.
- 1.3. The indicative timetable is to publish the tender in July 2026, complete evaluation in September 2026, and seek Cabinet approval to award the contracts circa November/December 2026.
- 1.4. In addition, the report seeks approval for the Council to commence engagement with providers to explore the feasibility of transitioning lower-intensity provision to a Supported Exempt Accommodation (SEA) and Social Enterprise model as part of the wider pathway redesign.

**2. Cabinet Member Introduction**

- 2.1. Ending homelessness is central to the mission of this administration. Everyone in our borough should have a home where they are safe, warm and supported.

- 2.2. The only way we can do this is to put people who have experienced homelessness at the heart of how we design and deliver our local homeless services.
- 2.3. Haringey, like so many London boroughs, is feeling the consequences of multiple crises that have gone unaddressed. The housing crisis, cost of living crisis, low-pay crisis, all worsened by an austerity agenda of successive central governments that imposed deep cuts on public services.
- 2.4. The decimation of these services that we all rely on has led to a serious rise in mental ill-health and homelessness across London and the country. More than 1 in 10 people in Haringey have been diagnosed with depression. Almost 5,000 have a serious mental illness – 1.4% of people in the borough – higher than both the London and national averages.
- 2.5. Haringey's local homelessness initiatives are having a transformational impact, in spite of these challenges. The council's first-rate street homelessness hub at Mulberry Junction is complemented by a thriving community of voluntary groups, which has made important progress in tackling rough sleeping.
- 2.6. Housing-related supported accommodation is part of how we support many local people on a journey to stability and independence. Alongside social housing, this provides care and support for residents with complex needs – especially mental health conditions. We now want to build on local services that have a great track record, supporting more residents to live fuller and more independent lives.
- 2.7. The council has contracts with specialist organisations for support services for complex needs, which will be retendered from summer 2026. The council is planning to change the way that it provides supported homes to residents with lower-level needs, transitioning these contracts to supported exempt accommodation and a social enterprise model.
- 2.8. This allows for more of the cost to be covered by housing benefit drawn from central government, rather than from the council, which that same central government has persistently underfunded for years. Ultimately, this allows us to invest in other essential housing and support services in the borough.
- 2.9. As part of this commissioning, we are committed to retaining specialist provision for LGBTQ+ communities and women, who all too often face specific challenges that cannot be adequately met by more general service provision.

- 2.10. Together we are committed to bringing an end to homelessness. These services play a critical role in people's journey of recovery. We need to keep building up our services to support as many residents as possible to a place of stability and independence.

### 3. **Recommendations**

- 3.1. It is recommended that Cabinet:

3.1.1. Pursuant to Contract Standing Orders (CSO) 2.01 (b), approve the commencement of a procurement process for the Provision of HRS SACNP, as set out in Exempt Appendix 1, in accordance with Council's Contract Standing Orders and procurement legislation.

3.1.2. Approve the funding envelope of up to £8,373,666 for the initial contract term of four years, inclusive of a 4% inflationary increase. Note that the maximum aggregate value of the contracts could be up to £24,420,706 if all extension periods are exercised. Any extension beyond the initial term will be subject to separate approval in line with the Council's governance and financial regulations.

3.1.3. Approve that the service lots described in Exempt Appendix 1. form the scope of the procurement, with contract durations and commencement dates as set out in this section.

3.1.4. Approve the development of a Supported Exempt Accommodation (SEA) and Social Enterprise model, with the Council working in partnership with supported housing providers and the voluntary and community sector to explore opportunities for delivering lower-intensity accommodation-based support.

### 4. **Reasons for decision**

4.1. There is a sustained and evidenced need for specialist housing-related support for single adults with multiple and intersecting needs, as set out in the paragraphs 6.9-6.10. Existing provision plays a critical role in preventing homelessness, supporting safe discharge from hospitals and other institutions, and enabling residents to stabilise and sustain independent living. Approval to begin procurement (Recommendation 3.1.1.) is therefore required to ensure continuity of essential services and adequate capacity to meet both current and emerging need.

4.2. Procuring these services supports the Council in meeting its statutory duties. The Homelessness Reduction Act 2017 determines Council's statutory prevention duties by requiring earlier intervention and by extending responsibility across public authorities to refer and work in partnership to

prevent homelessness wherever possible. Section 117 of the Mental Health Act 1983 places a joint duty on the Council and health bodies to provide appropriate aftercare for people discharged from mental health detention, helping to meet complex needs, prevent deterioration and reduce avoidable readmissions.

- 4.3. Commissioning sufficient supported accommodation enables the Council to meet its duties in a planned, preventative way, reducing reliance on more costly ASC and Temporary Accommodation. Evidence shows this is a more cost-effective intervention, with Haringey's pricing at the lower end of regional benchmarks (see Exempt Appendix 1). Approving the funding envelope (Recommendation 3.1.2.) therefore supports statutory delivery while achieving best value for money.
- 4.4. A long-term block contract model supports the delivery of this pathway by providing greater stability and continuity. Longer contract terms enable providers to take a more strategic approach to service delivery, invest in staff training and retention, and embed consistent practice across services. This continuity supports stronger relationships between residents and staff, a key strength consistently identified by both service users and frontline staff. Approving the proposed service lots and contract structure (Recommendation 3.1.3.) will enable delivery of a consistent, high quality and cost-effective supported accommodation pathway aligned to this model.
- 4.5. The proposed transition of lower-level provision to a SEA and Social Enterprise model (Recommendation 3.1.5) will support the development of a diverse and locally responsive offer, including the continued provision of specialist services within the borough, such as those meeting the needs of LGBTQ+ residents and other groups requiring culturally competent support. The Council will work with partners to ensure that this provision is sustained and strengthened. Importantly, the introduction of this model is not intended to reduce overall provision; rather, the Council's ambition is to maintain and, where possible, expand lower support accommodation within the borough, ensuring sufficient capacity to meet demand while improving access, outcomes and value for money.
- 4.6. The proposals align with Haringey's Corporate Delivery Plan 2024–26, particularly the 'Adults, health and welfare' and 'Homes for the future' priorities, supporting improved wellbeing, reduced inequalities, and safe, secure housing through partnership working.

## 5. **Alternative options considered**

- 5.1. **Extending existing contract:** This option is not viable. One of the current providers has formally notified the Council of their decision to withdraw from care and support services, and a mutually agreed early termination date of 31

March 2027 has been set, and the contract cannot be extended beyond this point. Proceeding without procurement would risk service cessation and displacement of residents.

- 5.2. **Temporarily transferring the contract to another provider(s):** This option was considered but rejected due to significant operational and continuity risks. Short-term contracts are generally unattractive to the market, with limited provider capacity or appetite to take on services of this scale and complexity. A temporary transfer would risk service disruption, safeguarding concerns and inconsistent quality, while requiring significant officer resource and still necessitating a full re-tender within a short timeframe, offering no long-term solution.
- 5.3. **Recommissioning all existing services (without transitioning lower-level provision to the SEA model):** This option would retain the full existing commissioned pathway, maintaining provision for both lower- and higher-support needs within Council-funded contracts. While this would provide continuity, it was not considered the most effective or sustainable approach. Retaining all low-level provision within commissioned services would limit the Council's ability to deliver a more proportionate, outcomes-focused model and to prioritise support for residents with the highest and most complex needs. It would also constrain the development of a more flexible and locally responsive offer for lower-level needs. Transitioning lower-level provision to the SEA and Social Enterprise model enables these needs to be met through a broader delivery approach, while allowing commissioned services to focus on higher-intensity interventions where they have the greatest impact. For these reasons, this option was not preferred.
- 5.4. **Not recommissioning the service:** While lower-level provision is proposed to transition to an alternative model, not recommissioning the remaining higher-support services would present significant statutory, operational and financial risks. This would increase the risk of homelessness among vulnerable residents, placing greater pressure on temporary accommodation and Adult Social Care, and undermining the Council's ability to meet its duties under the Homelessness Reduction Act 2017 and Mental Health Act 1983. This option was therefore rejected.
- 5.5. **Delivering services in-house:** This option remains unviable due to limited Council property assets and the significant investment and capacity required to deliver specialist supported accommodation. While smaller services may be considered for in-house delivery where appropriate, this does not represent a cost-effective or practical model for the wider pathway. External providers offer established expertise and infrastructure, delivering better value and lower risk overall.

**6. Background information**

**6.1. Current model**

- 6.1.1. The Council currently commissions supported accommodation for single adults through two separate HRS pathways: the Mental Health Pathway (MHP) and the Single Homeless Pathway (SHP). Together, these pathways provide accommodation-based support to 207 residents across 24 properties located throughout the borough. Of the total provision, 100 units are commissioned through the MHP and 107 units through the SHP. These services support residents to stabilise, address health and social needs, and progress towards independent living.
- 6.1.2. Cabinet approved the award of contracts for the MHP on 12 October 2021, with services commencing in April 2022 (and an additional contract mobilised in July 2021 following insufficient tenders). Contracts for the SHP were awarded in December 2021, commencing in March 2022, with the exception of the Women's Complex Needs contract, awarded in November 2023 and mobilised in April 2024.
- 6.1.3. The MHP provides accommodation-based supported housing for residents whose primary need relates to mental ill-health. It comprises a range of service models, including intensive support, delivering 24-hour on-site support for residents with the most complex needs, and lower-intensity visiting support. Provision also includes Housing First, delivering intensive, person-centred support to residents within self-contained accommodation.
- 6.1.4. The SHP provides accommodation-based support for single adults who may be at risk of homelessness or rough sleeping and who often experience a combination of needs, including substance misuse, mental or physical ill-health, experiences of trauma, or involvement with the criminal justice system. Services within this pathway are delivered through intensive support, offering 24-hour on-site support for those with higher levels of need, alongside lower-intensity visiting support. Provision within the pathway also includes specialist accommodation for Women and for LGBTQ+ residents.
- 6.1.5. Performance across both pathways is monitored through contract management arrangements and consistently demonstrates positive outcomes for residents. This includes 80% of move-ons (16 of 20) in the MHP and approximately 64% (21 of 33) in the SHP, with residents moving to independent housing or other appropriate supported accommodation based on assessed need. Service feedback and exit information indicate that residents who move on demonstrate improvements in areas such as health and wellbeing, financial resilience and independent living skills, and report high satisfaction with the support received.

6.1.6. These outcomes demonstrate the effectiveness of the existing services in supporting recovery and progression to independent living, providing safe step-down from crisis settings and strengthening long-term housing stability for people with complex needs.

## 6.2. **Proposed model**

6.2.1. The proposed model integrates the Mental Health Pathway (MHP) and Single Homeless Pathway (SHP) into a single SACNP, providing a more coordinated response to residents with multiple and complex needs.

6.2.2. Commissioned provision will be refocused on higher-need cohorts, retaining specialist, high-intensity and 24-hour supported accommodation. This reflects evidence of under-utilisation within some lower-level provision and enables more effective and sustainable use of resources.

6.2.3. Lower-level HRS provision will transition to a SEA and Social Enterprise model, developed in partnership with the market to deliver flexible, community-based, preventative support outside of commissioned contracts. The model is intended to expand access, better align with local need, and be cost-neutral over time.

6.2.4. The redesigned model includes the retention and strengthening of specialist provision for specific cohorts, including LGBTQ+ residents, as a core objective. The Council will actively work with providers and the wider market to ensure that dedicated, specialist support continues to be delivered as part of the pathway, rather than being replaced by generic provision.

6.2.5. The Council will work closely with providers and partners to manage this transition and ensure continuity of support for residents.

## 6.3. **Key drivers**

6.3.1. A key MHP provider gave notice to exit their contract early on 31 March 2027, requiring the Council to accelerate the recommissioning process. In addition, the SHP contracts are due to expire on 10 March 2027, with provision within the contracts for a single 12-month extension only. In response to these aligned contractual timelines, senior leadership has determined that Cabinet approval should be sought to recommission the remaining contracts within the same cycle and as a single pathway, in order to maintain alignment, avoid repeated procurement exercises, and support continuity and efficiency of service delivery.

6.3.2. The Supported Housing (Regulatory Oversight) Act 2023 introduces a new framework for regulation, including national standards, licensing and strengthened local authority oversight. This responds to concerns about the quality and consistency of SEA, particularly in non-commissioned provision. Within this context, the Council's use of SEA will be supported by clearer

regulatory expectations and strengthened oversight, ensuring appropriate quality and governance outside of commissioned contracts.

- 6.3.3. There is a high and growing level of need locally. The Haringey Joint Strategic Needs Assessment (2024) reports that approximately 10% of the adult population is recorded as having depression and around 1.3% is diagnosed with a severe mental illness, placing Haringey among the boroughs with the highest prevalence in London. Mental ill-health is closely associated with homelessness risk and increased reliance on public services. This reinforces the importance of specialist supported accommodation that can respond holistically to both mental health and housing instability.
- 6.3.4. Despite rising national pressures and increasing numbers of people sleeping rough across London in 2024/25, Haringey is one of only nine boroughs to record a reduction over the same period. This supports the case for recommissioning to sustain and build on this progress.

#### 6.4. **Key risks and mitigations**

- 6.4.1. The proposed model introduces a number of strategic risks which will require active management. The transition of lower-level provision to SEA relies on the responsiveness and quality of the wider market, which may vary across providers. This will be mitigated through proactive market engagement, including targeted engagement events with potential providers, collaboration with specialist organisations with expertise in SEA to support dialogue with the market and quality assurance. This will support a strengthened approach to oversight and safeguarding, including clear expectations on providers, proportionate monitoring arrangements, and mechanisms to incorporate resident voice and lived experience feedback into ongoing review, to help ensure quality, safety and responsiveness are maintained across the model.
- 6.4.2. There is also a risk that, while referral pathways and system flow are intended to be maintained, the Council will have less direct control over placements, moves and referral decisions within the SEA model, which may lead to bottlenecks within the system, including potential impacts on pathways such as hospital discharge. This will be mitigated through close and ongoing partnership working with ASC and NHS partners, alongside SEA providers, to maintain shared oversight arrangements and continued monitoring of demand and flow through the pathway to support timely and appropriate transitions.
- 6.4.3. A further risk relates to the possibility that the SEA model may not fully meet the identified needs of specialist groups, including those with protected characteristics such as LGBTQ+ communities. Should the Council consider that SEA model will not adequately meet identified specialist needs, the Council will implement a contingency option. This may involve either retaining a targeted

commissioned offer for lower support provision where there is clear and evidenced demand, including specialist 'by and for' provision where culturally competent support is critical to outcomes, and/or where most effective, the Council could utilise direct delivery through its resettlement service to ensure a flexible, demand led response that maintains quality, value for money and continuity of provision, while longer term arrangements are developed.

## 6.5. **Consultations**

- 6.5.1. The HRS Commissioning Team undertook engagement through six site visits, alongside consultation with a range of internal and external stakeholders, including Adult Social Care, Housing, the NHS and other partner agencies. Engagement with service users during site visits was undertaken on an opt-in basis, in line with trauma-informed practice and to respect individual choice. A total of 11 service users chose to participate, representing a small proportion (5%) of the overall cohort. Participating service users rated the service they lived in, and the quality of support provided at an average score of 8.8 out of 10. While not statistically representative, feedback was consistent across respondents. Consultation with providers resulted in 12 responses from frontline and management staff, representing the majority of staff supporting the commissioned services at the time of engagement. Staff rated the quality and effectiveness of current services at an average score of 8.11 out of 10. Across consultation activity, feedback indicates that both service users and stakeholders place a high value on existing provision, particularly its relationship-based, trauma-informed approach and ability to respond flexibly to multiple and overlapping needs. There was also consistent emphasis on the importance of retaining dedicated provision for individuals whose primary need is mental health-related. See Appendix 3 for more details.
- 6.5.2. These views have directly informed the recommissioning approach and are reflected in the proposed lot structure, including the retention of specialist mental health provision within the integrated pathway. Consultation and benchmarking activity will continue throughout the commissioning process, with learning reflected in the final service specifications, tender documentation, and contract management approach. The Council intends to embed co-production within the commissioning process, including exploring opportunities for people with lived experience to inform the development and review of service specifications, and to contribute to elements of the tender evaluation process, particularly in relation to assessing approaches to resident voice and co-production. More detailed findings and implications will be reported to Cabinet as part of the subsequent report seeking approval to award contracts. Ongoing feedback mechanisms will also form a core component of the model, including the use of resident surveys and exit surveys to capture service user experience

and satisfaction, ensuring services remain responsive and continuously informed by lived experience.

**6.6. Finance**

- 6.6.1. All contracts are funded through the General Fund, with the exception of Housing First, which is part-funded through Rough Sleeping Initiative (RSI) resources. To strengthen long-term financial resilience, the service will actively seek supplementary funding opportunities, including external grants and relevant national programmes, to mitigate future pressures on the core budget.
- 6.6.2. In the event that funding is reduced or withdrawn, Section 25.1B of the HRS Contract Agreement provides the Council with termination rights. This safeguard ensures that the Council can respond swiftly to material changes in financial circumstances while continuing to pursue additional funding streams to maintain service continuity.
- 6.6.3. In recognition of the significant General Fund contribution, the Council will continue to actively explore opportunities to substitute or supplement this funding through alternative sources, including external grant funding, which has already commenced.
- 6.6.4. In addition, where elements of the service involve intensive tenancy sustainment and housing management support provided to Council tenants, the Council will explore the feasibility of part-funding these activities via the Housing Revenue Account (HRA). This will be considered as part of existing HRA business planning and budget-setting processes in due course, ensuring alignment with relevant regulations and financial governance requirements.
- 6.6.5. The proposed service model is designed to improve outcomes for residents by targeting support towards those with the highest and most complex needs, promoting stability, recovery and sustained independence. Lower intensity needs will be met, where appropriate, through alternative housing led models. This more proportionate and integrated approach is expected to improve service effectiveness while delivering better value for money, including reduced reliance on General Fund funded provision and overall efficiency savings compared to the current baseline.
- 6.6.6. In addition, the financial position will be influenced by how Housing Benefit (HB) is delivered within SEA provision. While HB is largely funded through central government, there is a potential cost to the Council where the accommodation and support arrangements do not meet the criteria required for full HB reimbursement. The Council is therefore exploring several opportunities to support delivery models that align with these requirements and maximise the

level of funding recovered. While this is expected to deliver further financial benefit, it is not possible to quantify this at this stage.

**6.7. Procurement**

6.7.1. The Council will recommission services through a competitive procurement process, to be undertaken in accordance with the Council's Contract Standing Orders and applicable procurement regulations.

6.7.2. The Single Adults Complex Needs Pathway is planned to be tendered in the following Lots:

- Lot 1: Complex Needs (Mental Health focus): 24-hour supported accommodation (20 units): Medium to high-intensity, 24-hour staffed accommodation for adults with severe and enduring mental health needs, often following hospital discharge, providing recovery-focused support in a safe, structured environment.
- Lot 2: Emergency and Assessment Supported Accommodation with Longer-Stay Provision / Complex Needs (Co-occurring Substance Use and Mental Health): 24-hour supported accommodation (56 units): High-to medium-intensity, 24-hour emergency, assessment and supported accommodation for adults with complex needs, including substance use, mental health and physical health needs, and recent or entrenched rough sleeping. The service provides immediate stabilisation, structured assessment, and trauma-informed support, with clear pathways away from homelessness into appropriate longer-term housing and support options.
- Lot 3: Complex Needs: Women-only 24-hour supported accommodation (13 units): Medium to high-intensity, women-only accommodation with 24-hour staffing, designed for women with multiple disadvantages, substance use, mental health, providing trauma-informed support in a safe, gender-specific environment.
- Lot 4: Housing First Support Services (30 units): Intensive support delivered in individuals' own tenancies, providing long-term, flexible assistance for people with complex needs to sustain housing and improve wellbeing.

6.7.3. Subject to the outcome of the tender process, the Council intends to seek Cabinet approval to award contracts by November/December 2026, allowing for a three-month mobilisation period between January and March 2027 before services (Lots 1-3 in Exempt Appendix 1.) commence on 1 April 2027.

6.7.4. The proposed procurement arrangements are compliant with the Council's Constitution, Contract Standing Orders and Procurement Code of Conduct. The

proposals relate to the commissioning of specialist support services. Appropriate governance, transparency and accountability are in place for this high value, long term procurement.

**6.8. Contract management**

6.8.1. Contract management will be embedded within the contracts through defined performance measures set out in the service specification and monitored through regular reporting and review meetings. Monitoring will be conducted monthly for the first six months and quarterly thereafter.

6.8.2. The Council will retain strategic oversight and contract management responsibility, with providers accountable for operational delivery, ensuring clear governance, compliance and appropriate separation of responsibilities.

6.8.3. In addition, while SEA is not subject to contractual management, the Council will maintain oversight through engagement with providers, collaboration with specialist partners and alignment with emerging regulatory requirements (referenced in paragraph 6.3.2.).

**7. Contribution to the Corporate Delivery Plan 2024-2026 High level Strategic outcomes**

7.1. The procurement of the provision of the HRS SACNP contracts contributes significantly to the Council's strategic outcomes under the Corporate Delivery Plan 2024-2026:

7.1.1. Theme: Adults, Health and Welfare

- Residents connected with the right support at the right time in their neighbourhoods;
- Vulnerable adults are supported and thriving.

7.1.2. Theme: Homes for the Future

- Reliable, customer-focused resident housing services;
- A reduction in temporary accommodation;
- Preventing and reducing homelessness and rough sleeping.

7.2. It also meets the goals of:

7.2.1. Rough Sleeping Strategy 2023–2027: prevention, shortening, and non-recurrence of rough sleeping;

- 7.2.2. Housing Strategy 2024–2029: preventing and alleviating homelessness
- 7.2.3. Adult Social Care (ASC) strategy 2024-2025: Home-First, Strengths-Based approach

## 8. **Carbon and Climate Change**

8.1. Haringey Climate Change Action Plan March 2021 outlines the council’s route for net zero carbon in Haringey. All HRS services and provision contribute to the Community Actions Objective:

- To increase education and awareness raising across the borough to residents and businesses.

8.2. Climate change considerations will be embedded throughout the commissioning lifecycle, from procurement through to contract management. This includes working with providers to promote carbon literacy, ensuring appropriate climate or carbon policies are in place, and incorporating environmental considerations into self-assessment and monitoring arrangements.

8.3. Providers will also be encouraged to reflect climate and environmental sustainability within their social value commitments, which will be reviewed through routine contract management and performance monitoring. Service specifications will require providers to demonstrate a strategic commitment to addressing climate change and to work collaboratively with the Council to support its wider climate objectives.

## 9. **Statutory Officers comments (Chief Finance Officer (including procurement), Director of Legal & Governance, Equalities)**

### 9.1. **Finance**

9.1.1. This report seeks Cabinet approval to commence a competitive procurement for the provision of Housing-Related Support (HRS) Single Adults Complex Needs Pathway services. The cash envelope required, totals £8,373,666 commencing from 1<sup>st</sup> April 2027 to 31<sup>st</sup> March 2031. There is an option to extend twice, with each extension lasting 3 years. However, a finance review for each extension will be required to be in line with Council’s Financial Regulations

9.1.2. The Housing Related Support (HRS) General Fund (GF) will be utilised to fund each contract, with the exception of the Housing First contract. This contract is part funded through the Rough Sleeping Initiative (RSI), where the contribution is estimated to be £220,801 for the first 4 years.

9.1.3. As the contract envelope has been determined within the services budget and contract schedule, there is little financial implications to the council. Although, there is risk with the RSI grant being withdrawn, the HRS contract agreement allows for contracts to be terminated immediately, safeguarding the Council's financial position.

## 9.2. **Procurement**

9.2.1. This requirement meets the threshold for the application of the Procurement Act 2023. Accordingly, a compliant procurement process will be led by Strategic Procurement to ensure the delivery of commissioning objectives and improved outcomes for service users.

9.2.2. In accordance with Contract Standing Order 2.01(b), Cabinet approval is required prior to commencing any procurement process where the estimated contract value is £500,000 or above.

## 9.3. **Legal**

9.3.1. The Director of Legal and Governance (Monitoring Officer) was consulted in the preparation of the report.

9.3.2. Pursuant to the provisions of the Council's Contract Standing Order (CSO) 2.01(b), Cabinet may approve the commencement of procurement process where the value of the contract to be procured is £500,000 or more and as such the recommendation in paragraph 3 of the report is in line with the Council's CSO.

9.3.3. Pursuant to the provisions of the Council's CSO 2.01(c), Cabinet has authority to approve awards of Contract valued at £500,000 or more.

9.3.4. The Director of Legal and Governance (Monitoring Officer) see no legal reasons preventing the approval of the recommendations in the

## 9.4. **Equalities**

9.4.1. The Council has a Public Sector Equality Duty under the Equality Act 2010 to have due regard to the need to:

- eliminate discrimination, harassment and victimisation and any other conduct prohibited under the Act;
- advance equality of opportunity between people who share protected characteristics and people who do not; and

- foster good relations between people who share protected characteristics and people who do not.
- 9.4.2. The three parts of the duty apply to the following protected characteristics: age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex and sexual orientation. Marriage and civil partnership status applies to the first part of the duty only.
- 9.4.3. Although it is not enforced in legislation as protected characteristics, Haringey Council treats socio-economic status as a local protected characteristic
- 9.4.4. The proposed decision is to go out to tender HRS contracts for the provision of Single Adults Complex Needs Pathway. The proposal includes the consolidation of two existing pathways into a single pathway, a reconfiguration of provision with commissioned capacity focused on higher-intensity complex needs alongside a reduction in directly commissioned bedspaces, and the reshaping of specialist provision through a wider system offer, including Supported Exempt Accommodation (SEA) and partnership delivery models, to sustain and strengthen access to specialist and culturally competent support.
- 9.4.5. Those most likely to be affected by the decision are working-age adults with complex and overlapping needs. The Equality Impact Assessment identifies over-representation of people with disabilities (particularly mental health-related), people from Black ethnic backgrounds, men, and people identifying as LGBTQ+ within the pathway when compared with the wider borough population.
- 9.4.6. The proposed decision represents a measure to address a known inequality that disproportionately affects individuals with mental health conditions, disabilities and socio-economic disadvantage, and to prevent discrimination. It advances equality of opportunity by meeting the needs of individuals whose housing and support requirements differ from those of others, and by maintaining access to supported accommodation designed to promote recovery, tenancy sustainment and social inclusion. The continuation of these services will also help to foster good relations between affected individuals and the wider community, by supporting stability, engagement and longer-term positive outcomes.
- 9.4.7. While the recommissioning overall is expected to have a positive or protective equality impact, reconfiguration of provision, with a greater proportion of support delivered through non-commissioned partnership model, introduces a potential adverse impact, particularly for those groups who are over-represented within the pathway and more likely to rely on supported accommodation due to the severity and complexity of their needs. In this context, the transition of elements of specialist provision into a wider system

offer, including SEA and partnership delivery models, may introduce variability in access, quality and consistency where provision is not directly commissioned or controlled by the Council, which may disproportionately affect groups with protected characteristics.

- 9.4.8. Measures are in place to mitigate these risks, including active market engagement and management to maintain quality, consistency and appropriate standards across both commissioned and non-commissioned services. This approach is designed to address potential variability introduced by the wider system model. In parallel, the Council will work with 'by and for' organisations to support the continuation and development of specialist provision within the wider system, ensuring that culturally competent and identity-specific support remains available to groups with protected characteristics. The risk of fragmentation or delays in access and move<sup>on</sup> pathways will be mitigated through strong joint working with commissioned providers, SEA providers, the NHS and wider partners, ensuring coordinated referral routes, continuity of care and effective system navigation. Where any service changes require residents to move, transitions will be carefully planned to minimise disruption and aligned to the most appropriate outcomes, with particular consideration given to individuals with complex or fluctuating needs.
- 9.4.9. The organisations delivering these services will be carrying out a public function on behalf of the Council and will be required to have due regard to for the need to achieve the three aims of the Public Sector Equality Duty as stated above. Appropriate contract management arrangements will be established to ensure that the delivery of the major works does not result in any preventable or disproportionate inequality. The Council will take steps to collect demographic data on service users to identify any inequalities in service provision that may arise and to inform future equalities analysis.
- 9.4.10. An Equality Impact Assessment has been completed for the proposed recommissioning of the Single Adults Complex Needs Supported Accommodation.

## 10. **Use of Appendices**

### **Appendix 1 – Part B Exempt Information**

### **Appendix 2 – Service Users Consultations Analysis Report**

## 11. **Background papers**

11.1. Local Government (Access to Information) Act 1985

- 11.1.1. This report contains exempt and non-exempt information. Exempt information is contained in the exempt report and is not for publication. The exempt information is under the following category: (identified in the amended schedule 12 A of the Local Government Act 1972 (3)) information in relation to financial or the business affairs of any particular person (including the authority holding that information).

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## Service User Consultation Analysis Report (2025–2026)

### Supported Accommodation Services

#### 1. Purpose

This report presents an analysis of feedback from residents across supported accommodation services, capturing their lived experience of support quality, safety, independence progression, and service delivery. Engagement was open to all residents across the relevant services; however, at this stage, a smaller sample of 11 residents chose to participate. While the sample size is limited, the findings are consistent and provide valuable insight into key themes and areas for improvement.

The findings are intended to inform service improvement, contract monitoring, and strategic commissioning. The Council recognises the importance of broad and inclusive resident engagement and will continue to strengthen this approach. Co-production and resident voice will be embedded throughout the upcoming tender process and ongoing contract monitoring arrangements, ensuring that feedback from both current and former residents is systematically captured and used to shape service design, delivery, and continuous improvement.

#### 2. Resident Engagement and Co-production

Resident voice is a core component of the Council's approach to commissioning and service improvement. Feedback from residents is already systematically gathered and used to inform both operational practice and strategic decision-making.

The Council currently implements a multi-channel and ongoing approach to resident engagement, including:

- Quarterly performance and feedback monitoring with providers, ensuring resident experience is reviewed alongside outcomes and contract performance
- Regular structured surveys and consultations across supported accommodation schemes, capturing both quantitative satisfaction measures and qualitative feedback on lived experience
- Direct engagement opportunities, including the option for residents to speak with Council officers in person where preferred

Findings from recent consultation work demonstrate that while overall satisfaction is high, residents consistently highlight the importance of strong relational support, as well as areas for improvement including property conditions, move-on planning, and access to specialist support. This evidence is directly informing the design of the future service model.

#### 3. Methodology

- Data source: Structured consultation survey (n=11 respondents)
- Settings: 5 sites of supported accommodation services
- Method: Mixed qualitative and quantitative responses (rating scales + free text)
- Limitation: Small sample size, though insights are consistent and thematically strong

## 4. Headline Findings

- Overall satisfaction is high, with ratings predominantly between 8–10
- Staff quality and support are the strongest positive driver of satisfaction
- Environmental and building issues are the primary source of dissatisfaction
- Move-on planning and understanding of housing pathways is inconsistent
- Complex needs (mental health, substance use, physical health) are being actively supported but not always fully met

## 5. Key Themes

### 5.1 Strength of Staff Support (Consistently Positive)

Residents overwhelmingly report high levels of support, particularly around:

- Emotional support and relationship-building
- Benefits, tenancy, and administrative assistance
- Structured activities and engagement

#### Illustrative quotes:

- “The staff are really nice, very helpful, very involved.”
- “They always approach you and when you have a problem they solve it.”
- “It’s perfect relationship... I feel like it’s my family here.”
- “Staff – 10 is amazing; every single one.”

**Analysis:** Staff relational practice is a clear strength. The consistency of trust, responsiveness and proactivity suggests effective frontline delivery and strongly aligned support models.

#### How to incorporate feedback in commissioning:

- Maintain and protect staffing levels and relational practice models
- Capture and replicate best practice across schemes

## 5.2 Impact of Support on Stability and Wellbeing

Residents report meaningful improvements in:

- Mental health stability
- Substance misuse reduction
- Daily living skills (cooking, budgeting, routines)
- Social engagement and purpose

### Illustrative quotes:

- “Support with independence – how to shop, cook.”
- “Opening up and talking... stopped going out late.”
- “He received purpose in life... now he sees future.”
- “Calming her down when she doesn’t get paid benefits.”

**Analysis:** Services are achieving core outcomes in stabilisation and recovery. The provision of structured activities and practical support is critical to outcomes.

### How to incorporate feedback in commissioning:

- Continue and consider expanding the provision of holistic support offer (activities, skills workshops, trips)

## 5.3 Safety, Comfort and Respect (High Performance)

Most respondents report feeling safe, comfortable, respected and listened to

However, some inconsistencies were noted linked to:

- Other residents’ behaviour
- Location-based concerns

### Illustrative quotes:

- “Very much” (consistent responses across safety/respect indicators)
- “People... have addictions... doing stupid things.”
- “Some people are dangerous, they are not like me.”

**Analysis:** While staff support mitigates risk, peer environment remains a variable factor affecting perceived safety.

### How to incorporate feedback in commissioning:

- Consider strengthening compatibility assessments in placements
- Enhance behaviour management and community cohesion strategies

## **5.4 Physical Environment and Facilities (Primary Weakness)**

The most consistent negative feedback relates to:

- Pest issues (mice, bed bugs)
- Accessibility barriers (e.g. steep stairs, broken lifts)
- Cleanliness and hygiene

### **Illustrative quotes:**

- “Weak pest control.”
- “There are pests – mice.”
- “Lift isn’t working.”
- “Steps are difficult... physical health.”

**Analysis:** These issues directly undermine otherwise strong service delivery and can create reputational and safeguarding risks.

### **How to incorporate feedback in commissioning:**

- Prioritise property standards and maintenance compliance
- Include property performance more explicitly within contract monitoring

## **5.5 Move-On Planning and Housing Pathways (Inconsistent)**

Feedback indicates a mixed experience regarding move-on support:

- Some residents feel well supported and progressing
- Others lack clarity about housing pathways and options

### **Illustrative quotes:**

- “I feel like I have a clear plan...” (positive cases)
- “Doesn’t understand the housing trajectory... beginning, middle and end.”
- “Would be good... to explain what housing options are possible.”

**Analysis:** There is inconsistency in service users’ perceptions of how housing pathways are communicated and planned. Lack of clarity can create anxiety and undermine independence outcomes.

## **How to incorporate feedback in commissioning:**

- Share standardised move-on planning processes (Protocol) across services
- Strengthen coordination between providers and the Council; ensure providers are conducting early, ongoing housing conversations and effectively manage tenants' expectations

## **5.6 Gaps in Specialist Support**

Some unmet needs identified:

- Access to mental health professionals (e.g., psychiatrist)
- Employment and job matching support
- Language support
- Carer or specialist health support

### **Illustrative quotes:**

- "There should be a therapist (psychiatrist)."
- "More support with job finding."
- "More help with English language."

**Analysis:** While generalist support is strong, access to specialist provision remains uneven.

## **How to incorporate feedback in commissioning:**

- Strengthen partnerships with health services and employment providers
- Consider embedding or commissioning specialist roles where gaps persist

## **5.7 Social Environment and Peer Dynamics**

Resident experience is influenced by:

- Anti-social behaviour and substance misuse of others
- Positive impact of group activities and community building

### **Illustrative quotes:**

- "People... are unpredictable."
- "Movie nights, trips to museum, going to the gym."

**Analysis:** Communal living presents both risk (conflict, instability) and protective factors (connection, reduced isolation).

## **How to incorporate feedback in commissioning:**

- Continue structured group activities as a core offer
- Develop community-building interventions within projects

## **6. Strategic Implications for Commissioning and Service Improvement**

### **Priority 1: Property Standards and Infrastructure**

- Strengthen considerations of physical environment through commissioning process (service specifications, contract monitoring)

### **Priority 2: Move-On Pathways**

- Improve communication of housing options
- Ensure understanding that pathways to housing and housing outcomes are not linear or standardised

### **Priority 3: Specialist Support Integration**

- Increase integration with
  - Mental health services
  - Employment and skills providers
- Evaluate feasibility of embedded specialist roles

### **Priority 4: Managing Peer Environment**

- Consider more robust placement matching
- Strengthen behaviour management and community cohesion strategies

### **Priority 5: Preserving What Works**

- Protect strong relational support models
- Continue investment in activities and engagement
- Capture best practice across schemes

## **7. Conclusion**

The consultation demonstrates that supported accommodation services are delivering strong relational support and positive life outcomes, particularly in stabilisation and recovery. However, physical environment issues and inconsistent move-on planning present clear areas for improvement.

Addressing these structural gaps, while maintaining strong frontline practice, will be critical to improving overall service quality and ensuring residents can transition successfully to independent living.

### **8. Next Steps**

- The creation of a Supported Housing Advisory Group, bringing together current and former residents to shape service design, monitor performance, and provide ongoing challenge and insight
- Continue structured engagement with service users, with targeted approaches to better capture the views of women, minoritised communities and LGBTQ+ residents
- Involve people with lived experience in reviewing service specifications and participating in tender evaluation panels, including scoring co-production elements
- Establish and maintain cyclical resident feedback mechanisms (e.g. regular surveys, thematic consultations, follow-up interviews)
- Ensure feedback is systematically used to inform service improvement and commissioning decisions, with clear communication back to residents on actions taken.

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**Report for:** Cabinet – 30 June 2026

**Title:** Establishment of the Corporate Parenting Committee and Appointment of Cabinet Members to Committees and Partnerships 2025/26 & Confirmation of their Terms of Reference.

**Report authorised by:** Fiona Alderman, Director of Legal & Governance (Monitoring Officer)

**Lead Officer:** Ayshe Simsek, Democratic Services and Scrutiny Manager

**Ward(s) affected:** N/A

**Report for Key/  
Non-Key Decision:** Non-Key

### **1. Describe the issue under consideration**

- 1.1 To re-establish the Corporate Parenting Advisory Committee, confirm its terms of reference, and that there be an appointment of Members to serve on this advisory Cabinet sub-Committee.
- 1.2 To confirm the terms of reference of the Community Safety Partnership and that there be an appointment of Members to this statutory partnership body.

### **2. Cabinet Member Introduction**

The Corporate Parenting Advisory Committee is responsible for the Council's role as corporate parent for children and young people in care. This is a hugely important responsibility for elected members and officers and this is not something that is widely known by all of our residents.

Its purpose is to ensure that the health, education and access to employment of children in care is maximised, to monitor the quality of care provided, and also to ensure that children leaving care have sustainable arrangements for their future. I am pleased to re-establish the Corporate Parenting Advisory Committee and look forward to taking an active involvement as Chair.

The Community Safety Partnership plays an important role in ensuring that key local agencies are brought together to improve outcomes for our residents across different service areas. We have an important role to play in the relationship between the police and our community and learning lessons to ensure community cohesion.

### **3. Recommendations**

It is recommended that the Cabinet:

- 3.1.1 Re-establish the Corporate Parenting Advisory Committee, and that the terms of reference for this advisory Sub Committee, attached at Appendix A be noted.
- 3.1.2 Note the Community Safety Partnership terms of reference attached at Appendix B;
- 3.1.3 To note that the appointment of Members to the Corporate Parenting Advisory Committee and Community Safety Partnership will be agreed by the Leader of the Council as a non-key decision.

#### **4. Reasons for decision**

- 4.1.1 Establishing a Corporate Parenting Advisory Committee ensures that there is an overview of the Councillors statutory role as a corporate parent, assisting the Council to deliver its duties to children in care and young people leaving care.
- 4.1.2 Appointments from Cabinet are required to the Community Safety Partnership to reflect statutory duties and enable high level, accountable, strategic, oversight of issues relating community safety.

#### **5. Alternative options considered**

- 5.1.1 The alternative option would be for the Corporate Parenting Advisory Committee to cease and this would mean that there is not a scheduled opportunity for members and officers to meet and discuss the wellbeing of children in care and to ensure that the Council is meeting its corporate parenting obligations. This Committee is different to the Children and Young People's Scrutiny Panel as it concentrates on Looked After Children and care leavers and reports directly to the Cabinet.
- 5.1.2 The Community Safety Partnership is a statutory partnership body and therefore not appointing Cabinet Members to this body is not an option.

#### **6. Background information**

- 6.1.1 All Councillors, when they are elected, take on the responsibility of corporate parents to children that are looked after by their local authority. This means that they have a duty to take an interest in the well being and development of these children who are one of the most vulnerable groups in society.
- 6.1.2 The Corporate Parenting Committee has an overview of the Council's role as Corporate Parent for children and young people who are in care. It is responsible for ensuring that the life chances of children in care are maximised in terms of health, educational attainment and access to training and employment, in order to aid the transition to a secure and fulfilling adulthood.
- 6.1.3 The Community Safety Partnership (CSP) is a statutory body established pursuant to sections 5-7 of the Crime and Disorder Act 1998. The CSP fulfils the duty placed on local authorities to address community safety in partnership with the Police and other partners.

**7. Contribution to the Corporate Delivery Plan 2024-2026 High level Strategic outcomes**

7.1 'Children and young people' – the Corporate Parenting Advisory Committee contributes to this outcome as it has an overview of the Council's role as Corporate Parent for children and young people who are in care.

7.2 'Safer Borough' - The Community Safety Partnership supports meeting this objective.

**8. Statutory Officers comments**

**8.1 Finance**

8.1.1 These Committees can be serviced from within existing business unit resources. Members should note that these Committees do not have the authority to incur expenditure or make budgetary decisions.

**8.2 Procurement**

8.2.1 There are no procurement implications arising from this report.

**8.3 Legal**

8.3.1 The Director of Legal and Governance (Monitoring Officer) has been consulted on the contents of this report.

8.3.2 The Council's Constitution sets out the relevant Cabinet arrangements at Part Three, Section C and confirms that the Cabinet may establish advisory Committees the membership of which does not have to be limited to Cabinet Members. The Cabinet may change them, abolish them, or create further ones, at its own discretion. These powers must be exercised with the agreement of the Leader and may be exercised by the Leader personally.

8.3.3 The Community Safety Partnership (CSP) is a statutory body established pursuant to sections 5 -7 of the Crime and Disorder Act 1998. The CSP fulfils the duty placed on local authorities to address community safety in partnership with the Police and other partners.

**8.4 Equality**

8.4.1 There are no specific equalities and cohesion implications to the proposals made in this report.

**9. Use of Appendices**

Appendix A - Corporate Parenting Advisory Committee Terms of Reference

Appendix B - Community Safety Partnership Terms of Reference

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## Appendix A

### Corporate Parenting Advisory Committee

#### Terms of Reference

1. To be responsible for the Council's role as Corporate parent for those children and young people who are in care;
2. To ensure the voice and views of children in care are heard;
3. To seek to ensure that the life chances of children in care are maximized in terms of their safety, health and well-being, housing, educational attainment and access to training and employment to aid the transition to a secure and fulfilling adulthood;
4. To ensure that the voice and needs of disabled children in care are identified and provided for;
5. To monitor the quality of care provided by the Council to Children in Care;
6. To ensure that young people leaving care have sustainable arrangements for their future wellbeing; and

To make recommendations on these matters to the Cabinet or Cabinet Member for Children and Schools and Corporate Director for Children's Services.

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## **The Community Safety Partnership (CSP) – June 2026**

### **1. Purpose**

The CSP is a statutory partnership which is responsible for delivering the outcomes in the Community Safety Strategy 2024 – 29 that relate to the prevention and reduction of crime, fear of crime, anti-social behaviour, harm caused by drug and alcohol misuse and re-offending. The prevention of violent extremism became a further statutory duty from 1<sup>st</sup> July 2015. The CSP has strong links to the work of the Early Help Partnership and the Health & Wellbeing Board especially in respect of mental disorder and violence prevention.

The Partnership will work towards its vision by:

- Having strategic oversight of issues relating to all aspects of community safety
- Overseeing production of rolling crime/needs assessments
- Using evidence from crime audits, needs assessment and other data sources to plan value for money services and interventions
- Closely monitoring changes and trends in performance
- Making decisions in an inclusive and transparent way

### **2. Principles**

The following principles will guide the CSP's work. It will seek to:

- Solve problems with long-term positive outcomes
- Balance risk and harm
- Seek long-term solutions to areas of multiple deprivation
- Maximise resources (co-locating, reducing duplication and pooling budgets where possible)
- Share information effectively as a default principle
- Build on proven interventions
- Facilitate effective community input and capacity
- Integrate approaches to enforcement/front-line services
- Monitor robustly, evaluating progress and applying good practice

### **3. Responsibilities and core business of the CSP**

#### **3.1 Strategic planning:**

- To oversee the delivery of the strategic priorities for community safety, holding those responsible to account.
- To integrate, wherever appropriate, the plans and services of partner organisations.
- To ensure that the partnership is kept up to date so that it is able to respond effectively to changes in legislation, information and developments in relation to community safety.
- To identify, gain and manage funding as required to implement the Community Safety Strategy

- To review and update relevant information sharing protocols.

**3.2 Monitoring outcomes:**

- To agree a performance framework with regular monitoring and evaluation of outcomes against agreed milestones and targets.
- To monitor and review key performance indicators.
- To ensure equalities underpins the work of the partnership and all improvements deliver equality of access, outcome, participation and service experience.

**3.3 Community engagement:**

- To ensure the views of service users and residents are taken into consideration in planning and prioritising objectives.
- To remain flexible in order to respond to and help support individuals and communities that are affected by crime.

**4. Priorities and Outcomes**

4.1 The CSP is currently working on the following strategic outcomes in partnership with the Mayor’s Office for Policing and Crime and the Home Office:

<b>Outcome One</b>	Rebuild and improve public confidence in policing and maintaining community safety
<b>Outcome Two</b>	Prevent and minimise gang-related activity and victimisation
<b>Outcome Three</b>	Respond to Violence against Women and Girls*
<b>Outcome Four</b>	Reduce re-offending (through an integrated multi-agency model)
<b>Outcome Five</b>	Prevent and reduce acquisitive crime and anti-social behaviour (to include residential burglary, personal robbery, vehicle crime, fraud and theft)
<b>Outcome Six</b>	Prevent violent extremism, delivering the national PREVENT strategy in Haringey

\*This has been renamed from the original ‘Domestic and Gender-based violence’

**5. Operational protocols**

**5.1 Membership**

The membership of the CSP will:

- reflect statutory duties
- be related to the agreed purpose of the partnership
- be responsible for disseminating decisions and actions back to their own organisations and ensuring compliance
- be reviewed annually

The list of current members and advisors is attached on page 5

## **5.2 Chairing arrangements**

The CSP will be co-Chaired by the Cabinet Member responsible for Community safety and the Police Borough Commander.

## **5.3 Deputies and representation**

Partner bodies are responsible for ensuring that they are represented at an appropriate level. It is not desirable to delegate attendance unless this is absolutely necessary. Where the nominated representative is hampered from attending, a deputy may attend in their place.

## **5.4 Co-opting**

The Board may co-opt additional members by agreement who will be full voting members of the Board.

## **5.5 Ex-officio**

The partnership may invite additional officers and other stakeholders to attend on an ex-officio basis, who will not be voting members of the CSPB, to advise and guide on specific issues.

## **5.6 Confidentiality**

The CSP has a strategic remit and will not therefore discuss individual cases. However, the disclosure of information outside the meeting, beyond that agreed, will be considered as a breach of confidentiality.

## **5.7 Meetings**

- Quarterly meetings will be held
- A meeting of the CSP will be considered quorate when at least one Chair and a representative of each of the local authority, health and police are in attendance.
- Attendance by non-members is at the invitation of the Chairs.
- The agendas, papers and notes will be made available to members of the public when requested, but meetings will not be considered as public meetings.

## **5.8 Agendas**

Agendas and reports will be circulated at least five working days before the meeting, after the agenda has been agreed by the Chairs. Additional late items will be at the discretion of the Chairs.

## **5.9 Partner action**

Representatives will be responsible for ensuring that all key issues are disseminated back to their organisations, ensuring compliance with any actions required and reporting back progress to the CSP.

### **5.10 Interest**

Members must declare any personal and/or pecuniary interests with respect to agenda items and must not take part in any decision required with respect to these items.

### **5.11 Absence**

If a representative of a statutory agency is unable to attend, a substitute must be sent to the meeting. If there is no representation for three meetings the organisation/sector will be asked to re-appoint/confirm its commitment to the partnership.

**MINUTES OF THE Cabinet Member Signing HELD ON Thursday,  
5th March, 2026, 10.30 - 10.47 am**

**PRESENT:**

**Councillors: Zena Brabazon**

**1. FILMING AT MEETINGS**

**RESOLVED:**

The filming at meetings notice was noted.

**2. APOLOGIES FOR ABSENCE**

There were none.

**3. DECLARATIONS OF INTEREST**

There were none.

**4. URGENT BUSINESS**

There was none.

**5. DEPUTATIONS / PETITIONS / QUESTIONS**

There were none.

**6. APPROVE ACCEPTANCE OF FAMILY HUBS AND START FOR LIFE GRANT FUNDING AND AWARD THE CONTRACTS TO VARIOUS ORGANISATIONS NECESSARY TO DELIVER THE FAMILY HUB PROGRAMME AS SET OUT IN THE DELIVERY PLAN.**

The Strategic Commissioner for Children and Young People introduced the report. The rationale for the report was explained.

It was explained that the proposed contract was for all four Family Hubs in the borough.

**RESOLVED:**

That the Cabinet Member for Children, Schools and Families:

1. In accordance with CSO 21.01, permission was granted to accept £4,692,300 in external funding from the Department for Education (DfE) and the

Department of Health and Social Care (DHSC) over three years, to continue the Family Hubs Programme.

2. Approved the award of a contract to Whittington Health NHS Trust for the provision of the Parent Infant Psychology Service, for a period of two years from 1 May 2026 to 30 April 2028, at a total maximum cost of £550,620 under the Health Care Services (Provider Selection Regime) Regulations 2023 (“PSR”) Direct Award Process C.
3. Approved for the waiver of Contract Standing Order (CSO) 12.02 (requirement to obtain three competitive quotations) as permitted under CSO 18.01.2(d)(iii) (where the value of the contract was below the applicable threshold pursuant to the Procurement Act 2023 and it was in the Council’s overall interest to waive the requirement); and contracts were awarded to:
  - Baby’s Sake, for the provision of therapeutic interventions supporting parents and babies, at a cost of £105,000 for a period of three years from 1 April 2026 to 31 March 2029; and
  - Wards Corner, for the delivery of Latin American Stay and Play sessions, at a cost of £27,595 for a period of three years from 1 April 2026 to 31 March 2029.

**Reasons for decision:**

The core aim of the Best Start Family Hubs Programme was to improve family services, including Healthy Babies services, particularly in areas with the highest levels of deprivation and disproportionately poor health and educational outcomes. Accepting this external funding enabled the Council to continue its commitment to successfully deliver the Best Start Family Hubs Programme over the three-year period. The Programme was needs-led, responded to resident demand and provided multi-agency services accessible locally.

To ensure compliance with the grant conditions and the uninterrupted provision of services to families and Family Hub staff, it was recommended that the Council award contracts to the three organisations referenced above. Given the time constraints and resource availability, this course of action was deemed to be in the Council’s best interest.

The need to establish and initiate service delivery was driven by the requirement to allocate and expend the DfE grant funding within the timescales outlined in the submitted Best Start Family Hubs Delivery Plan.

**Alternative options considered:**

Doing nothing (Grant funding): The Council could have decided not to accept the grant. In doing so, it would have lost the opportunity to continue delivering the Family Hubs Programme, which was a key objective within partnership strategies including the Haringey Early Help Strategy and the Haringey Early Years Strategy. Therefore, this option was not considered viable.

Option 1: Do nothing. The Council would not have met the requirements of the grant conditions for the Best Start Family Hubs Programme if it did not provide perinatal mental health support, support for domestic abuse, and parenting support offers. This would have resulted in the clawback of funding and the non-delivery of services to local families.

Option 2: Competitive quotation process. Tendering was not considered viable due to limited time available, the challenge of attracting a strong market given the limited period of funding, and the specialist clinical requirements for therapeutic interventions and Latin American Stay and Play sessions. Such delays would have resulted in significant gaps in service, preventing vulnerable families from accessing critical support.

Option 3: Most Suitable Provider Process (PIPS). Although this non-competitive process would have allowed the authority to determine the most suitable provider based on key criteria, the limited local market and potential risk of challenge meant that, despite being permitted under PSR regulations, this option was not recommended.

CHAIR:

Signed by Chair .....

Date .....

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## **MINUTES OF THE Cabinet Member Signing HELD ON Monday, 9th March, 2026, 3:00 - 3:15pm**

### **PRESENT:**

**Councillors: Sarah Williams**

#### **1. FILMING AT MEETINGS**

The Cabinet Member noted the notice of filming at meetings.

#### **2. APOLOGIES FOR ABSENCE**

There were no apologies for absence.

#### **3. DECLARATIONS OF INTEREST**

There were no declarations of interest.

#### **4. URGENT BUSINESS**

There were no items of urgent business.

#### **5. DEPUTATIONS / PETITIONS / QUESTIONS**

There were none.

#### **6. MTC -STRUCTURAL PROGRAMME (2026-2028)**

In accordance with Contract Standing Order (CSO) 2.01(c) and CSO, this report sought approval from the Cabinet Member for Housing and Planning (Deputy Leader) to award a contract to Tenderer A for the sum of £2,000,000. The contract was for delivery of essential structural works to housing properties across the borough. The main contract would be procured as a two-year JCT Measured Term Contract (MTC) commencing May 2026.

### **RESOLVED:**

That the Cabinet Member for Housing and Planning (Deputy Leader):

1. Approved the award of a Measured Term Contract to Tenderer A in the sum of £2,000,000 for the delivery of essential structural works to properties across the borough. The contract would run for two years, commencing in May 2026 and concluding in May 2028. Financial completion of the scheme was expected by December 2029.

2. Approved the issuing a Letter of Intent to Tenderer A in the sum of £200,000. The value of the Letter of Intent was in line with CSO 16.04, which permitted a Letter of Intent up to £200,000 or 10% of the contract value, whichever was higher.
3. The Cabinet Member further approved professional fees of £301,555, representing 15.08% of the contract sum, bringing the total project cost to £2,301,555.

### **Reasons for decision**

The Council had been experiencing a high and increasing volume of structural referrals across its housing stock. These referrals were driven by structural defects identified through inspections and resident reports.

Procuring these works as standalone projects had proven inefficient and costly, particularly for low- and medium-value schemes, due to repeated tendering exercises, extended lead times, and fragmented delivery programmes.

A Measured Term Contract (MTC) offered a more efficient and flexible approach, enabling the Council to respond quickly, minimise structural risks, and reduce the potential for disrepair claims. The MTC also enabled improved programme control and better cost certainty through an agreed schedule of rates.

The MTC model supported grouping multiple projects under a single contractual framework, reducing procurement overheads and ensuring specialist capability was retained throughout the contract term.

The £2,000,000 contract value represented an estimated cost rather than a guaranteed spend, as the actual volume of work would depend on ongoing structural assessments and prioritisation.

In addition to the cost of works, professional fees for structural engineering, building surveying, contract administration, CDM 2015 principal designer responsibilities, cost consultancy, and party wall surveying totalled £301,555, bringing the overall project cost to £2,301,555.

The properties included in the programme generally comprised single dwellings, converted houses, and low- to medium-rise blocks. The project would deliver extensive structural remediation works to restore and maintain the long-term integrity of these buildings. Addressing underlying structural issues would significantly reduce the need for reactive repairs and associated maintenance, easing pressure on the repairs budget and improving long-term cost efficiency.

A key objective of the Housing Asset Management Strategy was to ensure that Haringey's housing assets were safe and compliant with current Building Safety Regulations. Awarding the contract to Tenderer A supported this aim and ensured the Council met its legal and statutory obligations.

The programme also supported the Corporate Delivery Plan (2024–2026) objectives under the “Homes for the Future” and “Place and Economy” themes by safeguarding

residents, reducing reactive repairs demand, and delivering social value, including local employment and supply chain commitments.

The project was tendered via the London Construction Programme Housing Framework under Lot 2.2 (retrofit, refurbishment, and adaptations), and the Council received two compliant bids.

Tenders were received on 31 October 2025, and the evaluation was overseen by the Council's Strategic Procurement Team. Evaluation followed the Invitation to Tender and was based on 40% price, 50% quality, and 10% social value.

Pricing evaluation was conducted by external multi-disciplinary consultants and the Council's quantity surveyor, in line with the Instructions for Tendering.

Quality submissions accounted for 50% of the overall evaluation. Tenderers were required to achieve at least 50% of available quality points to remain eligible.

A moderation meeting was convened on 18 December 2025, chaired by Strategic Procurement, with a panel comprising asset management officers, structural engineers, and representatives from the multi-disciplinary consultancy team. Final scores were agreed through consensus following structured discussion.

Both tenderers met the minimum thresholds, and their bids were accepted and evaluated.

Tenderer A was ranked first, offering the most advantageous tender. Their pricing sat in the lower range and was considered acceptable given the variable volume and nature of the works.

Tenderers were also required to submit social value proposals, representing 10% of the total score. Using the National TOMs (Themes, Outcomes and Measures) System, bidders proposed targets relating to local employment, local supply chain spend, and equipment/resources donated to VCSEs. The financial value of these commitments was set out in Appendix A (Exempt).

Based on the total evaluation outcome, the contract was awarded to Tenderer A.

### **Alternative options considered**

An alternative option was to procure individual projects on a case-by-case basis rather than adopting an MTC. This was discounted because repeated procurement activity would have increased cumulative costs (including officer time and consultant fees) and delayed delivery. A fragmented approach would also have undermined the Council's strategic objective of achieving Decent Homes Standard compliance across all homes by 2028.

Another option considered was delivering these works under the Council's existing partnering contracts. This was deemed unsuitable, as partnering arrangements were designed for planned maintenance and standard improvement programmes, not for specialist structural remediation

## **7. HOSTELS - MAJOR WORKS PROGRAMME**

In accordance with Contract Standing Order (CSO) 2.01(c), this report sought approval from the Cabinet Member for Housing and Planning (Deputy Leader) to award a contract to Tenderer A for the sum of £3,600,817.13. 4. The contract related to the refurbishment of four council-owned hostels located in Muswell Hill, specifically: 9, 32, and 39 Queens Avenue, and 19 Princess Avenue. The project would be funded from the Asset Management's Capital Works Programme budget.

**RESOLVED:**

That the Cabinet Member for Housing and Planning (Deputy Leader):

1. Approved the award of a contract to Tenderer A in the sum of £3,600,817.13. Details of Tenderer A were set out in Appendix A (Exempt Report). The contract was awarded for a period of 12 months, commencing in April 2026 and concluding in March 2027. Financial completion of the scheme was expected by August 2027.
2. Approved the expenditure of the sums set out in Appendix A (Exempt Report).
3. In line with Contract Standing Order 16.04, approved the issuance of a Letter of Intent for the value of £360,000. The Letter of Intent enabled the contractor to begin the project by placing orders with their supply chain prior to the execution of a formal contract.

**Reasons for decision**

Tenderer A submitted the most advantageous tender, offering the optimal balance of price and quality. The bidder achieved a score of 97.75% out of 100%, securing the highest overall ranking.

**Alternative options considered**

Asset Management considered postponing the works until the Partnering Contractors had been appointed. However, as most rooms within the hostels were vacant and awaiting refurbishment, and given the urgent need to upgrade the properties so the Council could maximise income generation, it was concluded that a standalone procurement route was required. This approach allowed the hostels to be brought back into use without further delay.

**8. EXCLUSION OF THE PRESS AND PUBLIC**

There was a notice to exclude the press and public from the meeting as the following items contained exempt information as defined in Section 100a of the Local Government Act 1972 (as amended by Section 12A of the Local Government Act 1985); paras 3 and 5, namely information relating to the financial or business affairs of any particular person (including the authority holding that information) and information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.

**9. EXEMPT MTC -STRUCTURAL PROGRAMME (2026-2028)**

The exempt information was considered.

**10. EXEMPT HOSTELS - MAJOR WORKS PROGRAMME**

The exempt information was considered.

CHAIR:

Signed by Chair .....

Date .....

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## **MINUTES OF THE Cabinet Member Signing HELD ON Monday, 9th March, 2026, 4:00 - 4:10.**

### **PRESENT:**

**Cabinet Member: Councillor Emily Arkell**

### **ALSO ATTENDING:**

**Chris Liasi – Principal Committee Coordinator, Claire Gillespie - Project Manager,  
Major Projects**

#### **1. FILMING AT MEETINGS**

The Cabinet Member referred to the filming at meetings notice and this information was noted.

#### **2. APOLOGIES FOR ABSENCE**

There were no apologies for absence.

#### **3. DECLARATIONS OF INTEREST**

There were no declarations of interest.

#### **4. URGENT BUSINESS**

There was none.

#### **5. DEPUTATIONS / PETITIONS / QUESTIONS**

There was none.

#### **6. HORNSEY LIBRARY**

Hornsey Library was one of the busiest libraries in the borough. The building consisted of a three-storey structure with flat roof areas, and it had been refurbished in 2018 with new Bauder felt roof coverings and solar PV panels, which significantly improved the building's sustainability.

Structural surveys carried out by Bryan Packman Marcel (BPM) confirmed the presence of Reinforced Autoclaved Aerated Concrete (RAAC) in the ceiling and roof areas of the double-height atrium on the western side of the building, which formed the main library space.

The initial report completed in September 2023 found no visible defects but recommended further intrusive investigations. After these were completed, BPM advised that the area beneath the RAAC panels should be closed immediately due to serious safety concerns and recommended that remedial works be undertaken before the space could be safely reopened.

That the Cabinet Member for Culture and Leisure

**RESOLVED:**

3.1 For the Cabinet Member for Culture and Leisure, pursuant to Contract Standing Orders 0.08 and 2.01(b) to:

3.2 Approved the commencement of a procurement exercise for a construction works contractor to deliver remediation works to the roof at Hornsey Library.

**Reasons for decision**

Structural surveys have confirmed the presence of Reinforced Autoclaved Aerated Concrete (RAAC) within the ceiling/roof areas of double-height atrium located in the western side of Hornsey Library.

This area comprises the main library space for the building. After completing these further surveys, it was recommended that the area below the RAAC panels should be taken out of use immediately, due to significant safety concerns. To enable continued use a scaffold crash deck has been installed to protect members of the public and staff.

It is proposed to procure a contractor to undertake remediation works as outlined in 6.9 of this report on a single-stage, JCT traditional form of contract using the London Construction Programme Education Framework or DPS. Soft market engagement has been undertaken to ascertain interest and availability within the market, with positive feedback of the proposed approach.

**Alternative options considered**

Do nothing - The Council could decide to not tender the scheme. This option has been discounted as it is not in the Council's interest to be responsible for a structurally unsound roof. Neither is it financially responsible for the Council to carry the ongoing weekly hire cost of the scaffold which forms the crash deck.

In-house – There is currently no resource within the Council that has the capacity, specialist expertise or qualifications to deliver this service.

Invite open tenders via Contracts Finder. This would result in a protracted tender period and would delay delivery of the project.

Use an alternative public sector DPS. This would not be compliant with CSO 8.02, given the LCP Framework or DPS has been deemed suitable for the requirements being sought.

**7. EXCLUSION OF THE PRESS AND PUBLIC**

Item 8 was subject to a motion to exclude the press and public be from the meeting as it/they contains exempt information as defined in Section 100a of the Local Government Act 1972 (as amended by Section 12A of the Local Government Act 1985); paras 3 and 5, namely information relating to the financial or business affairs of any particular person (including the authority holding that information) and information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.

**8. HORNSEY LIBRARY EXEMPT**

The Cabinet Member for Culture and Leisure considered the exempt information.

Cabinet Member:

Signed by Cabinet Member .....

Date .....

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## **MINUTES OF THE Cabinet Member Signing HELD ON Wednesday, 11th March, 2026, 12:00 – 12:10**

### **PRESENT:**

**Cabinet Member: Councillor Seema Chandwani**

### **ALSO ATTENDING:**

**Chris Liasi – Principal Committee Coordinator, Ann Cunningham - Head of Highways and Parking, Barry Francis - Director of Environment and Resident Experience.**

#### **1. FILMING AT MEETINGS**

The Cabinet Member referred to the filming at meetings notice and this information was noted.

#### **2. APOLOGIES FOR ABSENCE**

There were no apologies for absence.

#### **3. DECLARATIONS OF INTEREST**

There were no declarations of interest.

#### **4. URGENT BUSINESS**

There was none.

#### **5. DEPUTATIONS / PETITIONS / QUESTIONS**

There was none.

#### **6. REVIEW OF PARKING FEES AND CHARGES 2026-2027**

The Council had carried out its annual review of the fees and charges payable by vehicle owners for parking in designated on- and off-street spaces, based on full cost recovery.

Cabinet had approved the parking fees and charges for the 2026/27 financial year at its meeting on 9 December 2025. However, several proposed parking charge increases were omitted from the approved schedule; these were detailed in Appendices a, b and c.

The report therefore sought approval for the omitted parking charge increases set out in those appendices.

**RESOLVED:**

That the Cabinet Member for Resident Services & Tackling Inequality:

A) Agreed the increases to parking charges proposed in Appendix II (a) and b) subject to statutory notification and that those charges be levied from 1 April 2026.

b) Agreed the increases to parking charges proposed in Appendix II (c ) subject to the outcome of statutory consultation and that those charges be levied from 1 August 2026.

c) Delegated authority to the Head of Highways and Parking to:

- progress the statutory notification and statutory consultation required to be undertaken in respect of the approval of the increased charges in Appendix II (a), (b) and (c ). make all necessary traffic management orders (“TMOs”), having considered any objections received in response to the statutory consultation, to implement the proposed changes, subject to key decisions being considered by Cabinet; and
- where the Head of Highways and Parking considers appropriate, to decide to either (i) not proceed with or (ii) modify one or more of the proposed TMOs to address any matters arising from the statutory consultation or (iii) to refer the matter(s) to Cabinet for determination.

**Reasons for decisions**

4.1 The Council reviews fees and charges as a minimum annually. It is important that the Council achieves full cost recovery for all parking charges and that those charges remain in line with those being levied in other London Boroughs.

**Alternative options considered.**

5.1 This report summarises conclusions following a review of parking charges. Proposals in the attached appendices - Traffic Management II (a) (b) (c) are those resulting from the consideration of a range of alternative options including no increase.

Cabinet Member:

Signed by Cabinet Member .....

Date .....

## **MINUTES OF CABINET MEMBER SIGNING MEETING HELD ON THURSDAY 12 MARCH 2026, 10:30AM – 10:45AM**

**PRESENT:** Councillor Ruth Gordon, Cabinet Member for Placemaking and Local Economy

**In attendance:** Amanda Grosse Head of Strategic Asset and Accom Management and Nazyer Choudhury, Principal Committee Co-Ordinator

### **1. FILMING AT MEETINGS**

The Cabinet Member referred to the notice of filming at meetings and this information was noted.

### **2. APOLOGIES FOR ABSENCE**

There were no apologies.

### **3. DECLARATIONS OF INTEREST**

There were none.

### **4. URGENT BUSINESS**

There was no urgent business.

### **5. DEPUTATIONS / PETITIONS / QUESTIONS**

There were none.

### **6. RELOCATION OF YOUNG ADULTS SERVICES FROM 48 STATION ROAD**

This report sought approval for the procurement and tender of the works for the proposed relocation of the Young Adult Services team currently located at 48 Station Road to Clarendon Road College building N8, an existing operational building that became vacant in September 2025 when the previous operational Service moved to the Roger Sylvester Centre, Canning Crescent

The proposal was for the team to be relocated to the ground floor of the Clarendon Road College building as the first floor is to be occupied by the Parking and Civil Enforcement team. There were 60 members of staff in the Young Adults Services team and 6 additional staff (to be recruited to post April).

Colleagues in Young Adult Services had been consulted and had inputted into the redesign and reconfiguration of the ground floor of the Clarendon Road College

building. The relocation of Young Adult Services to the ground floor of the Clarendon Road College building would provide appropriate accommodation for the service.

The relocation of Young Adult Services to the ground floor of the Clarendon Road College building will ensure vacant possession of 48 Station Road and alignment with the Councils Shaping Wood Green Strategy as the other services in occupation would be moving to the Civic Centre.

The Cabinet Member had held a number of discussions prior to the signings including with the Finance team so that assurances could be sought regarding the prudent nature for the Council to save money on buildings as it consolidated the working nature of the Council's staff. The Cabinet Member was satisfied that the Finance team were felt content with the progress and felt that the process outlined in the report was the best proposal for the foreseeable future.

### **The Cabinet Member RESOLVED**

To approve the procurement and tender of the works for the proposed relocation of the Young Adult Services team currently located in 48 Station Road to the ground floor of the Clarendon Road College building N8.

### **Reasons for decision**

It was the Council's intention to fully decommission and vacate River Park House, Alexandra House and 48 Station Road, 40 Cumberland Road and other properties on Station Road as part of the Shaping Wood Green Strategy.

The objectives of this project were to:

- Achieve cost efficiency and avoid unnecessary costs by decommissioning operationally expensive buildings.
- Maximise operational efficiency by providing a centralised location for the team and clients.
- To sustainably re-purpose and refurbish existing buildings or spaces where possible ensuring optimum space utilisation.
- To contribute to the Council's commitment to decarbonise.

To ensure maximisation of vacant space within the Clarendon Road College building, the first floor was to be occupied by the Parking and Civil Enforcement team as this would ensure vacant possession of River Park House and alignment with the Council's Shaping Wood Green Strategy. This has been the subject of a separate Full Business case (see Appendix 1) that was presented at Strategic Asset Management Board on the 21st August and Strategic Capital Board on the 27th August 2025.

Colleagues in Young Adult Services had been consulted and had inputted into the redesign and reconfiguration of the ground floor of the Clarendon Road College

building. The relocation of Young Adult Services to the ground floor of the Clarendon Road College building would provide appropriate accommodation for the service.

The relocation would also ensure vacant possession of 48 Station Road and alignment with the Council's Shaping Wood Green Strategy as the other services in occupation would be moving to the Civic Centre.

**Alternative options considered**

Do nothing – This option would mean continuing to operate this service from 48 Station Road would unnecessarily burden the Council with high operational costs to keep the building open. It would also inhibit the progress of and undermine the business case of the Shaping Wood Green Strategy.

Alternative locations - Although 10 Bruce Grove (situated to the front of Youth Grove Youth Centre) was considered as a potential alternative location for Young Adult Services it was discounted as extensive structural works had been identified in a recent structural survey specifically in the basement. The costings for the recommended structural remedial works were estimated to be in the region of £385,000. These works excluded any reconfiguration, or alteration works to the existing building which would likely be in the region of or exceed £1million based on the estimate for Clarendon Road. In addition, the location of this building was not ideal as it was not centrally located within the vicinity of Wood Green. There were no other available alternatives centrally located operational buildings.

Officers had reviewed the commercial portfolio for an alternative premises.

CABINET MEMBER:

Signed by Cabinet Member .....

Date .....13 March 2026.....

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## **MINUTES OF THE CABINET MEMBER SIGNING HELD ON MONDAY 16 MARCH 2026, 12:30PM – 12:50PM**

**PRESENT:** Councillor Sarah Williams, Cabinet Member for Housing and Planning (Deputy Leader)

**In attendance:** Zahra Maye, Head of Housing Related Support, Peter de Bique, Head of Major Works, Scott Kay, AD Repairs & Compliance, Ian Craig, Interim Head of Commercial Projects and Nazyer Choudhury, Principal Committee Co-Ordinator

### **1. FILMING AT MEETINGS**

The Cabinet Member referred to the notice of filming at meetings and this information was noted.

### **2. APOLOGIES FOR ABSENCE**

There were no apologies.

### **3. DECLARATIONS OF INTEREST**

There were none.

### **4. URGENT BUSINESS**

There was no urgent business.

### **5. DEPUTATIONS / PETITIONS / QUESTIONS**

There were none.

### **6. HARINGEY CITIZENS ADVICE BUREAUX - CONTRACT FOR THE PROVISION OF INFORMATION, ADVICE AND GUIDANCE SERVICE EXTENSION**

The report sought approval to vary and extend the contract with Haringey Citizens Advice Bureaux for the provision of Information Advice and Guidance Service, as permitted under Contract Standing Orders (CSO)s 18.03, 0.08 and 2.01(d).

Subject to approval being granted, the variation would be for a period of two years, starting from 1st April 2026 at an annual cost of £726,536. The aggregated value of the contract including the proposed variation and extension was £4,473,933.

## **The Cabinet Member RESOLVED**

1. To approve in accordance with CSOs 18.03 variation of contract and 2.01(d) (variation of contract by Cabinet) as permitted under CSO 0.08 (Cabinet Member decision) for the provision of Information Advice and Guidance Service for a period of two years from 1 April 2026 to 31 March 2028, at an annual value of £726,536 subject to funding.
2. For delegated authority to be granted to the Corporate Director for Adult, Housing and Health to approve a further one-year extension from 1 April 2028 to 31 March 2029. This approach provides essential operational flexibility to accommodate any slippage in timelines while the Council undertakes a full competitive tender, ensuring uninterrupted support for residents throughout the transition.

## **Reasons for decision**

Haringey continued to face high levels of deprivation, homelessness risk, debt, and health inequalities, particularly among vulnerable groups such as disabled residents, migrants, and those with mental health needs.

The service provided early intervention to prevent crises such as eviction, unemployment, and hospitalisation, reducing reliance on statutory services and supporting residents to maximise income and sustain tenancies.

The Information, Advice and Guidance service contributed to key outcomes in the Council's Corporate Delivery Plan 2024 –2026, including preventing homelessness, improving health and wellbeing, and connecting residents with timely support. It also supported compliance with the Homelessness Reduction Act 2017. 3.4. By offering free, accessible advice on welfare benefits, debt management, and housing, the service helped reduce financial hardship, promote social inclusion, and improve life chances which support anti-poverty objectives.

The extension ensured continuity of a well-established partnership model co-funded by the Council and North Central London Integrated Care Board (NCL ICB), avoiding disruption to residents and cost-effectiveness.

## **Alternative options considered**

Do Nothing: The Council could elect not to extend the Information Advice and Guidance service as it was not statutorily required to do so. However, this would leave Haringey residents without access to timely, local and specialist information and advice on key areas of need and inequality in the borough. This would be highly likely to increase the human and financial pressure on key Council and statutory services, i.e. without access to advice and guidance there would be an increase in number of residents at risk of eviction, which would place further burden on statutory services such as Temporary Accommodation and would have a further detrimental impact on the residents affected. Therefore, the option of doing nothing was considered and rejected.

Insourcing: Consideration was given to delivering the service in-house. This was deemed unsuitable because a core element of the service is the provision of independent advice, including support for residents seeking to review or appeal decisions made by the Council or its partners. Citizens Advice were also a Financial Conduct Authority (FCA) regulated to deliver Debt Advice. Insourcing would compromise this independence and reduce trust in the service. This option was therefore rejected.

## **7. HAMILTON CLOSE MAJOR WORKS PROGRAMME**

In line with Contract Standing Order (CSO) 2.01c and 0.08 the report sought approval from the Cabinet Member for Housing and Planning (Deputy Leader) to award a contract to Tenderer A in the sum of £1,909,942.00 for the Hamilton Close Major Works Programme.

Hamilton Close consists of seven blocks of three-storey, purpose-built flats. As part of the ongoing Asset Management programme, a series of improvement works was planned to enhance the communal and external areas. The scope of these works included the replacement of the existing timber-framed communal entrances with an aluminium curtain walling system, the application of a fire-rated coating to the communal walls, ceilings, and woodwork, along with the renewal of the vinyl floor coverings to the stairs and landing areas.

The planned works were originally scheduled to begin in late 2024 or early 2025. However, commencement was delayed following receipt of updated Fire Risk Assessments (FRA and FRAEW) covering both the internal and external areas of the blocks. These assessments highlighted several significant fire safety deficiencies within the communal spaces and external areas requiring further consideration before the improvement works could proceed.

The fire safety deficiencies identified in the updated assessments required further consideration before the improvement works could progress. As a result, the original scope of works had to be reviewed to ensure that all proposed improvements were fully aligned with current fire safety standards and regulatory requirements.

### **The Cabinet Member RESOLVED**

1. To approve, Pursuant to Contract Standing Order (CSO) 2.01c and 0.08, the award of contract to Tenderer A for the sum of £1,909,942.00. Full details of Tenderer A, along with information on the other bidders, were provided in Appendix A – Exempt Report.
2. To approve the expenditure of sums as set out in Appendix A – Exempt Report.
3. To approve, in line with Contract Standing Orders (CSO 16.04), issuance of a letter of intent for the value of £190,994.00. The Letter of Intent will allow the

contractor to commence the project by placing orders with their supply chain before agreeing a formal contract.

## **Reasons for decision**

### Feasibility and Condition Surveys

The Council appointed a multi-disciplinary consultant in 2024 to undertake a feasibility study of the seven timber framed blocks on the Hamilton Close estate. The purpose of the study was to gather essential technical information to inform and develop a comprehensive major works programme.

In addition to the feasibility study, the consultant was commissioned to provide a suite of specialist services, as outlined below. The corresponding fees for these services were set out in the Exempt Report (Appendix A). These services included:

- Project and cost management
- Architectural design and technical support
- Building surveying
- Mechanical, electrical, structural engineering
- Principal Designer services in compliance with the Construction (Design and Management) Regulations and Building Safety Regulations

The feasibility study was carried out in two phases. The initial phase, undertaken in February 2024, focused on evaluating the condition of the communal areas, including the main entrances, with a view to determining the approach for replacement of the timber frame, glazing and cladding systems to the main entrances, together with associated redecoration works and renewal of floor finishes to the communal parts.

The second phase consisted of intrusive surveys carried out in May 2024. This required the removal of selected sections of the timber and u-PVC cladding on the main entrances and adjacent areas.

The surveys revealed that all blocks exhibit similar defects, with the main entrances showing notable deterioration to the glazing and structural timbers. The consultant recommended replacing the timber-glazed entrances with a specially designed aluminium curtain-walling system. It was also advised that the internal areas be upgraded. The upgrade would include redecoration with a high-performance fire-rated coating, along with renewal of the vinyl floor coverings to the stairs and landing areas.

### Fire Safety Upgrades

During the intrusive surveys, the consultant identified a potential fire-safety breach at the interface between the main entrances and the external cladding. They noted that in replacing the timber structure of the main entrance, the junction between the existing cladding would be disrupted, compromising the integrity of the fire-stopping measures at that point. To ensure the improvement works comply with current

fire-safety regulations and protect the block against fire spread, it was therefore concluded that the u-PVC cladding must be fully replaced alongside the installation of the new aluminium curtain-walling system to the main entrances.

Although this increased the overall scope of works, the approach was essential to ensure that the timber frame structure and u-PVC cladding meets current fire safety standards.

In addition to replacing the cladding to the main walls and installing the upgraded curtain-walling system to the principal entrances, the following works were also identified within the external areas:

- Fabric repairs to masonry and brickwork to restore external surfaces and prevent deterioration.
- Minor roof repairs to ensure weatherproofing and structural integrity.
- Renewal of rainwater goods to improve drainage and prevent water damage.
- Levelling of pathways to eliminate trip hazards and improve accessibility 4.9

The above works would ensure that the 7 blocks within the Hamilton Close Estate were structurally sound, weather tight, and compliant with current fire safety regulations.

The works would also prevent further deterioration, reduce repair costs, and enhance the overall condition of the Council's housing stock.

### Energy Efficiency Improvements

This project supported the Council's commitment to achieving a net-zero-carbon borough by 2041. Planned energy-efficiency measures include upgraded external wall insulation and high-performance glazing to the new curtain-walling at the main entrances. These improvements will help reduce carbon emissions, lower residents' energy bills, and contribute directly to the Council's Climate Change Action Plan and Affordable Energy Strategy.

### Minimising Future Costs

Through targeted refurbishment under this programme, the Council would proactively safeguard the seven blocks on the Hamilton Close estate from further deterioration. Deferring these works would compound repair needs to the main entrances, external areas, and communal spaces, resulting in higher long-term costs and a gradual reduction in asset value. Undertaking the improvements now will therefore deliver tangible cost savings over the life of the blocks.

### Resident Engagement and Communication

Although the works are external in nature, the Council has engaged with residents and stakeholders across the Hamilton Close Estate. Communications have been issued to affected households, and Resident Liaison Officers have been appointed to support engagement, respond to queries, and ensure that disruption is minimised. This proactive approach reflects the Council's commitment to transparency and resident

wellbeing. As part of the engagement – residents would be invited to choose colours for communal decorations and flooring. Alignment with Strategic Goals

This project aligned with the Council's wider strategic objectives, including the Housing Delivery Programme, the Housing Asset Management Strategy, and the Council Housing Energy Action Plan (HEAP). It supported the Council's ambition to provide high- quality, sustainable housing and to make best use of its existing stock.

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#### Alignment with Strategic Goals

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#### Leasehold implications

There are 45 leasehold properties affected by the works to the 7 blocks on the Hamilton Close estate.

Under the terms of their lease, lessees are required to contribute towards the cost of maintaining in good condition the main structure, the common parts and common

services of the building. Such contributions were normally recovered by the freeholder through the lessees' service charge account.

The Council adhered to standard statutory Section 20 processes, as detailed in the Leasehold Advisory Service guide for public sector landlords using the 2003 regulations under the Landlord & Tenant Act 1985/2002.

30-day Section 20 consultation notices were issued under Schedule 4 Part 2 of the Service Charges Regulations 2003,

- Notice of Intention was issued 23 April 2024 and expired 26 May 2024.
- Notice of Estimate was issued 24 November 2025 and expired on 27 December 2025.
- The total amount estimated to be recovered from Leaseholders for the proposed works outlined in this report is £310,780.00. With an average leaseholder charge of £6,906.00

The above figures reflected the restrictions placed upon the Council under Part 5 of the Building Safety Act 2022 ("the Act"). Part 5 of the Act contained a number of complex provisions which prevent or limit the Council's ability to recover service charges from its leaseholders ("tenants") where it undertook works to remedy "relevant defects" in "relevant buildings".

### **Alternative options considered**

#### **Do Nothing**

The option of taking no action was considered but quickly discounted. The Council had a duty to maintain its housing stock in a good state of repair, and choosing not to proceed with the major refurbishment works would be a breach of that duty. In addition, a "do nothing" approach could expose the Council to disrepair claims, leading to avoidable legal costs.

#### **Partnering Contract**

Haringey Council had procured four long-term partnering contractors to deliver major works to its housing stock over a 10-year period. While it was initially considered to include the Hamilton Close Major Works Programme within the partnering contracts, several critical factors led to this option being ruled out.

Firstly, the Hamilton Close Major Works Programme was considered urgent, particularly as the works are intended to address fire-safety concerns and remedy significant deterioration to the timber-framed main entrances.

Delaying the works until the partnering contractors mobilise in April 2026 would risk further deterioration of the blocks, resulting in higher repair costs and potentially exposing the Council to disrepair claims.

It should also be noted that the decision to exclude the Hamilton Close Major Works Programme from the partnering contract reflects the fact that the project was first identified in 2022. The works were therefore already overdue, and any further delay would compromise the Council's ability to meet its Decent Homes targets for 2025/26 and 2026/27.

## **8. LIFT MAINTENANCE CONTRACT - APPROVAL FOR ONE-YEAR EXTENSION**

To extend the Lift Service and Maintenance Contract with Jackson Lift Services Limited, by implementing the second of two one-year contract extension, from 01 April 2026 to 31 March 2027.

To vary the contract by increasing the value by a further £358,324.49 from an original contract value of £2,804,585.00, to £3,261,254.49. This value includes a previous variation of £98,345.00 for the first-year extension in 2025 to 2026.

### **The Cabinet Member RESOLVED**

1. To approve the extension and variation of the contract for Lift Service and Maintenance with Jackson Lift Services Limited from 1 April 2026 to 31 March 2027, for an additional £358,324.49. as permitted under CSO 18.03.3 pursuant to CSO 2.02 (b).
2. The approval of this annual extension would result in an annual value of £600,000 which was the remaining contract value plus the requested variation value.

### **Reasons for decision**

The reasons for seeking to extend this contract was to ensure continuation of a statutory service provision and enable the re-procurement of a new lift maintenance contract during the period.

Due to the number of contracts in procurement and the available resources, the Council was, where possible, utilising extensions to stagger the re-procurement of major contracts. This approval would enable time to procure the new long-term Lift Service & Maintenance contract by 01 April 2027 and allow future procurements to avoid co-termination and reduce future pressure on resources.

### **Alternative options considered**

Do Nothing - This was not an option, as the Council must provide this essential lift service to residents in the borough in line with the Councils statutory health and safety obligations.

Re-Tender Contract - This was not possible within the immediate timescales, but would be commenced and completed, during the period of this extension.

Undertake the maintenance in-house - This was not an option due to the specialist skills and equipment required and would not be a feasible and costs effective solution.

**9. EXCLUSION OF THE PRESS AND PUBLIC**

Items 10 and 11 were subject to a motion to exclude the press and public be from the meeting as they contains exempt information as defined in Section 100a of the Local Government Act 1972 (as amended by Section 12A of the Local Government Act 1985); paras 3 and 5, namely information relating to the financial or business affairs of any particular person (including the authority holding that information) and information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.

**10. EXEMPT - HAMILTON CLOSE MAJOR WORKS PROGRAMME**

The Cabinet Member considered the exempt information.

**11. EXEMPT - LIFT MAINTENANCE CONTRACT - APPROVAL FOR ONE-YEAR EXTENSION**

The Cabinet Member considered the exempt information.

CABINET MEMBER: Councillor Sarah Williams

Signed by Cabinet Member .....

Date .....16 March 2026.....

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**MINUTES OF THE Cabinet Member Signing HELD ON Tuesday,  
17th March, 2026, 11.00 - 11.15 am**

**PRESENT:**

**Cabinet Member: Councillor Dana Carlin**

**ALSO ATTENDING:**

**Chris Liasi – Principal Committee Coordinator, Dan Paul - Chief People Officer**

**12. FILMING AT MEETINGS**

The Cabinet Member referred to the filming at meetings notice and this information was noted.

**13. APOLOGIES FOR ABSENCE**

There were no apologies for absence.

**14. DECLARATIONS OF INTEREST**

There were no declarations of interest.

**15. URGENT BUSINESS**

There was none.

**16. DEPUTATIONS / PETITIONS / QUESTIONS**

There was none.

**17. AWARD OF CONTRACT TO NHS FLEET SOLUTIONS**

That the Cabinet Member for Finance and Corporate Services:

**RESOLVED:**

That the Cabinet Member for Finance and Corporate Services approved a direct call off contract from CCS Framework RM 6268 to NHS Fleet Solutions Ltd for an employee car leasing scheme via a salary sacrifice for the value of £2,188,800. This spend does not impact the Council's budget as all costs are paid for by employees via salary deduction. This amount is based on an estimated 2% workforce participation, which is equivalent to 73 vehicles over the contract term.

The contract term would be three years plus the option to extend for a further year under Crown Commercial Service (CCS) Framework, RM6268, lot 4 - Salary Sacrifice Cars.

**Reasons for decision**

To expand the Council's current employee benefits portfolio and help employees with the continued increase in cost of living at no cost to the Council.

Provide a cost effective way for employees to lease a new car via monthly deductions from their salary.

The introduction of this salary sacrifice scheme will result in employer savings from reduced national insurance and pensions contributions, the Council would not incur any additional expenditure costs. The fixed employer surplus savings are projected at circa £640 per car per year, which includes any savings from reduced employer national insurance and employer pension contributions where applicable.

The car leasing scheme will help support employee retention and recruitment as follows:

- An additional benefit that will differentiate the Council from other organisations, especially other Councils where salary ranges are similar.
- Provides an affordable way for employees to access a car without upfront costs.
- Offers monthly fixed payments covering insurance and maintenance, which will help ease the financial burden of car ownership.
- Enables employees to benefit from tax and national insurance savings.
- Providing lifestyle benefits like car leasing shows the organisation values employee well-being, which can increase loyalty and engagement.

**Alternative options considered**

Not to introduce this benefit. This was rejected as it is an additional benefit for employees at no cost of the Council.

Cabinet Member:

Signed by Cabinet Member .....

Date .....

## **MINUTES OF CABINET MEMBER SIGNING MEETING HELD ON MONDAY 16 MARCH 2026, 2:00PM – 2:06PM**

**PRESENT:** Councillor Emily Arkell, Cabinet Member for Culture & Leisure

**In attendance:** Kenneth Tharp, Director of Culture and Communities, Jess Crowe, Corporate Director, Culture, Strategy and Communities and Nazyer Choudhury, Principal Committee Co-Ordinator

### **1. FILMING AT MEETINGS**

The Cabinet Member referred to the notice of filming at meetings and this information was noted.

### **2. APOLOGIES FOR ABSENCE**

There were no apologies.

### **3. DECLARATIONS OF INTEREST**

There were none.

### **4. URGENT BUSINESS**

There was no urgent business.

### **5. DEPUTATIONS / PETITIONS/ QUESTIONS**

There were none.

### **6. ACCEPTANCE OF GRANT FROM THE GLA FOR DELIVERY OF LONDON BOROUGH OF CULTURE 2027**

The report sought Cabinet Member approval to accept the Greater London Authority (GLA) grant for delivery of the London Borough of Culture 2027 along with the Liberty Festival, which was the Mayor of London's D/deaf & disabled celebration.

Acceptance of the grant entailed meeting a number of commitments relating to the ambitions and proposals set out in the Council's winning bid in 2024 and refined in consultation with the GLA and others since then.

These commitments were set out in a Grant Agreement which was currently being finalised through GLA governance and the report also sought Cabinet Member authority to delegate the final sign-off of the Agreement to the Corporate Director of Culture, Strategy & Communities. The final draft of the Agreement was attached as Appendix 1 of the report.

The GLA Governance process had now been completed.

### **The Cabinet Member RESOLVED**

1. In accordance with Contract Standing Orders (CSOs) 21.01, 2.01(c) and CSO 0.08, to approve the acceptance of the grant from the Greater London Authority for delivery of London Borough of Culture and Liberty 2027.
2. To note that the total grant sum to be accepted is £2,165,000, broken down as set out in paragraph 6.12 in the report.
3. To delegate authority to the Corporate Director of Culture, Strategy & Communities to sign the final Grant Agreement.

### **Reasons for decision**

In April 2024, Haringey was awarded the title of London Borough of Culture 2027 by the Mayor of London. Haringey's programme would focus on the theme of Rebel Borough, celebrating Haringey's working-class heritage, strong history of grassroots changemakers and everyday rebels. Throughout the decades Haringey had played an important role in battling discrimination and celebrating equality. London Borough of Culture 2027 and the Liberty Festival were a unique opportunity to showcase the diverse cultures, radical heritage and today's creatives, all of which made Haringey the place it was.

The London-wide award would help the Council to amplify the voices of communities and create opportunities for young people to access creative careers and for people from different cultures to make connections and share experiences. All of this would contribute to the 2035 Vision of a borough where everyone can belong and thrive.

The award brought with it a grant of £2,165,000, comprised of funding from the Greater London Authority and Arts Council England. It also enabled the Council to apply for and secure additional external funding which would enable it to invest in cultural programmes to a much greater extent than relying solely on our own revenue funding.

The GLA were currently taking the Grant Agreement through their governance processes for sign-off. This process was not yet complete and so authority to enter into the Agreement for Haringey was required to be delegated to the Corporate Director.

### **Alternative options considered**

Refuse the GLA grant – delivery of London Borough of Culture was not a statutory service and so the Council could turn down the GLA grant and not deliver the programme. However, this would be contrary to the Council's commitment as set out in its recently adopted Arts and Culture Strategy 2024-28 to put Culture at the Heart of Everything We Do, as well as requiring the Council to pull back on the commitments

set out in its winning bid to the GLA in 2024, which would be reputationally damaging. Culture and the creative industries were important to Haringey, both economically and for our diverse communities, and the GLA grant was enabling the Council to leverage further additional external funding and investment into the borough to support residents and communities. For these reasons, it was not recommended to refuse the grant.

CABINET MEMBER: Councillor Emily Arkell

Signed by Chair .....

Date .....17 March 2026

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## **MINUTES OF THE Cabinet Member Signing HELD ON Thursday, 19th March, 2026, 11.00 - 11.13 am**

### **PRESENT:**

**Councillors: Zena Brabazon**

#### **1. FILMING AT MEETINGS**

##### **RESOLVED:**

The filming at meetings notice was noted.

#### **2. APOLOGIES FOR ABSENCE**

There were none.

#### **3. DECLARATIONS OF INTEREST**

There were none.

#### **4. URGENT BUSINESS**

There was none.

#### **5. DEPUTATIONS / PETITIONS / QUESTIONS**

There were none.

#### **6. EARLSMEAD PRIMARY SCHOOL - CONDITION WORKS - PERMISSION TO INITIATE TENDER ACTION FOR A CONSTRUCTION WORKS CONTRACT**

The Senior Project Manager, Major Projects introduced the report. The rationale for the report was outlined.

It was noted that health safety and compliance works would be undertaken as part of phase one of the proposed programme.

It was explained that the scope of window replacement would be double glazed, which was aimed to improve air permeability. It was asked that officers implement as many measures as possible, in work with the school and contractors, to mitigate air quality measures.

It was stressed by the Cabinet Member that there should be clear signage with Haringey branding be implemented on the site.

**RESOLVED:**

Following noting and agreement of the exempt information, that the Cabinet Member for Children, Schools and Families:

1. Pursuant to Contract Standing Orders 0.08 and 2.01(b), approved the commencement of a tendering process for construction works contractors to deliver Phase 1 and Phase 2 condition works at Earlsmead Primary School.

**Reasons for Decision**

An estate-wide review of school condition and compliance had resulted in a business case and programme delivery plan submission to the September 2020 Capital Board for approval. A number of programme delivery options had been presented for consideration, and approval was subsequently granted to proceed with the most urgent projects in advance of a final decision. This project was proposed, as it had been prioritised in the 2024–25 Children’s Capital Programme.

Due to significant concerns regarding areas of the building’s condition, Earlsmead Primary School had been identified as requiring works to bring its building condition and services infrastructure up to standard.

It was essential to engage a construction works contractor to undertake the condition works required to address the health and safety concerns and priority condition issues that had been identified within the feasibility report. It was proposed that a contractor be procured on a single-stage JCT traditional form of contract using the London Construction Programme Education Framework or DPS. Soft market engagement had been programmed to be undertaken in April 2026 to ascertain interest and availability within the market.

As set out in section 1.2, it had been intended to develop the design and offer two separate tender opportunities to the market for the procurement of a construction works contractor. Phase 1 procurement activity was projected to commence in July 2026, and Phase 2 works had been scheduled for tender action in March 2027. The works had been phased to reflect available capital funding.

**Alternative Options Considered**

Doing nothing: The Council could have decided not to tender the scheme. This might have seemed cost-effective in the short term, but it would not have been a sustainable solution, as the school would not have met current compliance and health and safety standards. This approach would have risked the Council’s ability to fulfil its statutory responsibilities and potentially compromised the safety and integrity of the building, which could have resulted in more serious financial and operational implications in the future.

In-house: There was no resource within the Council that had the capacity, specialist expertise, or qualifications to deliver this service.

Inviting open tenders via Contracts Finder: This would have resulted in a protracted tender period and delayed delivery of the project.

Using an alternative public sector DPS: This would not have been compliant with CSO 8.02, given that the LCP Framework or DPS had been deemed suitable for the requirements being sought.

## **7. MULBERRY PRIMARY SCHOOL - CONDITION WORKS - PERMISSION TO INITIATE TENDER ACTION FOR A CONSTRUCTION WORKS CONTRACT**

The Senior Project Manager, Major Projects introduced the report. The rationale for the decision was outlined.

It was explained that phase one of the proposed project was expected to be on site in January 2027 following approval. It was expected that phase one works were expected to be 12 months, and phase two works would be expected to be around 10 months.

It was stressed by the Cabinet Member that there should be clear signage with Haringey branding be implemented on the site.

### **RESOLVED:**

Following noting and agreement of the exempt information, that the Cabinet Member for Children, Schools and Families:

1. Pursuant to Contract Standing Orders 0.08 and 2.01(b), approved the commencement of a tendering process for construction works contractors to deliver Phase 1 and Phase 2 condition works at Mulberry Primary School.

### **Reasons for Decision**

An estate-wide review of school condition and compliance had resulted in a business case and programme delivery plan submission to the September 2020 Capital Board for approval. A number of programme delivery options had been presented for consideration, and approval was subsequently granted to proceed with the most urgent projects in advance of a final decision. This project was proposed, as it had been prioritised in the 2024–25 Children’s Capital Programme.

Due to significant concerns regarding areas of the building’s condition, Mulberry Primary School had been identified as requiring works to bring its building condition and services infrastructure up to standard.

It was essential to engage a construction works contractor to undertake the condition works required to address the health and safety concerns and priority condition issues that had been identified within the feasibility report.

It was proposed that a contractor be procured on a single-stage JCT traditional form of contract using the London Construction Programme Education Framework or DPS. Soft market engagement had been programmed to be undertaken in April 2026 to ascertain interest and availability within the market.

As set out in section 1.2, it had been intended to develop the design and offer two separate tender opportunities to the market for the procurement of a construction

works contractor. Phase 1 procurement activity was projected to commence in July 2026, and Phase 2 works had been scheduled for tender action in March 2027. The works had been phased to reflect available capital funding.

### **Alternative Options Considered**

Doing nothing: The Council could have decided not to tender the scheme. This might have seemed cost-effective in the short term, but it would not have been a sustainable solution, as the school would not have met current compliance and health and safety standards. This approach would have risked the Council's ability to fulfil its statutory responsibilities and potentially compromised the safety and integrity of the building, which could have resulted in more serious financial and operational implications in the future.

In-house: There was no resource within the Council that had the capacity, specialist expertise, or qualifications to deliver this service.

Inviting open tenders via Contracts Finder: This would have resulted in a protracted tender period and delayed delivery of the project.

Using an alternative public sector DPS: This would not have been compliant with CSO 8.02, given that the LCP Framework or DPS had been deemed suitable for the requirements being sought.

## **8. CROWLAND PRIMARY SCHOOL - CONDITION WORKS - PERMISSION TO INITIATE TENDER ACTION FOR A CONSTRUCTION WORKS CONTRACT**

The Senior Project Manager, Major Projects introduced the report. The rationale for the decision was outlined.

It was explained that there was expectation to be on site in February 2027 following approval of the proposals. It was noted that this would be undertaken in a single phase of works.

It was asked that a note be circulated to all parents explaining the scope of the works.

It was stressed by the Cabinet Member that there should be clear signage with Haringey branding be implemented on the site.

### **RESOLVED:**

Following noting and agreement of the exempt information, that the Cabinet Member for Children, Schools and Families:

1. Pursuant to Contract Standing Orders 0.08 and 2.01(b), approved commencement of a tendering process for a construction works contractor to deliver condition works at Crowland Primary School.

### **Reasons for Decision**

An estate-wide review of school condition and compliance had resulted in a business case and programme delivery plan submission to the September 2020 Capital Board for approval. A number of programme delivery options had been presented for consideration, and approval was subsequently granted to proceed with the most urgent projects in advance of a final decision. This project was proposed, as it had been prioritised in the 2024–25 Children’s Capital Programme.

Due to significant concerns regarding the building’s condition, including fire safety and compliance, Crowland Primary School had been identified as requiring works to bring its building condition and services infrastructure up to standard.

It was essential to engage a construction works contractor to undertake the condition works required to address the health and safety concerns and priority condition issues that had been identified within the feasibility report.

It was proposed that a contractor be procured on a single-stage JCT traditional form of contract using the London Construction Programme Education Framework or DPS. Soft market engagement would be undertaken to ascertain interest and availability within the market.

### **Alternative Options Considered**

Doing nothing: The Council could have decided not to tender the scheme. This might have seemed cost-effective in the short term, but it would not have been a sustainable solution, as the school would not have met current compliance and health and safety standards. This approach would have risked the Council’s ability to fulfil its statutory responsibilities and potentially compromised the safety and integrity of the building, which could have resulted in more serious financial and operational implications in the future.

In-house: There was no resource within the Council that had the capacity, specialist expertise or qualifications to deliver this service.

Inviting open tenders via Contracts Finder: This would have resulted in a protracted tender period and delayed delivery of the project.

Using an alternative public sector DPS: This would not have been compliant with CSO 8.02, given that the LCP Framework or DPS had been deemed suitable for the requirements being sought.

## **9. EXCLUSION OF THE PRESS AND PUBLIC**

### **RESOLVED:**

That the press and public be excluded from the remainder of the meeting as items contain exempt information as defined under paragraph 3, Part 1, Schedule 12A of the Local Government Act 1972.

## **10. EXEMPT - EARLSMEAD PRIMARY SCHOOL - CONDITION WORKS - PERMISSION TO INITIATE TENDER ACTION FOR A CONSTRUCTION WORKS CONTRACT**

The exempt recommendations were discussed.

**RESOLVED:**

The exempt recommendations were noted and approved.

**11. EXEMPT - MULBERRY PRIMARY SCHOOL - CONDITION WORKS - PERMISSION TO INITIATE TENDER ACTION FOR A CONSTRUCTION WORKS CONTRACT**

The exempt recommendations were discussed.

**RESOLVED:**

The exempt recommendations were noted and approved.

**12. EXEMPT - CROWLAND PRIMARY SCHOOL - CONDITION WORKS - PERMISSION TO INITIATE TENDER ACTION FOR A CONSTRUCTION WORKS CONTRACT**

The exempt recommendations were discussed.

**RESOLVED:**

The exempt recommendations were noted and approved.

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CHAIR:

Signed by Chair .....

Date .....

## **MINUTES OF CABINET MEMBER SIGNING HELD ON THURSDAY 19 MARCH 2026, 1:00PM – 10:20AM 20 MARCH 2026**

**PRESENT:** Councillor Emily Arkell, Cabinet Member for Culture & Leisure

**In attendance:** Sarah Jones, Events & Partnership Manager, Ayshe Simsek, Democratic and Scrutiny Manager, Nazyer Choudhury, Principal Committee Co-Ordinator and Councillor Anna Abela

### **1. FILMING AT MEETINGS**

The Cabinet Member referred to the notice of filming at meetings and this information was noted.

### **2. APOLOGIES FOR ABSENCE**

There were no apologies.

### **3. DECLARATIONS OF INTEREST**

There were none.

### **4. URGENT BUSINESS**

There was an issue in the notification system resulting in late notification for some stakeholders of the applications. The Council had since been in contact feedback had been received. In order to consider this, the Chair decided to adjourn the meeting until 9:30am on 20 March 2026.

The meeting adjourned at 1:10pm and reconvened at 9:42am on 20 March 2026.

### **5. DEPUTATIONS/ PETITIONS/ QUESTIONS**

There were none.

### **6. PARK HIRE APPLICATIONS BY LIVE NATION / FESTIVAL REPUBLIC LTD TO HIRE FINSBURY PARK FOR MULTI-EVENT WEEKENDS**

The report sought a determination of a number of applications made by Festival Republic Ltd (the Applicant) to hire Finsbury Park for a period in June/July every year between 2028 and 2032, to stage two consecutive three-day multi-event weekends.

The Cabinet Member for Culture and Leisure was being asked to take the decision in the report as required under the Outdoor Events Policy (the Policy), which was approved by Cabinet on 17th December 2013, and implemented on 7th January 2014.

The applications were required to be determined pursuant to the Council's Outdoor Events Policy.

The Council received stakeholder feedback from some organisations or groups.

Although feedback had been requested, the Ladder Community Safety Partnership (LCSP), submitted a statement stating that they were unaware of the consultation due to an unfortunate confusion over an email address that had been changed recently. The LCSP felt that it could not provide a response without consulting all its members and felt that therefore the only statements that it could make was that the LCSP could not support or oppose the new contract as members' opinions could not be accurately reflected. It was important to note that the LCSP was a very important stakeholder group and continuing conversations could be held between all parties in the foreseeable future. When the Council entered into the previous five-year agreement, there were issues around income, contract details and the management plan information. The income generation from the events secured the long-term income for the major events detailed in the report. It paid for staffing and maintenance and the park. All the money raised from events went back into the park. The council could not detail contract negotiations but there were break clauses allowances for the hire fee to increase year on year and council would continue to discuss further details of the event management plan (EMP) with the premises user as well as through the Safety Advisory Group.

A response had been received from Edible Landscapes. This is a community organization based in the park. They referred to their concerns which include amplified music (as they found it hard to run their sessions). There was also a significant increase in footfall during the events and there was concern that certain areas of the premises would be damaged, particularly areas maintained by the organisation. There were also concerns regarding the accumulation of waste.

There were mitigations in place. There were limits on the noise and the 50,000 patrons attending the events would be contained within the event site. There would be security and stewards guiding patrons onto the event site and away from other areas to minimise the effect on the premises. Collection and removal of waste and litter was detailed in the EMP and work would be done with the applicant to amend the EMP where required.

The Council had considered the balance between the applicant, patrons of the park and the income generation and cultural activity applicants provided to local residents. The Council worked with the premises users to limit impact on route closures imposed, especially within the premises.

The applicant was already active within the park and had committed to investing in green infrastructure, the applicant had started work on a mains electricity cable which would likely improve the impact on events, particularly in relation to air quality, with fewer vehicles coming in to the area.

The notification process had been scrutinised by the High Court and the Council was confident that it had been through a strong process.

Councillor Dunstall had noted concerns locally about the balance of the benefits and impact on local residents in relation to the events, especially for those living close by. He felt the need for clearer safeguards, especially around late-night activity. He also felt there had been some improvements including reassurance on event boundaries, appropriate levels of security around sensitive areas. He felt the need for strong ecological and restoration commitments and had asked for a review of the outdoor events policy. Some of the mitigations involved clear safeguards within the park hire contract. The Council was committed to working with the public to reduce impact on residents and it was unlikely the Council would permit overnight working. There were conditions included in the contract that needed to be met and the applicant would be held accountable for this. The Council would work with stakeholders and the applicant for changes specifically to improve boundary points and experience for park users. Mitigation measures around ecology were already in place for the sake of wildlife in the area including habitats, trees and legally protected species. There was nothing to suggest any ecology had been affected or that introducing new protections were necessary. There was no plan to review outdoor events policy.

Councillor Anna Abela, present at the signing, wished to state that income generated from outdoor events had led to a significant investment in Finsbury Park. The outdoor events generated approximately £1.2 million annually that was spent entirely in Finsbury Park. This amounted to around a quarter of the Council's parks budget for the entire borough. The events income would cover the park's day-to-day maintenance, as well as various improvements to the Park including new lighting to improve park safety, state-of-the-art play spaces and the Skate Plaza. It also ensured Finsbury Park had 12 dedicated staff members focused on its maintenance and safety.

Councillor Anna Abela further stated that local councils across the country were facing significant financial pressure. Since the Coalition Government from 2010, the Council's funding from Central Government had decreased by £143 million in real terms. The Council had received a financial boost under the Labour Government, but this had not reversed over a decade of austerity, and the budget remained under pressure due to rising demand for adult social care, temporary accommodation and children's services. Anyone arguing for a ban on outdoor events in Finsbury Park needed to consider how they would propose to fund the maintenance and investment that made the park such an iconic part of the borough and which public services would be proposed to be cut or removed. As a councillor for Haringay ward, Councillor Abela stated that she was regularly approached by residents who believed that a different balance should be struck between generating income to fund investment in Finsbury Park and the impact that outdoor events had, particularly on neighbouring residents. The Council should show leadership by having an open, frank and evidence-led conversation with residents to ascertain whether it was striking the balance correctly and whether additional safeguards should be put in place to mitigate some of the impact. By signing the contract ahead of schedule, the Council had missed an opportunity to have this conversation. Councillor Abela stated she was particularly disappointed to hear that one of the two organisations that did not receive the Council's consultation on this application was the Ladder Community Safety Partnership (LCSP), which worked to represent residents' concerns in the ward. This regrettably had happened because the LCSP recently changed its email address, so

the consultation was sent to a mailbox that was no longer being monitored. Although the signing had adjourned by a day to allow the LCSP to make a written submission but, the group adopted collective positions at its monthly in-person meeting and the extra day was not sufficient for the group to reach a position. The Cabinet Member for Parks or the Council's Head of Parks could possibly commit to attending an LCSP meeting in the coming months to discuss any concerns about the contract with LCSP members.

Councillor Abela stated that whilst she would have wished to see more wide-ranging engagement on the issue, she was encouraged that the Cabinet Member Signing was not the end of the conversation as all of the events would be subject to lengthy discussions – particularly with the Council's Licensing team – before final approval was granted. She therefore wished to encourage the Parks and Licensing teams to conduct a fuller consultation with the community in these phases.

Councillor Abela wished to put forward three proposals which were shared by Harringay residents. Firstly, she would encourage the Parks and Licensing teams to consider minimising noise disturbance for local residents and would ask the Council to use its fullest discretion to refuse any future requests from Live Nation to conduct overnight works to complete their build. Secondly, this week, a resident brought to Councillor Abela's attention that the organisers of Glastonbury Festival took a "fallow year" once every five years – a planned respite from the festival to allow the land at Worthy Farm to recover. While it was reassuring that the Council had (upon her encouragement and that of other councillors and activists) conducted two recent ecological impact assessments in Finsbury Park, she would like to urge the Parks team to explore the merits of following a "fallow year" model in the park. Thirdly, as the papers for the signed showed, the Council's Outdoor Events Policy was adopted in 2014, so she would suggest to look at the policy again to ensure it reflected the lessons learned on outdoor events in the past 12 years. After the May local elections, she would encourage the Council to conduct a full review of this policy, drawing upon an in-depth consultation process with residents, community groups and local businesses, to ensure a borough-wide approach to outdoor events struck the right balance between generating local investment and minimising impacts on residents.

In response, the meeting stated that the Council would attend an LCSP meeting. A fallow year was often held on farmland as farms may need to have a fallow year in order to reinvigorate the soil. This was likely the case with the event at Glastonbury, however Finsbury Park was not a farmland, but an amenity and a "grass site" and would not necessarily benefit from a fellow year. They were also implications regarding disrupting annual events at Finsbury Park. If the applicant chose not to run an event in a particular year, this would not be suitable for their business model and could have an impact on the Council attracting organisers for the park

**The Cabinet Member RESOLVED**

1. Pursuant to Contract Standing Order (CSO) 0.08, to authorise the Corporate Director of Environment and Resident Experience to:
  - a) approve conditional, in-principle agreement to hire Finsbury Park to the Applicant for the events and dates detailed in this report as set out in paragraph 6.4 of the report and
  - b) enter into contract to hire Finsbury Park to the Applicant (for the events detailed in the report as set out in paragraph 6.4) provided that the Corporate Director of Environment and Resident Experience is satisfied with the terms of any proposed agreements and permissions.

### **Reasons for decision**

Under the terms of the Policy, applications of the type detailed in the report were required to be determined with the prior agreement of the Cabinet Member. It was considered that the decision was non-key because it was

(a) not likely to result in the local authority incurring expenditure which was, or the making of savings which were significant having regard to the local authority's budget for the service of function to which the decision related; or

(b) be significant in terms of its effects on communities living or working in an area comprising two or more wards or electoral divisions in the area of the local authority.

With respect to (b) the impact of the proposed decision on communities was not considered to be significant because the area did not comprise an area of two or more wards. And whilst some Finsbury Park events sometimes received strong local feeling from a selection of the community, there was active engagement and opportunity for stakeholders to feedback. Also, any impacts of the events were not significant and had no lasting effect given the short duration of the events during the year.

If authority was given, then officers would give in-principle agreement to the Applicant for the event applications to progress. The events would then be subject to lengthy discussions with relevant authorities - including Licensing and the Police - before final approval was given.

The rejection of the applications would have implications for the Parks & Climate Action service budget and reduce the opportunity for reinvestment into Finsbury Park (the Park). It would also mean that the wider cultural and economic benefits to the borough were lost.

### **Alternative options considered**

In adopting the Policy, the Council established its commitment to using the Park for a limited number of major events each year. Accordingly, the only other alternative option which could be considered would be to reject the applications. That option was rejected, on the grounds that the events did not fall within any of the grounds set out in paragraph 5.3 of the Policy for automatic refusal.

**7. EXCLUSION OF THE PRESS AND PUBLIC**

Item 8 was subject to a motion to exclude the press and public from the meeting as it contains exempt information as defined in Section 100a of the Local Government Act 1972 (as amended by Section 12A of the Local Government Act 1985); paras 3 and 5, namely information relating to the financial or business affairs of any particular person (including the authority holding that information) and information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.

**8. EXEMPT - PARK HIRE APPLICATIONS BY LIVE NATION / FESTIVAL REPUBLIC LTD TO HIRE FINSBURY PARK FOR MULTI-EVENT WEEKENDS**

The Cabinet Member considered the exempt information.

CABINET MEMBER: Councillor Emily Arkell

Signed by Cabinet Member .....

Date .....20 March 2026.....

## **MINUTES OF CABINET MEMBER SIGNING MEETING HELD ON THURSDAY 19 MARCH 2026, 2:30PM – 2:46PM**

**PRESENT:** Councillor Lucia das Neves, Cabinet Member for Culture & Leisure

**In attendance:** Sarah Hart, Senior Commissioner and Nazyer Choudhury, Principal Committee Co-Ordinator

### **1. FILMING AT MEETINGS**

The Cabinet Member referred to the notice of filming at meetings and this information was noted.

### **2. APOLOGIES FOR ABSENCE**

There were no apologies.

### **3. DECLARATIONS OF INTEREST**

There were none.

### **4. URGENT BUSINESS**

There was no urgent business.

### **5. DEPUTATIONS / PETITIONS / QUESTIONS**

There were none.

### **6. TO APPROVE THE AWARD OF TWENTY (20) FRAMEWORK AGREEMENTS FOR THE PROVISION OF SUBSTANCE MISUSE RESIDENTIAL REHABILITATION SERVICES**

The report detailed the outcome of a procurement process conducted in accordance with Contract Standing Orders (CSO) 12.03 and Regulation 11 (Competitive Process) of the Health Care Services (Provider Selection Regime) Regulations 2023.

The Council sought approval to award contracts for the provision of Substance Misuse Residential Rehabilitation through a framework of suitable providers. This framework would allow residents to access appropriate rehabilitation centres based on assessed need and availability.

The procurement was subject to due process and therefore it was likely that the contract would start on 16 April 2026.

### **The Cabinet Member RESOLVED**

1. To approve the award of twenty (20) Framework Agreements to the ten (10) successful tenderers (listed in Appendix 1 – Part B (exempt information) of this report) for the provision of substance misuse residential rehabilitation services. The Framework Agreement shall run for a period of four years, commencing from 16 April 2026 to 31 March 2030.

2. To note that the maximum potential value across the Framework Agreements is £800,000. The actual value of each contract will depend on the number of placements made to each rehabilitation centre by the care manager and the number of bed nights used.

### **Reasons for decision**

The Council had a statutory responsibility to commission substance misuse services, for which it received the ring-fenced substance misuse element of the Public Health Grant. Residential Rehabilitation is one form of evidence-based treatment. Effectively tackling addiction and helping residents recover is aligned with the Borough Plan, contributing to improved health, reduced crime, and strengthened community resilience.

The proposed awards were recommended to the providers who achieved the highest overall scores in the tender evaluation, having met all the Council's requirements.

### **Alternative options considered**

Do nothing - The option of taking no action was rejected. Residential rehabilitation was an essential component of the borough's statutory substance misuse treatment offer, and the Council received a ring-fenced public health grant specifically to support the provision. As part of the terms of the grant award, annually the council must agree with the funder a target number of people accessing residential rehabilitation. Failure to reach the target can lead to loss of income. Given the ongoing and significant need for intensive treatment among a proportion of residents, doing nothing would compromise treatment outcomes, limit access to evidence-based support, and fail to meet our statutory and grant-funded responsibilities.

## **7. EXCLUSION OF THE PRESS AND PUBLIC**

Item 8 was subject to a motion to exclude the press and public from the meeting as it contained exempt information as defined in Section 100a of the Local Government Act 1972 (as amended by Section 12A of the Local Government Act 1985); paras 3 and 5, namely information relating to the financial or business affairs of any particular person (including the authority holding that information) and information

in respect of which a claim to legal professional privilege could be maintained in legal proceedings.

**8. EXEMPT - TO APPROVE THE AWARD OF TWENTY (20) FRAMEWORK AGREEMENTS FOR THE PROVISION OF SUBSTANCE MISUSE RESIDENTIAL REHABILITATION SERVICES.**

The Cabinet Member considered the exempt information.

CABINET MEMBER: Councillor Lucia das Neve

Signed by Cabinet Member .....

Date .....19 March 2026.....

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## **MINUTES OF THE Cabinet Member Signing HELD ON Thursday, 19th March, 2026, 3.00 - 3.06 pm**

### **PRESENT:**

**Councillors: Lucia das Neves**

#### **9. FILMING AT MEETINGS**

##### **RESOLVED:**

The filming at meetings notice was noted.

#### **10. APOLOGIES FOR ABSENCE**

There were none.

#### **11. DECLARATIONS OF INTEREST**

There were none.

#### **12. URGENT BUSINESS**

There was none.

#### **13. DEPUTATIONS / PETITIONS / QUESTIONS**

There were none.

#### **14. SECTION 75 PARTNERSHIP AGREEMENT**

The Corporate Director of Adults, Housing and Health introduced the report. The rationale for the report was outlined.

It was noted that there were some national policy and Better Care Fund framework agreements which may be subject to change in future, and it was noted that the proposed report would provide stability while awaiting these potential changes.

It was stressed that the proposal would seek to streamline funding arrangements across the Council.

It was explained that joint care packages with the North Central London NHS Integrated Care Board would also be covered by the funding within this proposed framework.

##### **RESOLVED:**

That the Cabinet Member for Health, Social Care and Wellbeing:

1. Approved the extension of the Section 75 partnership arrangement, as permitted under CSOs 18.03.3 and 2.01(d), between Haringey Council and NHS North Central London (NCL) Integrated Care Board (ICB) to continue lead commissioning arrangements for the commissioning of various adult and children's services and the alignment of budgets for some of the commissioned services. This covered March 2025/26 and therefore the full financial year for 2025/26, and also made provision for an agreement for 2026/27. This was retrospective for March 2025/26 at the time of the decision.
2. Approved the delegation to the Corporate Director of Adults, Housing and Health, in consultation with the Corporate Director of Finance and Resources, to negotiate, agree and finalise the terms of the Section 75 Agreement between the Council and the ICB for the period set out above.

### **Reasons for Decision**

The commissioning of universal and targeted services for adults and children had allowed the Council and the NCL ICB to continue working together in a coordinated way to deliver services focused on promoting good health for all and tackling health inequalities.

By continuing to place the identified commissioned services in the Section 75 partnership agreement, the Council and the NCL ICB had identified several outcomes:

- Integrated, more flexible commissioning across care groups with a focus on outcomes
- A coordinated preventative approach for care groups
- A significant focus on driving up quality in community health services for Haringey residents
- A preventative and early intervention approach providing access to a range of universal and targeted services in hospital and community settings
- Improved inter-agency working and improved communication across frontline practitioners

Streamlined decision-making and reduced administrative burdens were achieved, while maintaining a focus on delivering person-centred care.

The agreement for a Section 75 arrangement had originally been approved on 13 September 2016 to commence for financial year 2017/18 through to 2021/22 (five years). An extension had subsequently been agreed for a further two years, meaning that provision for a Section 75 agreement was in place until the end of February 2026.

A further agreement was therefore required for a Section 75 arrangement to incorporate March 2025/26, covering the full 2025/26 financial year, and to make provision for 2026/27. This would allow the schedule for the budgets to be agreed and applied.

### **Alternative Options Considered**

Exiting the arrangement: Officers had considered discontinuing the Section 75 agreement; however, this had been dismissed as it would have dismantled a framework that had enabled strong working relationships with the NHS in commissioning predominantly specialist clinical services delivered by local NHS Trusts, services that could not be provided elsewhere. Ending the Section 75 agreement would also have placed additional pressures on joint contract management and commissioning arrangements and could have resulted in duplication of effort and resources. Given current financial pressures, joint commissioning and monitoring of local services was more economical.

Doing nothing: This had not been a viable option, as the current agreement was due to end in February 2026.

Recommended option: Renewing the legal framework for joint funding of local services had been considered the preferred option, as it reduced duplication in contract management, monitoring and reporting. It also allowed for streamlined decision-making and reduced administrative burdens while maintaining a focus on delivering person-centred care. A joint legal framework supported collaborative working across agencies and enabled whole-system approaches to long-term planning.

CHAIR:

Signed by Chair .....

Date .....

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## **MINUTES OF THE Cabinet Member Signing HELD ON Thursday, 19th March, 2026, 3.30 - 3.38 pm**

### **PRESENT:**

**Councillors: Dana Carlin**

#### **1. FILMING AT MEETINGS**

As set out in the public part of the meeting.

#### **2. APOLOGIES FOR ABSENCE**

There were none.

#### **3. DECLARATIONS OF INTEREST**

There were none.

#### **4. URGENT BUSINESS**

There were none.

#### **5. DEPUTATIONS / PETITIONS / QUESTIONS**

There were none.

#### **6. ENTERPRISE RESOURCE PLANNING (ERP) PROGRAMME - PHASE 1**

The Head of Digital introduced the report. The rationale for the report was outlined.

It was stressed that there would be an external consultancy involved in developing the proposals, which would be part of the overall cost of the project. It was stressed that this external consultancy report would be presented, and that the budget for this would be carefully monitored.

### **RESOLVED:**

The Cabinet Member for Finance and Corporate Services:

1. Approved an initial budget to fund a defined discovery and initiation phase totalling £1,922,653.19.

2. Noted that Haringey Council's ERP replacement programme had moved from an initial foundational phase into a discovery and initiation stage.
3. Noted that this next phase was essential to ensure the programme was positioned to proceed in a controlled, evidence-based and deliverable manner, with clear governance, mature requirements, and a robust understanding of cost, risk and delivery approach.
4. Noted that an independent assessment had confirmed that the strategic direction to replace the Council's existing ERP system remained sound and necessary. The next step was to build on this foundation through a structured discovery and initiation phase that would strengthen decision-making, validate options, refine scope, test the Council's approach with the market and ensure the programme was ready to proceed at pace in a way that was affordable, compliant and defensible.

### **Reasons for Decision**

The ERP programme had an approved budget of £150k for 2025/26, allocated to establish an initial programme team, fund early foundational activity, and begin developing high-level business cases and technical requirements across HR, Finance and Procurement.

A substantial amount of complex underpinning work had been delivered within this initial budget. This included maturing requirements across HR, Finance and Procurement; building organisational understanding; clarifying scope; and identifying risks, dependencies and constraints. This foundational activity had been essential in shaping the programme and created a strong platform from which to progress into a structured and effective discovery and initiation phase.

It had become clear that the initial budget was insufficient not only for the activity delivered to date but, importantly, for the next detailed discovery phase. This next phase needed to complete requirements development, validate options and produce a robust, fully costed business case to support full programme approval. The Council needed to evidence best value for money for what would be a substantial investment required to support day-to-day operations.

The additional budget requested would support a series of critical readiness activities that could not be delivered within existing capacity or funding. These included:

- Strengthening programme governance and controls, formalising Senior Responsible Officer authority, setting decision thresholds and establishing a Programme Management Office to manage planning and the RAID log.
- Establishing a single cross-functional Requirements Working Group (Finance, HR, Procurement, Digital) to complete and prioritise functional and non-functional requirements.
- Conducting controlled market engagement and testing, including creation of a compliant supplier data room, parity protocols and structured market-testing materials.

- Defining and assuring the procurement strategy with appropriate procurement leadership and independent legal and commercial advice.
- Refreshing the costed options appraisal and 10-year Total Cost of Ownership, with staged funding approvals and strengthened financial governance.
- Mobilising data and change foundations, including appointing a Data Lead, initiating data discovery, agreeing migration and archiving principles, and beginning early business change planning.
- Supplementing in-house capability with ERP-experienced subject matter experts to ensure complex design decisions were Council-led, robust and aligned with best practice.

## **7. HARINGEY COUNCIL AUDIO VISUAL SUPPLY, INSTALLATION, CONFIGURATION & SUPPORT CONTRACT**

The Head of Technology introduced the report. The rationale for the report was explained.

It was asked by the Cabinet Member what the social value would be for the delivery of the contract, and whether there was a possibility to fund or encourage apprenticeships within the delivery of the contract. It was noted that the Council could utilise some of the social value financial aspect to implement apprenticeships as part of delivery and would explore the option as part of the delivery of the contract.

### **RESOLVED:**

The Cabinet Member for Finance and Corporate Services:

1. That, pursuant to Contract Standing Order (CSO) 2.01(c) and CSO 0.08 (approval of contracts valued at £500,000 or more), approved the award of a contract to Supplier B, identified in paragraph 7.2.1 of the report and named in paragraph 2.1 of the exempt portion of the report (Part B), for an estimated contract value of £1,571,384.61 (excluding contingency as detailed in Part B). The contract covered the supply, installation and support of Audio-Visual equipment in the Civic Centre and other Council buildings. It was awarded for a period of four years, from 13 April 2026 to 12 April 2030.
2. Approved the issuance of a letter of intent for up to 10% of the tendered contract value, totalling £157,138.46.
3. In the event that the Council had been unable to award the contract to Supplier B, approval was granted to award the contract to Supplier E, named in paragraph 6.2.1 of the exempt portion of the report (Part B), who had submitted the next highest scoring bid.

### **Reasons for Decision**

The Civic Centre Programme was constructing the Council's new offices, and Audio-Visual systems were required to enable and support new ways of working. Staff surveys had repeatedly highlighted the reliability of AV systems as essential for

carrying out day-to-day tasks effectively. Securing a supply and support contract ensured the necessary reliability.

The Council adopted new ways of working under the change programme, including activity-based working, in which employees chose workspaces suited to the tasks they were undertaking. The AV contract reflected these requirements and enabled spaces for flexible working.

The Council had been conducting Full Council and other statutory meetings on an ad hoc basis using legacy equipment that required renewal. As the chamber would be used beyond statutory purposes—as a flexible space for staff, the community, and event hire—it required specialist equipment and backend systems.

The original business case for the Civic Centre had identified a revenue stream of £50k per year, and events within the building were central to generating this income. The event space, welcome space, courtyard and chamber were all to be equipped for external hire, internal use and community events.

Some AV equipment would be nearing recommended refresh thresholds at the point of Civic Centre occupancy in 2027. While some items could be reused, a supply and support contract was required to ensure that any equipment failures did not leave spaces out of action for extended periods.

Mindful of the Council's financial pressures and the need to secure best value, the project sought to reuse existing equipment wherever feasible. A review of current provision showed that some reuse was possible where technically and financially appropriate. This approach aligned with the Cabinet Member Signing decision of 3 August 2022 regarding AV contracts at Alexandra House and 48 Station Road.

Where legacy equipment could not be reused in the Civic Centre, it would be redistributed to other Council sites where appropriate, helping to improve provision in smaller sites and supporting sustainability through equipment reuse. Capital budgets from individual schemes would support the moves and installations.

Internal AV support teams would continue providing day-to-day assistance. The additional support contract would address more complex technical issues and continuous system improvements.

The supplier recommended for contract award had submitted a strong tender demonstrating significant expertise and a clear commitment to delivering the appropriate solution. Their costs aligned with discovery phase estimates. The recommended supplier also demonstrated a strong understanding of the Council's requirements and relevant experience in similar projects, showing clear processes to ensure successful delivery.

The proposed contract enabled the Council to meet all Civic Centre objectives and achieve value for money in delivering new Audio-Visual equipment. A letter of intent was required to allow the preferred contractor to begin mobilisation early, aligning their work with the building programme and expediting delivery ahead of the formal contract being finalised.

Additional reasons for the recommended provision were set out in the exempt section of the report.

### **Alternative Options Considered**

#### *Option 1: Do nothing*

This option, which would have involved not awarding a contract for new Audio-Visual equipment, would have left staff and visitors without the digital tools required for collaboration and flexible meetings. The Council chamber, event spaces and community areas would not have been digitally enabled. The Council would also have been unable to provide suitable office workspace for staff, creating significant operational challenges for new ways of working.

#### *Option 2: Lift and shift all existing Audio-Visual equipment*

Although some reuse was possible, this option had significant drawbacks:

- Much of the equipment would have been nearing its refresh point shortly after occupancy, making reliability an issue and necessitating procurement soon after.
- Existing equipment did not fully meet new requirements, making wholesale transfer technically unviable.
- The fit-out period of approximately three months would have rendered Alexandra House and 48 Station Road less than fully operational during that time.
- The chamber, event and committee spaces lacked viable existing equipment and would still have required procurement.
- The option was resource-intensive, requiring multiple teams for logistics.
- There was a high risk of failing to meet occupation timelines due to compatibility issues, logistical delays and potential equipment failures.

## **8. EXCLUSION OF PRESS AND PUBLIC**

### **RESOLVED:**

It was agreed that Item 9 be subject to a motion to exclude the press and public be from the meeting as it contains exempt information as defined in Section 100a of the Local Government Act 1972 (as amended by Section 12A of the Local Government Act 1985); paras 3, namely information relating to the financial or business affairs of any particular person (including the authority holding that information)

## **9. EXEMPT - HARINGEY COUNCIL AUDIO VISUAL SUPPLY, INSTALLATION, CONFIGURATION & SUPPORT CONTRACT**

### **RESOLVED:**

The exempt recommendations were noted and approved

CHAIR:

Signed by Chair .....

Date .....

**MINUTES OF THE Cabinet Member Signing HELD ON Friday,  
20th March, 2026, 10.00 - 10.10 am**

**PRESENT:**

**Cabinet Member: Councillor Sarah Williams**

**ALSO ATTENDING:**

**Chris Liasi – Principal Committee Coordinator, Robbie Erbmann - Delivery Director of  
Capital Projects & Property**

**10. FILMING AT MEETINGS**

The Cabinet Member referred to the filming at meetings notice and this information was noted.

**11. APOLOGIES FOR ABSENCE**

There were no apologies for absence.

**12. DECLARATIONS OF INTEREST**

There were no declarations of interest.

**13. URGENT BUSINESS**

There was none.

**14. DEPUTATIONS / PETITIONS / QUESTIONS**

There were none.

**15. ARCHWAY ROAD, N6 - AWARD OF CONSTRUCTION CONTRACT**

The Cabinet Member was also asked to approve the appropriation of the land outlined in red in Appendix 1 from its existing use to planning purposes to support the development process. This would have enabled the Council to override third-party rights where necessary (subject to engagement and compensation), with the land to be appropriated back to housing use upon practical completion.

The Cabinet Member for Housing and Planning:

**RESOLVED:**

Approved the appointment of Contractor A, identified in the exempt of this report, to undertake the new build works to provide 16 new Council Homes at 505-511 Archway Road, for a total contract sum and client contingency set out in the exempt part of this report - Appendix 2. The anticipated commencement date of the contract is 3 August 2026.

Approved the appropriation of the land at 505-511 Archway Road edged red on the 'Site Plan' at Appendix 1, from the General Fund for planning purposes pursuant to Section 122 of the Local Government Act 1972, as it is no longer required for the purpose for which it is currently held, and to enable the delivery of the development as approved by planning permission reference HGY/2025/1220.

Approved the use of the Council's powers under Section 203 of the Housing and Planning Act 2016 to override easements and other third party rights and interests relating to the land edged red on the 'Site Plan' at Appendix 1 infringed by the works for the development approved under planning permission reference HGY/2025/1220.

Delegated authority to the Delivery Director of Capital Projects and Property, in consultation with the Corporate Director of Finance and the Cabinet Member for Housing and Planning, to agree and make any necessary compensation payments arising from valid claims relating to third-party rights affected by the development as a result of Recommendation 3.3

Approved the appropriation of the land shown edged red on the 'Site Plan' at Appendix 1, from planning purposes to the Housing Revenue Account (HRA) for housing purposes pursuant to Section 19 of the Housing Act 1985 such appropriation to take effect only upon practical completion of the development works anticipated for March 2028.

Approved the total scheme cost as set out in the exempt part of the report - Appendix 2.

Approved the issuance of a letter of intent for up to 10% of the contract value as set out in the exempt part of the report – Appendix 2.

### **Reasons for decisions**

The site known as 505-511 Archway Road, was approved by Cabinet in January 2021 to be included in the Council's Housing Delivery programme. A planning application for the redevelopment of the site was submitted on 02 May 2025. (planning reference: HGY/2025/1220). The scheme was considered at the Planning Sub-Committee on 06 November 2025 where there was a resolution to grant consent. Planning Decision notice granting consent was received on 16 January 2026. The site is now ready to progress to the construction phase. This report therefore marks the final Members' decision required to proceed with the development of this scheme.

Contractor A has been identified through a formal tender process to undertake these works.

The contract award and planning appropriation approval decisions will allow the Council to enter into contract with the building contractor and facilitate the carrying out of the works for the proposed development at 505-511 Archway Road. This will ensure that the Council will not lose the external grant allocations it has secured, by entering into contract by the agreed deadlines. Details of grant funding are set out in the exempt report – Appendix 2 - Section B.

Appropriation of the development site for planning purposes is required to facilitate the carrying out the works under planning powers in accordance with the planning permissions. By appropriating the site for planning, it will allow the Council to use the powers contained in Section 203 to override easements and other third-party rights that may be infringed by the development and will prevent injunctions that could delay or prevent the Council's proposed development. Section 203 converts the right to seek an injunction into a right to compensation.

The site proposal will provide 16 much-needed affordable homes on Council-owned land, including M4(3) wheelchair homes and family homes, with associated refuse stores, cycle stores, service space, amenity space and landscaping. These 16 homes will contribute to The Council's aspiration to build 3000 Council homes by 2031.

### **Alternative options considered**

The Council could choose not to develop this site for housing purposes. However, this option was rejected as it does not support the Council's commitment to deliver a new generation of much needed affordable homes.

The Council could continue with the scheme without appropriating the site for planning purposes, but this would risk the proposed development being delayed or stopped by potential third-party claims. By utilising the powers under Section 203 of the Housing and Planning Act 2016 (HPA 2016), those who benefit from third party rights will not be able to seek an injunction since those rights or easements that are overridden are converted into a claim for compensation only. The Council recognises the potential rights of third parties and will pay compensation where a legal basis for such payments is established.

The Council could decide not to appropriate the land for housing purposes upon practical completion of the building works. This option was rejected because it could prevent the Council from being able to offer up these homes for occupation, thereby not supporting the delivery of much needed affordable homes.

## **16. EXCLUSION OF THE PRESS AND PUBLIC**

Item 8 was subject to a motion to exclude the press and public from the meeting as it contains exempt information as defined in Section 100a of the Local Government

Act 1972 (as amended by Section 12A of the Local Government Act 1985); paras 3 and 5, namely information relating to the financial or business affairs of any particular person (including the authority holding that information) and information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.

**17. EXEMPT ARCHWAY ROAD, N6 - AWARD OF CONSTRUCTION CONTRACT**

The Cabinet Member for Housing and Planning considered and approved the exempt information.

Cabinet Member:

Signed by Cabinet Member .....

Date .....

## **MINUTES OF THE Cabinet Member Signing HELD ON Tuesday, 24th March, 2026, 11.00 - 11.15 am**

### **PRESENT:**

**Cabinet Member: Councillor Dana Carlin**

### **ALSO ATTENDING:**

**Chris Liasi – Principal Committee Coordinator, Jenna Scott-Brining - Head of Digital**

#### **1. FILMING AT MEETINGS**

The Cabinet Member referred to the filming at meetings notice and this information was noted.

#### **2. APOLOGIES FOR ABSENCE**

There were no apologies for absence.

#### **3. DECLARATIONS OF INTEREST**

There were no declarations of interest.

#### **4. URGENT BUSINESS**

There was none.

#### **5. DEPUTATIONS / PETITIONS / QUESTIONS**

There were none.

#### **6. PROVISION OF A UNIFIED DIGITAL ENGAGEMENT PLATFORM**

The proposal had been developed following detailed analysis through the Service Modernisation Portfolio, established by CLT to drive digital transformation across Haringey. The additional investment was intended to enable the platform to reach its full potential by improving how residents contacted the Council, strengthening operational resilience, and supporting services in achieving significant efficiency savings.

That Cabinet Member for Finance and Resources:

### **RESOLVED:**

Approved, in accordance with Contract Standing Order (CSOs) 18.03.3, 2.01(d) and 0.08 a variation to the original award report for the contract with Netcall Technology Ltd for the delivery of the unified digital engagement platform.

This variation seeks to increase the contract value from £1,545,000 by £772,500.00 bringing the total contract value to £2,317,500. The contract remains for an initial period of five years, with the option to extend for a sixth year and a subsequent option to extend for a seventh year, should it be deemed beneficial; this variation also enables for purchasing of professional services needed to deliver Service Modernisation outcomes and savings.

The contract commenced 21st February 2025.

### **Reasons for decision**

This report seeks approval for a variation to the original award of contract to Netcall Technology Ltd for the unified digital engagement platform, increasing the contract value by £772,500. While the original award set out the significant benefits of replacing the Council's outdated Cisco telephony and Granicus CRM systems, further work within the Service Modernisation Portfolio has identified that an uplift in investment is necessary to fully unlock the scale of financial and operational benefits.

The variation does not alter the fundamental case for change, which remains critical: our existing systems are no longer fit for purpose, contracts are expiring, and continuing with them would limit the Council's ability to deliver its strategic objectives. However, the additional investment will enable the Council to maximise the capability of the new platform, directly supporting delivery of the agreed £2.8m savings in the next financial year; savings which are projected to increase in subsequent years as the platform is embedded and further efficiencies are realised.

In addition, the variation addresses an urgent operational requirement to increase the number of concurrent users (licences) and SIP channels within the platform. The original contract assumed a lower level of capacity; however, demand modelling across Customer Services has demonstrated that higher capacity is essential if the Council is to meet resident demand effectively. Without this increase, there is a material risk of longer residents not being able to join queues & CSOs not being able to access the platform leading to longer call wait times, reduced service levels, and reputational damage due to poor resident experience.

The additional investment therefore ensures that the platform is not only capable of delivering the same baseline savings originally anticipated but is also positioned to deliver significantly greater value for money, improved customer service and resident experience and long-term resilience for the Council's digital services.

### **Alternative options considered**

No viable alternatives were identified. The Council is contractually committed to the Unified Digital Engagement Platform following the original award to Netcall Technology Ltd, and this variation represents the only practical and cost-effective means of delivering the required functionality and capacity. Procuring an alternative

system or reverting to legacy platforms would incur significant additional expense, cause major disruption to business-as-usual operations, and risk failure to deliver the savings and service improvements already built into the Medium-Term Financial Strategy.

**7. EXCLUSION OF THE PRESS AND PUBLIC**

Item 8 was subject to a motion to exclude the press and public be from the meeting as it contains exempt information as defined in Section 100a of the Local Government Act 1972 (as amended by Section 12A of the Local Government Act 1985); paras 3 and 5, namely information relating to the financial or business affairs of any particular person (including the authority holding that information) and information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.

**8. EXEMPT PROVISION OF A UNIFIED DIGITAL ENGAGEMENT PLATFORM**

That Cabinet Member for Finance and Resources considered and approved the exempt information.

Cabinet Member:

Signed by Cabinet Member:.....

Date .....

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## **MINUTES OF THE Cabinet Member Signing HELD ON Friday, 27th March, 2026, 9.40 - 9.50am**

### **PRESENT:**

**Councillor Ruth Gordon - Cabinet Member for Local Economy and Placemaking**

**ALSO ATTENDING: Aktar Choudhury, Ayshe Simsek**

#### **1. FILMING AT MEETINGS**

The notice of filming at meetings was noted.

#### **2. APOLOGIES FOR ABSENCE**

There were no apologies for absence.

#### **3. DECLARATIONS OF INTEREST**

There were no declarations of interest put forward.

#### **4. URGENT BUSINESS**

There were no items of urgent business.

#### **5. DEPUTATIONS/ PETITIONS / QUESTIONS**

There were no deputations, petitions or questions.

#### **6. AWARD OF CONTRACT FOR THE ACQUISITION OF FIXTURES, FITTINGS AND EQUIPMENT (FF&E) FOR THE CIVIC CENTRE**

The Cabinet Member for the Local Economy and Placemaking considered the report which was put forward following previous Cabinet approval of the Civic Centre Development Project which had agreed the procurement strategy for client fit-out items. This report sought approval to award contracts for the supply, delivery, installation, refurbishment and relocation of Fixtures, Fittings & Equipment (FF&E) for the new Civic Centre.

The Cabinet Member noted that the FF&E procurement had been structured into two Lots to ensure value for money, support sustainability objectives and reflected the differing architectural technical requirements of the buildings and partial re-use of existing furniture:

- Lot 1 – New Furniture (Supply, Delivery and Installation)
- Lot 2 – FF&E Refurbishment, Relocation and Installation

The report also sought approval to issue Letters of Intent for each Lot, capped at up to 10% of the contract value, to enable early mobilisation and programme certainty ahead of installation following Practical Completion.

The proposed budget for the Civic Centre FF&E was fully contained within the overall Civic Centre budget approved by Cabinet on 12 November 2024.

**The** Cabinet Member for Placemaking, and Local Economy considered the exempt information and was pleased to note that the refurbishment of the Civic Centre was fully underway and,

### **RESOLVED**

1. That pursuant to Contract Standing Orders 0.08 and 2.01.c) to approve the following: award of contract for Lot 1 – New Furniture (Supply, Delivery and Installation) to Bidder J for the sum of £519,530.51.
2. To approve the award of contract for Lot 2 – FF&E Refurbishment, Relocation and Installation to Bidder G for the sum of £256,815.50
3. To approve that the contract is for a period of 5 years commencing 15th of April 2026 to 15<sup>th</sup> April 2031, with an option to extend for a further period(s) of up to 1 year.
4. To approve the issuance of Letters of Intent for each Lot for up to 10% of the respective contract values to enable early mobilisation
5. In the event of the Council being unable to award the contract for Lot 1 to Bidder J to agree the award of the contract to Bidder K (named in paragraph 6.1.1 of the Exempt portion of the report (Part B)) who submitted the next highest scored bid.
6. In the event of the Council being unable to award the contract for Lot 2 to Bidder G to agree the award of the contract to Bidder H (named in paragraph 6.1.2 of the Exempt portion of the report (Part B)) who submitted the next highest scored bid.

### **Reasons for decision**

The Civic Centre will become the Council's main headquarters from 2027 and is designed to support flexible, inclusive and sustainable ways of working.

The FF&E procurement supports the delivery of modern office accommodation, civic and democratic functions, public-facing spaces and areas for community use within a flagship Grade II Listed building and new-build annexe.

The two-Lot procurement approach enables the Council to:

- Secure high-quality new furniture where reuse is not appropriate.
- Maximise reuse, refurbishment and adaptation of existing furniture.
- Support value for money and sustainability objectives.
- Accommodate specialist requirements, including the Council Chamber.

The proposed contracts enable the Council to deliver a fully functional client fit out within the approved programme and budget.

### **Alternative options considered**

#### **Do Nothing**

This option is not recommended as the Council would be unable to occupy the Civic Centre without the necessary FF&E.

Failure to procure FF&E would result in significant operational risks, delay to other fit out contractors, occupation, disruption to services and undermine the objectives approved by Cabinet.

## **7. EXCLUSION OF THE PRESS AND PUBLIC**

### **RESOLVED**

To exclude the press and public from the meeting as the following item contained exempt information as defined in Section 100a of the Local Government Act 1972 (as amended by Section 12A of the Local Government Act 1985); paras 3 and 5, namely information relating to the financial or business affairs of any particular person (including the authority holding that information) and information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.

## **8. EXEMPT - AWARD OF CONTRACT FOR THE ACQUISITION OF FIXTURES, FITTINGS AND EQUIPMENT (FF&E) FOR THE CIVIC CENTRE**

The exempt information was considered and resolutions agreed as per the item above.

CHAIR:

Signed by Chair .....

Date .....

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**MINUTES OF THE Cabinet Member Signing HELD ON Tuesday,  
31st March, 2026, 12.00 - 12.10 pm**

**PRESENT:**

**Cabinet Member: Councillor Dana Carlin**

**ALSO ATTENDING:**

**Chris Liasi – Principle Committee Cooridnator, Andrew Meek - Head of Resilience,  
Facilities and Safety / Darren Butterfield - Head of Operational Facilities Management**

**9. FILMING AT MEETINGS**

The Cabinet Member referred to the filming at meetings notice and this information was noted.

**10. APOLOGIES FOR ABSENCE**

There were no apologies for absence.

**11. DECLARATIONS OF INTEREST**

There were no declarations of interest.

**12. URGENT BUSINESS**

There was none.

**13. DEPUTATIONS / PETITIONS / QUESTIONS**

There were none.

**14. SECURITY CONTRACT**

The report recommended using the 12-month extension of the United Guardian Services contract, extending it to 30 April 2027, and approving an increase in the contract value to cover the additional year.

The Cabinet Member for Finance and Corporate Services

**RESOLVED:**

Approved the implementation of CSO 18.02.1 (contract extensions permitted under the Regulations) in accordance with CSO 2.01 d) (Cabinet approved extensions of

£500k and above), to enable the 12-month optional extension on the United Guarding Services Ltd to 30 April 2027 and an increase in value up to a further £3.5m, bringing the total contract value to a maximum of £14m.

### **Reasons for the decision**

The Council has large number of buildings, both operational premises and domestic dwellings that comprise the council's housing stock. These sites need to be protected in different ways, based on a security risk assessment, and in many instances some kind of manned guarding is required.

Although the Council's policy is to run an in-house security service where practical and prudent, there are a range of circumstances where an external provider is necessary.

These circumstances include:

- (a) Ad hoc provision for unforeseen or urgent circumstances
- (b) Covering unexpected absences from the in-house team that cannot be covered internally.
- (c) Out of hours provision, including night patrols
- (d) Short-term provision, for example where a site becomes vacant and needs to be secured.

it is not anticipated that the full contract value will be expended, the ceiling has been set to allow for flexibility over the contract term.

Extending the current Security contract will allow time for the Council to consider consolidating security and guarding services across the Council and explore collaborative opportunities with some neighbouring boroughs to identify further efficiencies, prior to tendering a new security services contract.

The proposed extension is consistent Regulations 72.1a) within the Public Contract Regulations 2015, as the extension was provided for in the original procurement documentation.

### **Alternative options considered**

Do Nothing. This is not recommended, as this would lead to a lapse of security provision, which could not be covered by the in-house service. Without this provision, the council would be exposed to excessive security risks leading to an elevated level of break-ins, squatting, criminal damage and other threats.

A fully in-house service was considered during the process of forming the in house service in 2021. This was assessed as unaffordable, for a number of reasons that remain unchanged. These are principally the additional costs of providing a 24/7 service due to the cost of paying for out of hours cover, a security control service, and the additional flexibility needed where economies of scales that can be achieved by an external provider cannot be matched by the council.

Re-tender for a new Security contract. There is not sufficient time to be able to procure a new contract and by extending the current contract will allow time for the Council to consider consolidating security and guarding services across the Council and explore collaborative opportunities with some neighbouring boroughs to identify further efficiencies, prior to tendering a new security services contract.

Cabinet Member:

Signed by Cabinet Member .....

Date .....

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## **MINUTES OF THE Cabinet Member Signing HELD ON Thursday, 2nd April, 2026, 11:00 - 11:15**

### **PRESENT:**

**Councillors: Lucia das Neves**

**ALSO ATTENDING: Kodi Sprott, Principal Committee Coordinator, Sarah Hart, Senior Commissioner, Maeve Gill, Senior Public Health Registrar**

#### **1. FILMING AT MEETINGS**

The Cabinet Member referred to the filming at meetings notice and this information was noted.

#### **2. APOLOGIES FOR ABSENCE**

There were no apologies for absence.

#### **3. DECLARATIONS OF INTEREST**

There were no declarations of interest.

#### **4. URGENT BUSINESS**

There was none.

#### **5. DEPUTATIONS / PETITIONS / QUESTIONS**

There were none.

#### **6. APPROVAL OF THE PROCUREMENT OF INTEGRATED DRUG AND ALCOHOL TREATMENT AND RECOVERY SERVICES FOR HARINGEY**

This report sought authority to approve, as required under Contract Standing Order 2.01(b), the commencement of a procurement process for the selection of a provider of substance misuse and treatment services for Haringey residents from 1st March 2027. This decision ensured the Council continued to meet its statutory duty to commission effective drug and alcohol treatment and recovery services. Current contracts ended in February 2027, and beginning procurement now was essential to maintain uninterrupted, safe and high-quality provision for residents.

### **RESOLVED**

The Cabinet Member for Health, Social Care and Wellbeing:

1. Approved the initiation of a procurement process for the provision of integrated drug and alcohol treatment and recovery services for Haringey residents, with the purpose of appointing operator(s) to officially operate these services in the borough from 1st March 2027 as permitted under Contact Standing Order 2.01(b).
2. Noted that following the completion of the procurement process to appoint service providers in the borough, the contract award decision would be returned to cabinet for approval.
3. It was anticipated that the contracts awarded would not exceed the value outlined in Appendix 1 which contained exempt information.

### **Reasons for decision**

The Council's Contract Standing Order item 2.01 (b) required Cabinet approval to commence a procurement exercise for proposed contracts valued £500,000 or above. Local authorities had a statutory responsibility, under the Health and Social Care Act 2012, to commission drug and alcohol treatment and recovery services as part of their public health duties. The Council received ring-fenced funding for this purpose from the Department of Health and Social Care, which must be used solely for commissioning and providing drug and alcohol prevention, treatment and recovery services. Existing contracts for these services in Haringey would end in February 2027.

Ensuring effective treatment and supporting recovery for residents was aligned with the Corporate Delivery Plan, by improving health outcomes for adults and children, and making Haringey safer by reducing crime and strengthening community resilience.

### **Alternative options considered**

The option not to procure new services was considered but rejected, as the Council was required to commission drug and alcohol treatment and recovery services and receives specific ring-fenced funding for this purpose. As part of the terms of the public health grant award, the council must annually agree to provide services for a target number of residents and must demonstrate that this treatment is effective. Failure to reach the target can lead to loss of income for the Council. Not commissioning services would risk higher drug- and alcohol-related deaths, worsening health outcomes, greater harm to children affected by parental substance misuse, and increased drug-related crime and antisocial behaviour.

## **7. EXCLUSION OF THE PRESS AND PUBLIC**

Item 8 was likely to be subject to a motion to exclude the press and public from the meeting as it contains exempt information as defined in Section 100a of the Local Government Act 1972 (as amended by Section 12A of the Local Government Act 1985); paras 3 and 5, namely information relating to the financial or business affairs of any particular person (including the authority holding that information) and information

in respect of which a claim to legal professional privilege could be maintained in legal proceedings.

**8. EXEMPT APPROVAL OF THE PROCUREMENT OF INTEGRATED DRUG AND ALCOHOL TREATMENT AND RECOVERY SERVICES FOR HARINGEY**

The exempt information was considered.

CHAIR:

Signed by Chair .....

Date .....

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**MINUTES OF THE Cabinet Member Signing HELD ON Tuesday,  
7th April, 2026, 11.30 - 11.37 am**

**PRESENT:**

**Councillors: Sarah Williams**

**1. FILMING AT MEETINGS**

**RESOLVED:**

The filming at meetings notice was noted.

**2. APOLOGIES FOR ABSENCE**

There were none.

**3. DECLARATIONS OF INTEREST**

There were none.

**4. URGENT BUSINESS**

There was none.

**5. DEPUTATIONS / PETITIONS / QUESTIONS**

There were none.

**6. CONTRACT UPLIFT IN RESPECT OF CONTRACT FOR THE PROVISION OF  
REFURBISHMENT WORKS AT VOID PROPERTIES IN THE AREA OF HARINGEY.**

The Head of Design Quality & Acquisitions introduced the report. The rationale for the report was outlined.

It was explained that there was a need to ask for a contract uplift to the previously agreed contract in order to to complete additional voids work.

It was stressed that the contractor would have capacity to undertake the works required.

**RESOLVED:**

That the Cabinet Member for Housing and Planning (Deputy Leader):

1. Approved the variation of the contract for the provision of refurbishment works at void properties in the area of Haringey between the Council and D C K Construction Limited, as outlined in the Exempt Report (Appendix One), in accordance with the Council's Contract Standing Orders (CSOs) 18.03.3, 2.01(d) and 0.08.

### **Reasons for decisions**

As noted in the original Lead Member contract decision paper, Haringey Council was forecasting a significant expansion in the number of properties acquired for onward lease to the HCBS that would require void works.

In total, it was expected that a very significant number of properties would require void works over the following two years.

An initial assessment of the required works to HCBS properties indicated that an uplift in the value of the contract was required to carry out the necessary improvements that would result in the properties reaching a habitable standard.

### **Alternative options considered**

The primary alternative to the proposed contract uplift would have been for the contract not to deliver the required works or to reduce the number of void properties within the scope of the contract, specifically in relation to recently acquired HCBS properties. This was judged to be unviable, as failure to carry out these required, essential works would have left the properties uninhabitable and vacant. This would have resulted in the Council incurring significant costs, with prospective households continuing to reside in more expensive private sector accommodation. It would also have left Haringey Council in possession of vacant properties in a deteriorating condition. Additional expenditure would have been incurred due to the need to secure these properties and prevent squatting or other damage.

A secondary alternative, as outlined in the original Lead Member decision paper, would have been for the Council's in-house team to deliver the additional works. However, as previously noted, the Council was forecasting a significant increase in the number of properties requiring void works over the following two years. These voids would have required rapid, specialist work to allow them to be let to Haringey residents. This was a time-dependent priority, given that, like most local authorities, Haringey was facing acute housing need from homeless households and a requirement to reduce Council spending on expensive private rented sector accommodation for residents who had presented as homeless. Additional capacity, through the required contract uplift, was therefore needed to deliver these works in a timely manner.

Consequently, it was concluded that existing Council services would have benefited from additional support through a short-term void works contract. To facilitate this aim, an additional contract uplift was required.

## **7. APPROVAL TO TENDER, LAND REAR OF WOODRIDINGS COURT N22**

The Head of Design Quality & Acquisitions introduced the report. The rationale for the report was outlined.

It was noted that original tender exercise was unsuccessful. However, officers stressed that the Council had undertaken work to produce a viable scheme, and were seeking approval for retendering, in compliance with procurement standing orders.

**RESOLVED:**

That the Cabinet Member for Housing and Planning (Deputy Leader):

1. Approved the initiation of a tender process for the selection of a contractor to deliver the new-build development of thirty-seven Council homes at land to the rear of Woodridings Court, N22 7RX. This approval included the anticipated total scheme cost as detailed in the exempt section of the report.
2. Noted that the new build construction costs presented in the Part B exempt report were supported by the Council's appointed Quantity Surveyor (QS) based on the current stage of the scheme's design development (RIBA Stage 3b). As such, they reflected the best available information at that point in time but remained subject to change once suppliers submitted their bids.
3. Noted that these cost estimates were indicative and intended to support decision-making at that stage. They did not represent a final budget. The total scheme cost would be confirmed following completion of the competitive procurement process and would be reported through the appropriate governance channels for approval, in accordance with CSO 2.01.(c) and CSO 0.08.

**Reasons for decisions**

The Council's Contract Standing Order item 2.01.b required Cabinet approval to commence a procurement exercise for proposed contracts valued at £500k or above.

The site known as Woodridings Court Car Park and podium (to the rear of Woodridings Court, N22 7RX) was approved by Haringey Planning Authority on 13 March 2023 under planning reference HGY/2022/2354. Planning permission was granted for the delivery of thirty-three Council homes. Following a requirement under the funding conditions, secondary lobbies for evacuation lifts were required. A Section 73 application was submitted to Haringey Planning Authority for the inclusion of secondary lobbies and an increase in the number of homes from thirty-three to thirty-seven. The Section 73 application was approved on 4 November 2025 under planning reference HGY/2024/3339.

Works were undertaken to preserve the planning permission approved on 13 March 2023. All relevant pre-commencement conditions associated with the application were fully discharged prior to the commencement of the works. These included HGY/2026/0234 (Condition 7 – existing and proposed site levels), HGY/2026/0570 (Condition 12 – NRMM and plant), HGY/2026/0571 (Condition 13 – DEMP/CEMP), and HGY/2026/0230 (Condition 19 – Construction Logistics Plan). The final pre-commencement condition relating to Biodiversity Net Gain was amended through

a Non-Material Amendment (NMA) planning application, reference HGY/2026/0286, which changed the trigger to 'above ground works'.

The proposed development would deliver thirty-seven much-needed affordable homes on Council-owned land. The development responded directly to a significant gap in the Council's existing housing stock. The scheme met urgent housing needs while also supporting long-term financial sustainability by reducing reliance on more expensive housing solutions. In addition, the development contributed to the Council's strategic target of delivering 3,000 new Council homes by 2031.

The proposed development made efficient use of an underutilised Council-owned site, providing high-quality, affordable housing. This aligned with the Council's strategic objective to maximise the use of its land assets to meet pressing housing needs.

The proposed development was designed to address existing issues of anti-social behaviour by improving the site layout, enhancing natural surveillance, and introducing secure access arrangements for both existing and new residents. The scheme included the installation of new lifts serving both the existing blocks and the new homes, alongside upgraded refuse storage and dedicated cycle facilities for all residents. Collectively, these measures would significantly improve the quality of the public realm and support a cleaner, safer, and more positive living environment for current and future residents.

#### **Alternative options considered**

One option considered was not proceeding with a competitive tender or developing the site for housing. However, this approach was discounted as it did not align with the Council's strategic objective to deliver a new generation of Council homes.

### **8. EXCLUSION OF THE PRESS AND PUBLIC**

#### **RESOLVED:**

That items 9 and 10 be subject to a motion to exclude the press and public be from the meeting as *they* contains exempt information as defined in Section 100a of the Local Government Act 1972 (as amended by Section 12A of the Local Government Act 1985); paras 3 namely information relating to the financial or business affairs of any particular person (including the authority holding that information)

### **9. EXEMPT CONTRACT UPLIFT IN RESPECT OF CONTRACT FOR THE PROVISION OF REFURBISHMENT WORKS AT VOID PROPERTIES IN THE AREA OF HARINGEY.**

The exempt information was reviewed.

#### **RESOLVED:**

Noted and agreed the exempt recommendations

### **10. EXEMPT APPROVAL TO TENDER, LAND REAR OF WOODRIDINGS COURT N22**

The exempt information was reviewed.

**RESOLVED:**

Noted and agreed the exempt recommendations

CHAIR:

Signed by Chair .....

Date .....

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## **MINUTES OF CABINET MEMBER SIGNING HELD ON MONDAY 13 APRIL 2026, 2:00PM – 2:15PM**

**PRESENT:** Councillor Peray Ahmet, Leader of the Council

**In attendance:** Jess Crowe, Corporate Director of Culture, Strategy and Communities Kenneth Tharp, Director of Culture and Communities and Nazyer Choudhury, Principal Committee Co-Ordinator

### **1. FILMING AT MEETINGS**

The Cabinet Member referred to the notice of filming at meetings and this information was noted.

### **2. APOLOGIES FOR ABSENCE**

There were no apologies.

### **3. DECLARATIONS OF INTEREST**

There were none.

### **4. URGENT BUSINESS**

There was no urgent business.

### **5. DEPUTATIONS / PETITIONS/ QUESTIONS**

There were none.

### **6. APPOINTMENT OF NEW TRUSTEES FOR HARINGEY CULTURE COLLECTIVE**

The report sought the Leader's approval to appoint two new Trustees to the Board of Haringey Culture Collective (HCC), in line with recommendations made by the HCC Board of Trustees. It also gave notice that an open recruitment process for additional Trustees has been initiated, with a view to returning recommended candidates for Council approval in May 2026.

There had been an open recruitment process and the Council publicly advertised through a newsletter (which had a leadership of over 5,000 people). The Council extensively used community networks and a local voluntary sector. A variety of different routes was used to try and raise awareness.

The Council was using all social media platforms as well as using its own personal networks, increasing amount of interest.

**The Cabinet Member RESOLVED**

1. To approve the appointment of Emete Kirton and Marcus Davey to the Board of Trustees of Haringey Culture Collective, as recommended by the existing Board of Trustees.
2. To note the initiation of an open recruitment process to appoint further Trustees to the Board.
3. To agree that the recommended candidates from the open recruitment be brought back for Council approval in May 2026.

**Reasons for decision**

The Haringey Culture Collective (HCC) Board was originally established with five Trustees comprised of three Council officers and two independents. The intention has always been to review the skills and expertise required to oversee the London Borough of Culture delivery and to expand the Board accordingly.

A full skills audit had been carried out by the existing Trustees, identifying gaps in areas such as cultural leadership, community representation, and specialist expertise. The Board agreed on both the targeted appointment of suitable individuals and the initiation of an open recruitment process to ensure transparency and representation.

Appointments of members of the public to boards of Council-owned companies and charities fell under the Leader's delegated authority, in accordance with the Council's Constitution, and must be based on recommendations from the organisation's governing board.

Trustees were unpaid and as such this decision did not incur significant expenditure nor create financial implications for the Council. It therefore did not meet the threshold for a key decision, as it did not involve significant cost to the Council or impact communities across two or more wards.

**Alternative options considered**

Do nothing. This option was rejected as the skills audit confirmed that not expanding the Board would limit the HCC's capacity to govern effectively and deliver the London Borough of Culture 2027 programme.

Only undertake open recruitment without targeted appointments. This option was rejected because two candidates with critical, needed expertise have already been identified and approved by the Board through its established governance.

CABINET MEMBER: Councillor Peray Ahmet

Signed by Cabinet Member.....

Date .....13 April 2026.....

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## **MINUTES OF THE Cabinet Member Signing HELD ON Monday, 20th April, 2026, 4.00 - 4.15 pm**

### **PRESENT:**

**Councillors: Sarah Williams**

### **ALSO ATTENDING:**

**Chris Liasi – Committee and Governance Officer, Jack Goulde - Head of Design Quality & Acquisitions, Scott Kay - AD Repairs & Compliance.**

#### **7. FILMING AT MEETINGS**

The Cabinet Member referred to the filming at meetings notice and this information was noted.

#### **8. APOLOGIES FOR ABSENCE**

There were no apologies for absence

#### **9. DECLARATIONS OF INTEREST**

There were no declarations of interest.

#### **10. URGENT BUSINESS**

There was none.

#### **11. DEPUTATIONS / PETITIONS / QUESTIONS**

There were none.

#### **12. DIRECT AWARD FOR VOIDS WORKS TO HCBS AND PSL PROPERTIES**

Please note the public report was not published and exempt information was included. This decision will be retaken on the 5<sup>th</sup> May 2026.

#### **13. AWARD OF CONTRACT FOR PROVISION OF OPERATIONAL VEHICLES**

The report sought approval to award a short-term contract to Northgate Vehicle Hire Ltd for supplying operational fleet vehicles to Housing Services and the Hard FM Team through the Pretium Total Fleet Solutions Framework. The contract was proposed for 12 months with an option to extend for a further 12 months, up to a

maximum of two years, and a total estimated value of £3,000,000 (£1.5m per year) plus inflation, based on previous spending.

The award was intended to provide sufficient time for the Council to complete a wider fleet needs analysis, undertake consultation, and run a procurement process for a longer-term contract aligned with broader Council policies, including net-zero objectives where feasible. All information was considered prior to agreeing the recommendations.

All information was considered prior to agreeing the recommendations.

**RESOLVED:**

3.1 To approve the award of a contract to Northgate Vehicle Hire Ltd via the Pretium Framework for the provision of operational vehicles, as set out in Section 1.1. above, under Contract Standing Order (CSO) 7.02 (Frameworks) in accordance with CSO 2.01(c).

3.2 To approve that the contract be awarded for a period of up to 2 years from contract commencement, based on an initial 1-year period and option to continue for a further second year.

**Reasons for decision:**

To address budgetary concerns and initiatives to drive down cost and improve value for money, the Council is seeking to rationalise contracts and where possible harmonise supply chains across functions throughout the Council. Due to being the largest user of vehicles, Housing were asked to lead on a Council-wide review and to drive efficiencies in this area. This means that a new strategy is required that will involve data analysis and consultation with multiple stakeholders and competing priorities, including Parks, Estate Management, Waste Management and Facilities Management Services. This will take additional time and was unable to be completed prior to HRS's previous fleet contract expiring.

This interim fleet contract is essential for the delivery of services across Responsive Repairs, Voids, Facilities Management, and Planned Works. The previous contract has expired, and a current ad-hoc arrangement is in place. A new contract award is required to ensure a sustained service provision until a longer-term contract can be procured and put in place in line with a new fleet strategy to be developed, and to ensure the Council can fulfil its statutory duties as a landlord.

The award utilises the Pretium Total Fleet Solutions Framework, a fully compliant route under the Public Contracts Regulations 2015. Northgate Vehicle Hire Ltd is the number one ranked supplier on this framework. Utilising this framework allows for a direct award and thereby, rapid mobilisation and minimises procurement costs while securing market-tested rates.

**Alternative options considered**

Do Nothing: This option was rejected. The current contract arrangement expired on 31 December 2025. "Doing nothing" would result in the termination of supply and the

immediate repossession of approximately 200 vehicles and the Council would be unable to deliver a repairs service across multiple teams. Use Internal Resources: This option was rejected. The Council does not currently possess the internal capital or infrastructure (e.g., a Council-owned fleet and maintenance workshops) to self-deliver a fleet of this size immediately.

Full Tender Process (Open Market): This option is being put in place for a longer-term solution but is not possible to meet the immediate demand. The use of the Pretium Framework offers a compliant and faster route to market for this interim arrangement.

#### **14. APPROVE AWARD OF CONTRACT FOR FIRE DOORS & WORKS**

A Contract valued at £12,500,000 plus inflation was proposed for award to enable programme of fire-rated door replacements and associated fire safety works. This included flat entrance doors, communal doors, riser and service-cupboard doors, passive fire-safety measures and decorations across properties identified as needing improvements, in line with current legislation, following Section 20 consultation with leaseholders and in accordance with Contract Standing Order 2.01(c). All information was considered prior to agreeing the recommendations.

Officers and Legal also proposed an additional recommendation and details of this at 3.5.

#### **RESOLVED:**

3.1 To approve the award of this contract following second stage of leaseholder consultation, so that officers can work to improve safety for residents through the installation of new certified fire doors in our council homes. The Regulatory Reform (Fire Safety) Order 2005, Fire Safety Act 2021, Fire Safety (England) Regulations 2022 and the Building Safety Act 2022 sets out the responsibility of the Council and how they must meet the standards of the legislation. In terms of fire doors, the Building Regulations (Approved Document B) sets out the minimum standards for fire rated doors in specific areas of residential properties, which ensures compliance with BS 476 or BS EN 1634 fire resistance standards for door sets.

3.2 Thereby to approve the award to Bidder B (named in the Exempt portion of the report) of a contract, and associated expenditure, for the provision and replacement of fire rated flat entrance doors, communal doors and riser/service cupboard doors and passive fire safety & decoration works, within the Council's residential housing stock as detailed within the programme schedule pursuant to Page 16 the provisions of the Council's Contract Standing Order (CSO) 0.08 and CSO 2.01(c).

3.3 To note that approval had been subject to the second stage s20 Leasehold consultation process as prescribed by the resolution at the Cabinet meeting of Tuesday 11th November 2025. Following observations received, the award decision is returned to Cabinet and delegated to the Cabinet Member, noting also this is one of two contracts to be awarded on this programme.

3.4 To approve the total value of the award of contract £12,500,000 and to note that this sum includes contingencies for unforeseen works for the value as set out in the exempt report.

3.5 That the Cabinet Member approved the use of the contingency amount contained in the Exempt Report and delegated to the S151 Officer the discretion to utilise the contingency in accordance with contractual obligations

### **Reasons for decision**

The safety of our residents is paramount, when it comes to providing safe, sustainable, stable, and affordable homes for Haringey residents. One of the key findings from the Grenfell tragedy was that fire doors must be fit for purpose and maintained to ensure that they operate correctly and provide protection to the communal areas in the event of a fire.

The implementation of this new contract for fire doors to flats, stairwells, corridors and cupboards, along with other passive fire safety works will ensure that our residents can remain safely within their home, or, if required, have a safe means of escape through communal corridors and stairwells to a place of safety outside.

It also means that Haringey can ensure that high standards for fire doors are consistent across its council housing as the new contract will allow for the provision of the same standard of door for all repair and major works contracts, even when carried out by different contractors.

In addition to the above, following the Grenfell Tower fire in 2017 and the recommendations from the Dame Judith Hackitt report review of Building Regulations and Fire Safety, highlighted the need to improve fire safety in all housing stock, especially in high rise residential buildings.

Fire doors play an essential role in preventing or inhibiting the spread of smoke and toxic gases and in preserving the effective compartmentation of buildings. This includes the door's components such as hinges, letter boxes and especially closers.

Government guidance and fire risk assessments (FRAs) post-Grenfell have emphasised replacing non-compliant or inadequate fire doors.

To comply with fire safety legislation, including the Regulatory Reform (Fire Safety) Order 2005, Fire Safety Act 2021 and the Building Safety Act 2022. To meet Building Regulations (Approved Document B) requirements which sets out the minimum standards for fire rated doors in specific areas of residential properties, which ensures compliance with British Standards for fire resistance for door sets.

Fire doors and associated building works are a critical part of passive fire protection in buildings; they help prevent and contain fire and smoke. By upgrading fire doors to comply with the current standards for certified installation of the door sets, and carrying out associated fire safety works, we will reduce the risk of fire spread, particularly in high-rise or multi-occupancy housing. We will implement this replacement programme, targeting doors installed during the original construction of the building or replaced during historic planned work that do not meet the required

standards that have been updated since the Grenfell tragedy to improve resident safety.

Fire Risk Assessments and regular fire door inspections identify doors that require replacement with compliant door and allows us to prioritise those of greatest risk within our programme. When replacing the non-compliant fire doors in the Council's residential buildings, we can review the Fire Risk Assessment which sets the overall risk rating of the building, which is then likely to be reduced.

Older fire doors lack test certification and evidence of compliance or traceability of performance standards. However, in lower rise buildings (below 18m in height) will be assessed by the Risk Assessor and may be considered as 'notional' 30 minute fire doors. This can be acceptable in certain situations, and such doors will therefore be a lower priority within the programme or replaced if appropriate, during our major works programme. Such doors may be assessed as acceptable under the following circumstances

- Good Condition: They should be solid, heavy, and free from warping or significant gaps.
- Good Fit: There should be a close fit in the frame, with gaps not exceeding 4mm (excluding the gap at the bottom).
- Small Premises: They are often acceptable in small, non-domestic premises and small residential blocks below 18m and where the risk is considered to be low.
- Older Buildings: Where they meet the standards of their era and are suitable as long as the overall building risk is low.

However, in high-rise, (above 18m) and buildings assessed as higher risk, the Council are required to replace and install certified, and tested, fire door sets to demonstrate compliance and to digitally store evidence of certification for the Golden Thread of information as set out in the recommendations of the Hackitt report following the Grenfell Tower fire in 2017.

It is intended to award two contracts, for the delivery of two programmes with a maximum value of up to £12.5m each. It is anticipated that each programme will take 5 years to complete. This award is for the first of those contracts. A Page 18 second procurement exercise will be undertaken subsequently in 2026, to award the second contract. The reason for two separate contracts is to reduce risk of reliance on one contractor for such a large and specialist technical programme, and to ensure appropriate in-house resources can be allocated over a staggered period to appropriately manage both programmes.

Appropriate management, quality assurance and reviews will be in place, to ensure we can effectively maintain required levels of service and avoid poor performance or contractor failure, and thereby, ensure best value throughout the contract. We will also ensure instruction of work is based on contractor performance throughout the term in accordance with contract conditions and achievement of Key Performance Indicators.

A procurement strategy was chosen to ensure standardised fire rated door sets across our housing stock. This provides consistency of doors installed in the Council's Housing stock which, for which it remains the Responsible and Principal Accountable

Person. This approach to provision will improve maintenance efficiency and ensure consistency of information to residents, so that they will have a better understanding of how fire doors operate and are less likely to impede their operation, which will improve their safety. It will also ensure our statutory duties are fulfilled regarding the compliant management of fire doors.

This contract will be subject to determination under a break clause, allowing the Council to withdraw from the contract for reasons including continued and unresolved poor performance, and/or in the event that services can successfully be delivered through in-house expertise and resources.

The programme is fully capital funded and included within the current medium term financial plan. Delivery and associated expenditure will be smoothed across the contract term as much as possible and a more detailed estimated expenditure profile projection is included in the Exempt part of this report and takes into account the need for submission of applications under the Gateway process for the Building Safety Regulator where applicable.

The award of this contract provides a fully inclusive service to survey, measure, manufacture and install, and supply only if required, of new fire door sets and associated works.

The programme covers all fire door types including Flat Entrance Doors and communal doors that include Riser and cupboard Doors, Stairwell and Cross Corridor doors. Whilst approximately half of the 10,000 flat entrance doors identified for replacement, will be covered by this programme, the actual total number of doors that will be replaced will be determined through final inspection and prioritisation. It will also be dependent upon the number of communal doors requiring replacement in the block and the amount of associated building remedial works required.

Following completion of the S20 consultation with Leaseholders in accordance with the provisional award by Cabinet in November 2025, and Leaseholder implications are set out in Section 6 below.

The Section 20 consultation process has been completed and no changes have been made to the proposed contract value or planned scope as a result of the consultation. The financial implications therefore remain consistent with those set put previously with year one costs accommodated within the approved 2026/27 capital budget.

### **Alternative options considered**

**Do nothing:** This is not an option due to the Councils statutory health and safety obligation.

**Undertake the work without re-charging leaseholders:** The Council has a duty to protect the public purse and to ensure value for money and maximise recovery of costs. There is no legitimate reason to progress this programme without ensuring compliance with legislation relating to leasehold recharges and thereby ensure appropriate recovery of leaseholder contributions.

Undertake all the work in-house: This option is not currently viable due to the strict requirement of manufacturing the fire door sets and 3rd party certification for the installation of the doors.

Procure a more traditional installer led supply chain. This was not preferred due to the inconsistencies it presents in terms of control over the door supplier, potentially leading to inconsistencies in standards, reliability, maintenance requirements, and safety.

Procure one single supplier for all door replacements. Due to the size of the programme, it was felt that better value and delivery could be achieved through having two contracts running in parallel. However, due to current market availability, we are unable to make the two awards from a single procurement exercise. A second procurement will therefore be undertaken early in 2026.

**15. APPROVAL TO DELIVER COUNCIL HOMES AND LET CONSTRUCTION CONTRACT WITHIN TIVERTON ESTATE BOUNDARY N15 6RR**

The report sought approval to appoint the recommended contractor named in the exempt section to deliver a new-build scheme of seventeen council homes, including two fully wheelchair-accessible units, all for social rent. A detailed planning application for the scheme had been submitted on 17 November 2025 (ref: HGY/2025/3156).

The Cabinet Member was also asked to approve the appropriation of the site outlined in red in Appendix 1—from housing to planning purposes—to support the development process. This would have enabled the Council to use its statutory powers to override third-party rights where necessary, following engagement with any affected parties. After practical completion, the land would then have been appropriated back to housing use.

All information was considered prior to agreeing the recommendations.

**RESOLVED:**

4.1 Approved the appointment of the recommended contractor (A) identified in the exempt part of the report to undertake the new build works to provide a total of seventeen council homes on the land at Tiverton Estate, N15 6RR for a total contract sum of £6,732,469 and approves the on costs set out in the exempt part of the report. This is in accordance with Contract Standing Order (CSO) 2.01 c).

4.2 Included within the Total Scheme Costs approves a financial contribution detailed within the exempt part of the report, for the recommended contractor (A), towards the development and maintenance of identified landscaped areas earmarked for improvement for a period of two years post practical completion of homes.

4.3 Agreed the commencement of the appropriation of land at Tiverton Estate shown edged red on the plan titled 'Development Plan' attached at Appendix One to the report, from housing purposes to planning purposes pursuant to section 122 of the

Local Government Act 1972 so as to rely on the use of the Council's powers under sections 203-206 of the Housing and Planning Act 2016.

4.4 Authorised the placement of public advertisements to seek public opinion and responses to the proposed appropriation of the land edged red on the plan titled "Development Plan" attached at Appendix One to the report.

4.5 Approved the making of an application to the Secretary of State under section 19 of the Housing Act 1985 for consent to the appropriation under paragraph 3.3 above (if necessary).

4.6 Approved the total scheme costs including: on costs, works and interest to the value as set out in detail in the exempt part of the report.

4.7 Considered the engagement and consultation carried out on this proposed scheme set out in section seven of this report.

### **Reasons for decisions**

The site known as open space in front of 24-96 Tiverton Road with the Tiverton Estate, was approved by Cabinet on 21st January 2020 to be included in the Council's Housing Delivery programme. A design and access plan, aimed to supporting a planning application for the redevelopment submitted by appointed Architects on 17th November 2025. On the 5th March 2026, the scheme was submitted for consideration by Planning Committee, and received unanimous recommendation for approval by members.

Following a formal tender process, a contractor has been identified to undertake these works.

There are no reasons for the Council to believe that any third-party rights would be infringed by the development. Whilst the scheme is yet to receive formal planning permission, there are no obvious concerns about the loss of rights, which were raised during extensive local engagement and consultation with residents. Appropriation of the development site for planning purposes is recommended to clear the path for Page 29 development. It will allow the Council to use the powers contained in Section 203 Housing & Planning Act 2016 to override easements and other third-party rights that may be infringed by the development and will prevent injunctions that could delay or prevent the Council's proposed development. Section 203 converts the right to seek an injunction into a right to compensation.

The proposed development site shown edged red on the plan comprises the area of the main grassed area on front of Tiverton Estate and the adjacent areas where greening interventions are planned to take place. The site proposal will provide seventeen much needed Council homes in two four-storey buildings. In conjunction with the housing development a number of landscape and amenity improvements are proposed including play facilities, additional trees, planting, seating areas and CCTV.

These homes will also contribute to the Council's commitment to start 500 homes on site as part of the GLA 21-26 Affordable Homes Programme and the Council's political aspiration to build 3000 Council homes by 2031.

### **Alternative options considered**

It would be possible to not develop this site for housing purposes. However, this option was rejected as it does not support the Council's commitment to deliver a new generation of Council homes. This option would also represent a lost opportunity to gain critical GLA funding to support delivery of new homes.

This opportunity was procured via the LCP Framework Lot 1.1. using the JCT Design Build Contract 2016 with amendments, the route recommended by Strategic Procurement for a contract of this value. An alternative option would have been to run a competitive tender via the Council's LCP Dynamic Purchasing System. However, owing to the size and approximate value of the development, the LCP framework was considered a more suitable option with an approved list of contractors.

The Council could continue with the scheme without appropriating the site for planning purposes, but this would risk the proposed development being delayed or stopped by potential third-party claims. By utilising the powers under Section 203 of the Housing and Planning Act 2016 (HPA 2016), those who benefit from third party rights will not be able to seek an injunction since those rights or easements that are overridden are converted into a claim for compensation only. The Council recognises the potential rights of third parties and will pay compensation where a legal basis for such payments is established. The housing delivery team actively engaged with local residents about the development of this site as the scheme proceeded through the feasibility and design stages and any comments or objections raised were taken into consideration by Planning Committee in reaching its decision.

### **16. EXCLUSION OF THE PRESS AND PUBLIC**

Item 17, 18, 19, 20 was subject to a motion to exclude the press and public from the meeting as it contains exempt information as defined in Section 100a of the Local Government Act 1972 (as amended by Section 12A of the Local Government Act 1985); paras 3 and 5, namely information relating to the financial or business affairs of any particular person (including the authority holding that information) and information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.

### **17. EXEMPT - DIRECT AWARD FOR VOIDS WORKS TO HCBS AND PSL PROPERTIES**

The Cabinet Member considered all exempt information but this decision would be retaken on the 5<sup>th</sup> of May

### **18. EXEMPT - AWARD OF CONTRACT FOR PROVISION OF OPERATIONAL VEHICLES**

The Cabinet Member considered all exempt information and approved the recommendations as set out in the exempt report and these are detailed in the exempt minutes.

**19. EXEMPT - APPROVE AWARD OF CONTRACT FOR FIRE DOORS & WORKS**

The Cabinet Member considered all exempt information and approved the recommendations as set out in the exempt report and these are detailed in the exempt minutes.

**20. EXEMPT - APPROVAL TO DELIVER COUNCIL HOMES AND LET CONSTRUCTION CONTRACT WITHIN TIVERTON ESTATE BOUNDARY N15 6RR**

The Cabinet Member considered all exempt information and approved the recommendations as set out in the exempt report and these are detailed in the exempt minutes.

CABINET MEMBER:

Signed by Cabinet Member .....

Date .....

## **MINUTES OF THE Cabinet Member Signing HELD ON Tuesday, 21st April, 2026, 2:00 - 2:15pm**

### **PRESENT:**

**Councillors: Lucia das Neves**

**ALSO ATTENDING: Kodi Sprott, Principal Committee Coordinator, Rebecca Cribb, Head of Commissioning and Quality Assurance, Jo Baty, Director of Adult Social Care**

#### **1. FILMING AT MEETINGS**

The Cabinet Member referred to the filming at meetings notice and this information was noted.

#### **2. APOLOGIES FOR ABSENCE**

There were no apologies for absence.

#### **3. DECLARATIONS OF INTEREST**

There were no declarations of interest.

#### **4. URGENT BUSINESS**

There was none.

#### **5. DEPUTATIONS / PETITIONS / QUESTIONS**

There was none.

#### **6. VARIATION TO EXTEND SERVICE AGREEMENTS FOR THE PROVISION OF BUNDLED HOURS HOME SUPPORT AND REABLEMENT SERVICE**

This report sought approval to vary the Service Agreements with Verity Healthcare Limited and Care Sante Limited for the provision of Bundled Hours Home Support and Reablement services, it would extend the terms of the agreement for a further period maximum of ten months from 1 March 2026 to 31 December 2026. The proposed extension would ensure continuity of care for service users; remove the risks associated with premature transition to an alternative service provider; and would allow the Council sufficient time to complete the ongoing review of the current Home Support and Reablement services and a fulfil a tender process before the implement of a new contract.

## **RESOLVED**

The Cabinet Member for Health, Social Care, and Wellbeing approved the implementation of Contract Standing Orders 0.08 and 2.02 (b) and

1. Varied the Service Agreement for the provision of Bundled Hours Home Support and Reablement with Care Sante Limited for East Locality and Verity Health Care Limited for West Locality, extending the term for up to ten (10) months from 1st March 2026 to 31st December 2026, at a maximum cost of £1,352,969 and £466,033 respectively.
2. The total cost of the Service Agreement with Care Sante Limited would increase from £2,750,938 to £4,058,906, and the total cost for Verity Health Care Limited will increase from £1,930,066 to £2,895,098, compared with the original award of the contract on 9th February 2021.
3. The Cabinet Member for Health, Social Care, and Wellbeing noted that the Service Agreement for Verity Health Care Limited for West Locality varied in August 2025 to enable six months extension from 1st August 2025 to 28th February 2026 at cost of £499,000 was under delegated authority approval.

### **Reason for decision**

The re-commissioning process was already underway, and initiating a separate procurement exercise for a short-term period of approximately 10 months would duplicate effort, resources, and costs for both the Council and providers.

A separate procurement process at this point would divert resources away from the recommissioning programme and involve major disruption to client care as well as the additional risk of further cost, time and resources implementing TUPE and new care arrangements. The value of the proposed extension remains within the 50% threshold permitted under Regulation 72, ensured compliance with procurement legislation.

Extending with current providers maintains continuity of service delivery for vulnerable service users during the re-commissioning period. If the service agreement with Verity Healthcare and Care Sante was not extended this would lead to further pressure on the remaining four (4) service providers operating in those localities due to the increase in demand and the volume of hours of support needed.

Both service providers would have the capacity to accept further referrals on short response times if their service agreement is extended and the contract value increased this would also relieve the pressure on the other service providers operating in the same locality.

Key Performance Indicators and outcomes metrics had been embedded into the current 'bundled hours' contracts which commissioning officers could continue to monitor in line with our contract monitoring and quality assurance procedures. There were no performance or safeguarding matters outstanding with either of the service providers.

**Alternative options considered**

Do nothing: The Council had a statutory duty to meet residents assessed, eligible needs as defined under the Care Act 2014, and this Service Agreement is key to being able to deliver support to residents eligible under the statutory framework. To allow the service agreements to expire on 28 February 2026 would undermine all the progress the Council has made with the current providers to-date. It would also put at risk continuity of care for clients as providers may choose to hand back packages of care.

Provide the service in-house: While an inhouse provision exists, it was unable to meet demand and would not be cost effective due to the volume of hours of support needed, and the number of staff and the management arrangements that would be required. Furthermore, the Council was not in a position to mobilise an in-house service prior to the conclusion of the current Service Arrangement, mobilisation by the end of February may not be achievable, and implementation may need to take place during the extension period.

Purchase through the Dynamic Purchasing System (DPS): the DPS was not suitable for the scale and urgency of Home Support delivery. The mini competition process required for each package introduces severe delays, which would negatively impact hospital discharges and timely access to care. Home Support providers operate on short response times and require volume certainty to maintain workforce stability. The DPS does not offer this, and many providers were unwilling or unable to engage with it for individual packages. The Council moved away from full reliance on the DPS for Home Support precisely to address these issues, reverting to it now would be a step backward and counter-productive to the ongoing service redesign work.

Go out to tender: While a new procurement exercise was ultimately anticipated, launching a tender now would be premature. The current contracts were due to expire imminently, and there was insufficient time to complete the design of a new model, engage stakeholders meaningfully, and run a compliant procurement process.

CHAIR:

Signed by Chair .....

Date .....

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## **MINUTES OF CABINET MEMBER SIGNING MEETING HELD ON WEDNESDAY 22 APRIL 2026, 2:00PM – 2:15PM**

**PRESENT:** Councillor Seema Chandwani, Cabinet Member for Resident Services & Tackling Inequality

**In attendance:** Beth Waltzer, Head of Recycling, Waste & Waste Enforcement and Nazyer Choudhury, Principal Committee Co-Ordinator

### **1. FILMING AT MEETINGS**

The Cabinet Member referred to the notice of filming at meetings and this information was noted.

### **2. APOLOGIES FOR ABSENCE**

There were no apologies.

### **3. DECLARATIONS OF INTEREST**

There were none.

### **4. URGENT BUSINESS**

There was no urgent business.

### **5. DEPUTATIONS / PETITIONS / QUESTIONS**

There were none.

### **6. FOOD WASTE EXTENSION PROGRAMME**

By 31 March 2026, local authorities would be required to collect the core recyclable waste streams - plastic, paper and card, glass, metals (cans, tins and foil) and food waste - from all households in England. Whilst Haringey already serves all its households with weekly collections of core dry recyclables, our food waste collection service now needed to extend its reach up to an estimated 9,000 further households, as well as to all flats-above-shops. This required up to £991k total expenditure, none of which created a core budget pressure as funding was to be made up from £581k of Defra transitional grant, £100k NCIL and £310k of accumulated contract SPI reserves.

### **The Cabinet Member RESOLVED**

As required under CSO 21.01, for the Cabinet Member to formally accept the Defra grant to enable the extension of our food waste recycling collections borough wide.

The grant amount is set out in the 'Defra Transitional Grant Determination Letter', Appendix 1, and is as follows:

Capital £416,858  
Revenue £163,863

**Reasons for decision**

The proposed 'Food Waste Extension Programme' and associated grant award from Defra, were necessary for implementing services and subsequently complying with, a change of law prompted by The Environment Act 2020 Regulations 2024.

After a successful challenge of the evidence used by Defra in their allocation of burden funding, Haringey were awarded a total of £580,721 transitional grant upon the understanding that Haringey would comply with the new 'Simpler Recycling' requirements. Members' formal acceptance of this grant, as recommended in 3.1, was a necessary step in satisfying CSO 21.01

In order to fulfil the requirements of Simpler Recycling - specifically, weekly collection of food waste from every household – Strategic Procurement are currently reviewing the available routes to market to ensure the Council maximises the value of the grant funding. The potential procurement routes under consideration include the use of public sector frameworks or undertaking an open tender, depending on which option provides the greatest overall value for the Council.

A high-level estimate of implementation expenditure, along with the source funding, was outlined in the report.

Whilst vehicles were being procured by our incumbent waste contractor, Veolia, on behalf of the Council, the remaining project programme's route to market would be through public sector frameworks or open tendering, depending on which approach offers the greatest value to the Council and maximises the benefit of the grant funding.

With much of the country currently readying for the change in law, there was likely to be considerable impact on manufacturing lead times, thus officers anticipate significant slippage against the 31 March implementation date for facilitating weekly food waste collections from every household in Haringey.

**Alternative options considered**

There was no alternative – weekly food waste collections would be a statutory undertaking as from 31 March 2026. Defra's transitional grant had been awarded after extensive challenge of the evidence used to arrive at a previous grant allocation sum.

CABINET MEMBER: Councillor Seema Chandwani

Signed by Cabinet Member .....

Date .....22 April 2026.....

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## **MINUTES OF THE Cabinet Member Signing HELD ON Tuesday, 5th May, 2026, 11am – 11.10am**

### **PRESENT:**

**Councillor: Sarah Williams – Cabinet Member for Housing and Planning(Deputy Leader)**

**ALSO ATTENDING: Jack Goulde** - Head of Design Quality & Acquisitions, Jon Southern, Housing Delivery Project Manager, Ayshe Simsek, Democratic services and Scrutiny Manager

### **1. FILMING AT MEETINGS**

The Cabinet Member for Housing and Planning ( Deputy Leader) noted the filming at meetings notice.

### **2. APOLOGIES FOR ABSENCE**

There were no apologies for absence.

### **3. DECLARATIONS OF INTEREST**

There were no declarations of interest put forward.

### **4. URGENT BUSINESS**

There were no items of urgent business.

### **5. DEPUTATIONS / PETITIONS / QUESTIONS**

None

### **6. DIRECT AWARD FOR VOIDS WORKS TO HCBS AND PSL PROPERTIES**

The Cabinet Member for Housing and Planning (Deputy Leader) considered the attached report which sought a direct contract award from the LCP Framework MW24 Lot 2.2 to enable the Council to carry out Voids Works to Haringey Community Benefits Society (HCBS) and Private Sector Leased (PSL) properties. The Cabinet Member noted that this contract award was vital in facilitating these properties to be returned to long – term lettable standard as soon as possible in order to relieve pressures on temporary accommodation.

The Cabinet Member queried paragraph 5.1 and the final sentence and agreed that the minutes clarify that this should read: *In addition, Haringey Council and Homes*

*for Haringey have been exploring options to increase the number of properties to relieve homelessness and currently the council is targeting the acquisition of 250 new properties per year.*

Further to considering the exempt information and exempt recommendations, the Cabinet Member for Housing and Planning (Deputy Leader),

## **RESOLVED**

1. To agree the award of a Voids Contract for a period not exceeding 18 months, to Contractor A to carry out Voids Works to Haringey Community Benefits Society (HCBS) and Private Sector Leased (PSL) properties to a maximum sum details of which are contained in the Exempt Report in line with the provisions of the Council's CSOs 7.02, 2.01(c) and 0.08.
2. To agree a Total Scheme Cost, details of which are contained in the Exempt Report.

## **Reasons for decisions**

The Haringey Community Benefits Society (HCBS) has successfully acquired a significant number of properties in the past 12 months, and this acquisition programme is continuing. In addition, Haringey Council has a commitment to a number of Private Sector Leased (PSL) properties.

Each of the HCBS properties most recently acquired requires voids works to be undertaken in accordance with an agreed specification in order to return it to long – term lettable standard and each of the PSL properties being considered for this Contract requires works to be undertaken in accordance with a specification to be agreed with the private sector landlord to meet the Council's tenancy obligations.

A Direct Award from the LCP Framework MW24 Lot 2.2 is considered to be the most time and cost-efficient method of procuring a contractor to undertake these Works.

## **Alternative options considered**

The primary alternative to the proposed contract would be not to undertake the Works and this has been rejected as it is vital that these properties are returned to long – term lettable standard as soon as possible in order to relieve pressures on temporary accommodation.

A secondary alternative would be for the council's inhouse team to deliver the additional works. However, as noted in 3.1, the council is forecasting a significant increase in the number of properties that require void works over the next two years. These voids will require rapid, specialist work to allow them to be let to Haringey residents. This is a time dependent priority given that, like most local authorities, Haringey is facing acute housing need from homeless households and a requirement to reduce the council spending on expensive private rented sector accommodation for residents who have presented as homeless. Additional capacity, through the required contract uplift, is therefore required to deliver these works in a

timely manner.

Consequently, it has been concluded that existing council services would benefit from additional support from a short-term void works contract: to facilitate this aim.

## **7. ACQUISITION OF COUNCIL HOMES AT 76 MAYES ROAD**

The Cabinet Member for Housing and Planning (Deputy Leader) considered the attached report which sought approval for the acquisition of 21 newly constructed Council homes which formed part of the redevelopment of the Former Petrol Filling Station, 76 Mayes Road, Wood Green N22 6SY. The redevelopment of the site was completed by Weston Homes (the Developer) creating 83 homes and 6 commercial units.

The Cabinet Member noted that in July 2025 the Council had acquired the 29 designated affordable homes at the development.

Re-engagement with the Developer only recently occurred (February 2026) relating to the Council acquiring an additional 21 homes which are designated as market homes for private sale.

The Council's intention was to let the 21 homes at Social Rents to Haringey households. Prior to legal completion the Local Planning Authority would be consulted on the requirement for a deed of variation of the S106 to allow these homes to be let a Social Rents.

The development was now complete and the homes (subject to survey by the Council's technical teams and external advisor) are ready for occupation.

The homes will be purchased on individual long leaseholds (period to be agreed but to be no less than 250 years).

The Council was proposing to acquire the following homes:

- 14 x 1B/2P
- 7 x 2B/4P

In response to questions, it was noted that the properties had been appropriately maintained.

Following consideration of the exempt information and exempt recommendations, the Cabinet Member for Housing and Planning (Deputy Leader),

### **RESOLVED**

1. To approve the acquisition of the long leasehold interest in 21 Council homes at the Former Petrol Filling Station, 76 Mayes Road, Wood Green N22 6SY for housing purposes, for the purchase price as set out in para 3.1.1 in the Part B (Exempt) report and based on the draft Heads of Terms contained at appendix 2 in the Part B (Exempt) report.

2. To approve the total scheme cost for the acquisition as stated at para 3.1.2 in the Exempt Part B (Exempt) report.
3. To approve the use of grant funding from the GLA's Council Housing Acquisition Programme 2021 to 2026 allocation (CHAP) to part-fund this acquisition. The total amount of GLA CHAP grant funding is stated at para 3.1.3 in the Part B (Exempt) report.
4. To approve the use of Right to Buy (RtB) receipts or funding from the Council's General Fund (which is available from an approved allocation to part-fund housing acquisitions delivered through the GLA's CHAP programme) to part-fund this acquisition. The total amount of RtB receipts/General Fund funding is stated at para 3.1.4 in the Part B (Exempt) report.
5. To grant delegated authority to the Corporate Director of Finance and Resources (following consultation with the Director of Legal and Governance (Monitoring Officer)) to finalise all legal documentation and complete the transaction.

### **Reasons for decision.**

The acquisition of these properties will result in 21 additional new Council homes thereby helping the Council make good on its pledge to build 3,000 Council homes by 2031. The Council's "A New Housing Strategy for Haringey 2024-29 states at paragraph 1.1 under Strategic Objective 1:

*Haringey's ten-year housing target is 15,920 new homes as set out in the London Plan. We will deliver at least 3,000 of those homes ourselves as Council homes"*

13,000 households are currently on the Council's housing register and these homes will provide tenure secure, well-constructed affordable housing to Haringey households in housing need.

The acquisition aligns with the Council's established acquisitions programme, increases the supply of modern sustainable homes, reduces reliance on temporary accommodation and delivers General Fund cost savings.

The proposed Council homes are well located to enjoy the amenities of the High Street in Wood Green.

The homes are completed to a private market specification which will be to a higher standard than the Council's specification for affordable homes.

### **Alternative options considered.**

**Not to acquire the homes.** This option was rejected because it would be a missed opportunity for the Council to:

Support the Council's commitment to deliver 3,000 Council homes by 2031

If the Council doesn't acquire new homes, it is likely to face a significant shortfall in meeting the Borough's growing housing needs and will be unable to deliver a key element of its medium-term financial strategy (MTFS).

**8. EXCLUSION OF THE PRESS AND PUBLIC**

**RESOLVED**

To exclude the press and public be from the meeting as *items 9 and 10* contained exempt information as defined in Section 100a of the Local Government Act 1972 (as amended by Section 12A of the Local Government Act 1985); paras 3 , namely information relating to the financial or business affairs of any particular person (including the authority holding that information)

**9. DIRECT AWARD FOR VOIDS WORKS TO HCBS AND PSL PROPERTIES EXEMPT**

Following consideration of the exempt information, the exempt recommendations were approved and the resolutions set out above also approved.

**10. EXEMPT ACQUISITION OF COUNCIL HOMES AT 76 MAYES ROAD**

Following consideration of the exempt information, the exempt recommendations were approved and the resolutions set out above also approved.

CHAIR:

Signed by Chair .....

Date .....

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## **MINUTES OF THE Cabinet Member Signing HELD ON Wednesday, 6th May, 2026, 9.35 - 9.45am**

### **PRESENT:**

**Councillor Dana Carlin -Cabinet Member for Finance and Corporate Services**

**ALSO ATTENDING: Ayshe Simsek (Democratic Services and Scrutiny Manager)  
Jenna Scott-Brining(Head of Digital)**

### **11. FILMING AT MEETINGS**

The Cabinet Member noted the filming at meetings notice.

### **12. APOLOGIES FOR ABSENCE**

There were no apologies for absence.

### **13. DECLARATIONS OF INTEREST**

There were no declarations of interest.

### **14. URGENT BUSINESS**

There were no items of urgent business.

### **15. DEPUTATIONS / PETITIONS / QUESTIONS**

None

### **16. MERCHANT ACQUIRER RE-PROCUREMENT AND DIRECT AWARD OF CONTRACT**

The Cabinet Member for Finance and Corporate Services considered the attached report which put forward a decision of a renegotiated contract with the current provider for merchant acquiring services. This contract enables the Council to process debit and credit card payments across its services, supporting the secure collection of income from residents, businesses and partners. The report set out the revised commercial terms with the incumbent provider to reduce the Council's annual merchant acquiring cost from approximately £1.02m to £490k, delivering savings of around £530k per annum and addressing the current budget gap. The proposed decision enabled the Council to secure materially improved rates while avoiding service disruption, system reconfiguration costs, and implementation risk.

This approach was compliant with procurement regulations, maintains PCI DSS (Payment Card Industry Data Security Standard) compliance, and ensures uninterrupted income collection across all payment channels.

The proposed two-year terms would also allow the council to take forward a competitive procurement exercise to secure further future potential savings.

The Cabinet Member considered the information in the report and took into account the fiduciary duty of members, whilst further noting that the decision allowed savings of £1.1million from procurement activity which in the wider context of required savings helped protect frontline services. The Cabinet Member for Finance and Corporate Services,

## **RESOLVED**

1. To approve the commencement of the re-procurement of the merchant acquirer provision as permitted under CSOs 0.08 and 2.01b.
2. To approve the award of a contract to Global Pay for a term of years at a value of £980k in accordance with 7.02 (The Council may call-off from Frameworks established by other public sector organisations) and CSOs 0.08 ( Cabinet Member decision ) and 2.01 c) (Cabinet approval of award of contract valued £500k and above).
3. To note that current arrangements are financially unsustainable and create a significant ongoing revenue pressure.
4. To note that the proposed approach will reduce annual costs, ensure procurement compliance, and maintain continuity of critical income collection services.

## **Reasons for decision**

The Council currently processes approximately £86m per annum in income through card payments.

Projected merchant acquiring costs of circa £1.021m in 2025/26 significantly exceed the available budget and represent poor value for money.

Continuing under existing terms would create a recurring budget pressure and expose the Council to financial risk.

Re-procuring via the Crown Commercial Service Framework 6325 Payment Acceptance, Lot 1 with the incumbent provider enables the Council to secure materially improved rates while avoiding service disruption, system reconfiguration costs, and implementation risk.

This approach is compliant with procurement regulations, maintains PCI DSS (Payment Card Industry Data Security Standard) compliance, and ensures uninterrupted income collection across all payment channels.

The revised commercial terms would reduce the Council's annual merchant acquiring cost from approximately £1.02m to £490k, delivering savings of around £530k per annum and addresses the current budget gap.

**Alternative options considered**

**Do Nothing**

Continuing under the existing contract terms would result in ongoing budget overspend of over £500k per annum. This option is not financially sustainable and does not represent value for money.

**Full Open Procurement Exercise**

Running a full competitive procurement could test the wider market; however, it would require significant officer time and specialist resource, introduce implementation and transition risks, and could disrupt income collection. There is limited organisational appetite for system change which will be resource intensive and delay any immediate reductions, and no identified budget to support a complex transition.

Recommended Option – CCS Framework RM6325 Lot 1 Re-procurement with Existing Provider Re-procuring CCS framework with the incumbent provider secures improved commercial terms while maintaining operational stability. This option balances cost reduction, compliance, deliverability and risk, and is therefore the preferred approach.

CHAIR:

Signed by Chair .....

Date .....

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## **MINUTES OF THE Cabinet Member Signing HELD ON Wednesday, 6th May, 2026, 10am - 10.10am**

### **PRESENT:**

**Councillor Seema Chandwani – Cabinet Member for Resident Services & Tackling Inequality.**

**ALSO ATTENDING: Kirsten Webb - Feedback & Resolutions Manager, Ayshe Simsek(Democratic Services and Scrutiny Manager)**

### **17. FILMING AT MEETINGS**

The Cabinet Member noted the notice of filming at meetings.

### **18. APOLOGIES FOR ABSENCE**

There were no apologies for absence.

### **19. DECLARATIONS OF INTEREST**

There were no declarations of interest.

### **20. URGENT BUSINESS**

None

### **21. DEPUTATIONS / PETITIONS / QUESTIONS**

None

### **22. HARINGEY FEEDBACK POLICY**

The Cabinet Member for Resident Services & Tackling Inequality considered the report which set out the revised Resident Feedback Policy which incorporated recommendations from the review by the Housing Ombudsman Service in July 2025 and a further review in February 2026. The Policy had also been updated to ensure alignment with both the Housing Ombudsman and Local Government & Social Care Ombudsman complaint handling codes. The updated policy reinforced principles of fairness, transparency, accessibility, and accountability, while embedding mechanisms for learning and service improvement.

The Cabinet Member noted that updates included: clarity on excluded complaints, oversight of Tenant Management Organisation (TMO) complaint handling, timescale details for Stage 2 complaints and updates to the Council's self-assessment.

The Cabinet Member for Resident Services & Tackling Inequality,

**RESOLVED**

To approve the revised Haringey Resident Feedback Policy, which incorporated recommendations from the Housing Ombudsman Service review and aligned with their Complaint Handling Code.

**Reasons for Decision**

The revised Resident Feedback Policy ensures compliance with the Housing Ombudsman Complaint Handling Code and addresses recommendations from the recent review. Failure to do so may result in non-compliance with the statutory code.

CHAIR:

Signed by Chair .....

Date .....

## **MINUTES OF THE Cabinet Member Signing HELD ON Thursday, 11th June, 2026, 11.30 - 11.37 am**

### **PRESENT:**

**Councillors: Tammy Hymas**

#### **23. FILMING AT MEETINGS**

##### **RESOLVED:**

The filming at meetings notice was noted.

#### **24. APOLOGIES FOR ABSENCE**

There were none.

#### **25. DECLARATIONS OF INTEREST**

There were none.

#### **26. URGENT BUSINESS**

There was none.

#### **27. DEPUTATIONS / PETITIONS / QUESTIONS**

There were none.

#### **28. VEOLIA WASTE CONTRACT AWARD FOR 2027 FOR HOUSING ESTATES**

The Assistant Director Housing Management introduced the report. The rationale for the report was outlined.

It was noted that charges to leaseholders could be in excess of £100, but it was stressed that this was standard and common practice.

Following questions, it was explained:

- That communal service charges were charged to tenants and leaseholders, it was noted that if this was not completed, tenants would be charged more than leaseholders, which was considered non-optimal.
- That the contractor would acquire vehicles to complete the contract, and that this award would allow the contractor the time to acquire these vehicles in time to ensure no break in service.

**RESOLVED:**

That the Cabinet Member for Housing:

1. Approved the final award of the waste contract to the preferred bidder Veolia ES (UK) Ltd for the sum of £230,358,134 commencing from 17 April 2027 for an initial period of 8 years with an option to extend for a further period(s) of 8 years in aggregate, having taken full account of the observations about the housing external cleaning element of the overall contract made by leaseholders, and the Council's comments and responses.

**Reasons for decision**

The council had an obligation to consult with leaseholders under Section 20 of Landlord and Tenant Act 1985 where it intends to award a contract which exceeds 12 months with costs over £100 per year.

Cabinet approved the provisional award of a contract for recycling & waste collection and street cleansing services in March 2026 which contains external cleansing on housing estates as part of the contract award. The decision was subject to the completion of the required Section 20 leasehold consultation and review any observations made.

The council had completed its review of the observations received and reports on the observation received for the Cabinet Member to take into account in making the final award.

**Alternative options considered**

The council could do nothing. However, this would leave the council unable to award the Contract and therefore would not be able to deliver statutory services from April 2027.

The council could decide not to proceed with the award of the contract, however none of the observations received have provided a reason for the council to do so. Not awarding the contract would again leave the council unable to deliver statutory services from April 2027.

CHAIR:

Signed by Chair .....

Date .....

## Delegated Decisions taken by Corporate Directors For Reporting to Cabinet - March 2026

Corporate Director	Date	Title	Decision	Exempt?
Corporate Director of Environment and Resident Experience	24/03/2026	Request to Waive Contract Standing Order 12.02 as allowed under CSO 18.01	<p>Approve the implementation of Contract Standing Order 18.01.2d (ii) and waive the requirement to obtain quotes for stray dog collection and kennelling services and award the contract as permitted under CSO 2.05.1 (n) to London Borough of Waltham Forest for a period of 3 years from April 2026 to March 2029 under CSO 2.05.1(n) at a cost of £90,000</p> <p>The total cost over the life the contract is £90,000.</p>	No
Corporate Director of Finance and Resources	28/03/2026	Acquisition of N11 using the Greater London Authority's (GLA) Council Homes Acquisition Programme (CHAP) funding.	Purchase of the property known as N11 for a sum of £345,000 for housing purposes	Yes
Corporate Director of Finance and Resources	07/03/2026	Acquisition of N17 to assist with the delivery of the High Road West scheme.	Resources agrees, after consultation with the Cabinet Member for Finance and Corporate Services and the	yes
Corporate Director of Finance and Resources	12/03/2026	Acquisition of N15 using Right to Buy receipts / MHCLG LAHF R3 Grant.	Purchase of the property known as N15 for a sum of £280,000 for housing purposes	Yes

Corporate Director of Culture, Strategy and Communités				
Corporate Director of Finance and Resources	12/03/2026	Acquisition of N15 using Section 106 contributions.	Purchase of the property known as N15 for a sum of £310,000 for housing purposes as part of the Council's programme	Yes
Corporate Director of Finance and Resources	12/03/2026	Acquisition of N15 using Section 106 contributions	Purchase of the property known as N15 for a sum of £320,000 for housing purposes as part of the Council's programme	Yes
Corporate Director of Finance and Resources	31/03/2026	Acquisition of N22 using the Greater London Authority's (GLA) Council Homes Acquisition Programme (CHAP) funding.	Purchase of the property known as N22 for a sum of £460,000 for housing purposes as part of the Council's programme	Yes
Corporate Director of Finance and Resources	10/03/2026	Acquisition of EN1 Right to Buy receipts.	This report requests that the Director of Capital Projects and Property agree the purchase of the property known as en1 for a sum of £277,000 for housing purposes.	Yes
Corporate Director of Finance and Resources	26/03/2026	Acquisition of N8 using the Greater London Authority's (GLA) Council Homes Acquisition Programme (CHAP) funding.	Purchase of the property known as N8 for a sum of £408,000 for housing purposes	Yes
Corporate Director of Finance and Resources	26/03/2026	Acquisition of N15 using Right to Buy receipts / MHCLG LAHF R3 Grant.	Purchase of the property known as N15 for a sum of £220,000 for housing purposes	Yes
Corporate Director of Finance and Resources	04/03/2026	Acquisition of N15 using Right to Buy receipts / MHCLG LAHF Grant.	Purchase of the property known as N15 for a sum of £575,000 for housing purposes as part of the Council's programme	Yes
Corporate Director of Finance and Resources	12/03/2026	Acquisition of N15 using Right to Buy receipts / MHCLG LAHF Grant.	Purchase of the property known as N15 for a sum of £270,000 for housing purposes as part of the Council's programme to deliver properties using either the RTB receipts or MHCLG LAHF funding	Yes

Corporate Director of Finance and Resources	02/03/2026	To request approval to increase the maximum value of the T&B Contractors Ltd contract for the Alexandra Primary School Safety Valve project by the total sum of	For the Assistant Director: CYP Commissioning & Programmes to vary the Alexandra Primary School Safety Valve construction contract by the sum of £145,357.23 contract value from £992,342.30 to <b>£1,137,699.53</b>	
Corporate Director of Finance and Resources	27/03/2026	Re-allocation and adjustment of funding for four previously approved property acquisitions from Ministry of Housing, Communities and Local Government (MHCLG) Local Authority Housing Fund Round 3 (LAHF R3) or Right to Buy (RTB) receipts to Council Homes Acquisition Programme (CHAP)	That approval be granted to amend the funding source and associated funding amounts for four previously approved property acquisitions, from Ministry of Housing, Communities and Local Government (MHCLG) Local Authority Housing Fund Round 3 (LAHF R3) or Right to Buy (RTB) receipts to a combination of Council Housing Acquisition Programme (CHAP) grant and the Council's General Fund.	Yes
Corporate Director of Finance and Resources	27/03/2026	Amendment to previously approved grant utilisation and total cost of purchase figures for four properties being delivered through the Council Homes Acquisition Programme (CHAP)	That approval be granted to amend the previously approved grant utilisation figures and total cost of purchase figures for four properties being delivered through the Council Homes Acquisition Programme (CHAP).	Yes
Corporate Director of Finance and Resources	27/03/2026	Amendment to previously approved grant utilisation figures - six properties within the Council Homes Acquisition Programme (CHAP)	That approval be granted to amend the previously approved grant utilisation figures for six properties, for which the conversion of funding source from Ministry of Housing, Communities and Local Government (MHCLG) London Affordable Housing Programme Round	Yes

Corporate Director of Finance and Resources	27/03/2026	Amendment to previously approved grant utilisation figures following unit reclassification - four properties within the Council Homes Acquisition Programme (CHAP)	Approves the amendment to the previously approved grant utilisation figures to reflect the revised unit classifications for five properties under Council Homes Acquisitions Programme (CHAP); and notes that the amendments are required to ensure alignment with Greater London Authority (GLA) CHAP funding requirements	Yes
Corporate Director of Finance and Resources	23/03/2026	Re-allocation and adjustment of funding for five previously approved property acquisitions from The Greater London Authority's (GLA) Council Homes Acquisition Programme (CHAP) to their 'Domestic Abuse Safe Accommodation Homes Programme (DASAHP).	Director of Capital Projects and Property in conjunction with the Corporate Director of Finance and Resources agrees:	Yes
Corporate Director of Finance and Resources	07/03/2026	Approval is sought for a variation and extension to the existing contract with Silver DCC for the provision of EA/QS services on the scheme known as Kings Road (N17) Car Park, in accordance with CSO 18. This variation is valued at £52,637.36, bringing the aggregated contract value to £93,131.70 + VAT.	This report seeks approval for a variation and extension to the existing contract with Silver DCC for the provision of multidisciplinary consultancy services, covering the roles of Employer's Agent (EA) and Quantity Surveyor (QS) for the Kings Road (N17) Car Park development, in accordance with CSO 18.03.3.	
Corporate Director of Finance and Resources	28/03/2026	Report for the variation contract to extend the Mayor's current Polestar vehicle hire to now end of May 2026, up until arrival of the new replacement electric Ford Explorer		

Corporate Director of Finance and Resources

Corporate Director of Finance and Resources

his report seeks approval to extend the appointment of Bellrock Property and Facilities Management (John Rowan and Partners) for the Monitoring Surveyor, Quantity Surveyor and Clerk of Works services on the St Ann's Phase 1

04/03/2026 project.

Yes

Approval for Implementation of Standing Order 18.03.3 variation of contract price of contract for the provision of Right to Buy Residential Valuations as allowed under CSO

26/03/2026 2.05.1(n)

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## Delegated Decisions taken by Corporate Directors

For Reporting to Cabinet - April 2026

Corporate Director	Date	Title	Decision	Exempt?
Corporate Director of Adults, Housing and Health	02/04/2026	VWAG Pathway	Approval is sought to retrospectively for waiver of Contract Standing Order (CSO) 12.02 (requirement to obtain three competitive quotations) as permitted under CSO 18.01.2(d)(iii) (where the value of the contract is below the applicable threshold pursuant to the Procurement Act 2023 and it is in the Council's overall interest to waive the requirement); and award of nine (9) interim contracts.	Yes
Corporate Director of Adults, Housing and Health	07/04/2026	Haringey Home from Hospital Service	Award of contract for the provision of Haringey Home from Hospital Service to The Bridge Renewal Trust in partnership with Citizen's Advice Haringey for a period of two (2) years, commencing from 1st April 2026 to 31st March 2028 at a maximum cost of £330,000.	Yes
Corporate Director of Finance and Resources	07/04/2026	Hale Wharf estate service charges allowance	This report seeks approval of the estate service charges for the acquired six blocks D to J (inclusive) at Hale Wharf development to cover the period from 1st January to 31st December 2026 to the value of £183,327.58 (excluding VAT. The VAT is not applicable on residential service charges) payable to property management agents, Rendall & Rittner who will provide estate management services on behalf of Lock 17 Estate Management Company Ltd ("the Estate Management Company").	Yes
Corporate Director of Adults, Housing and Health	01/04/2026	HfH - appointment of auditors	To give Owner Consent to Homes for Haringey Limited, in her role as Owner Representative under the Members Agreement, to appoint, by direct award Knox Cropper as external auditors to Homes for Haringey	No

Corporate Director of Environment and Resident Experience	20/04/2026	Increase the contract value of a contract for the provision of resource resilience for the Revenues and Benefit services	To approve the implementation of CSO 18.03.3 to increase the value of a contract awarded to NEC Software Solutions Ltd by £92,500 increasing the total value the contract to £277,500	Yes
Corporate Director of Culture, Strategy and Communities	29/04/2026	Contract Variation for Enabling Works contract, Broadwater Farm Estate with JB Riney Ltd.	For the Corporate Director Culture Strategy & Communities to approve the implementation of Contract Standing Order (CSO) 2.05.1 (n) & (CSO) 18.03.3 and award a variation to contract to DBR Conservation Limited, for the removal and restoration of the Tangmere mural at a variation to cost of £149,763.28  The total cost over the life the contract (including any extensions) is £499,763.28.	Yes
Corporate Director of Culture, Strategy and Communities	29/04/2026	Contract Variation for Enabling Works contract, Broadwater Farm Estate with JB Riney Ltd.	It is recommended that Corporate Director of Culture, Strategy and Communities is asked to approve the variation of the contract sum for JB Riney Ltd to a total value of £455,335.97. The total cost over the life the contract (including any extensions) is £499,763.28.	Yes
Corporate Director of Finance and Resources	24/04/2026	Acquisition of N17 using the Greater London Authority's (GLA) Council Homes Acquisition Programme (CHAP) funding.	Purchase of the property known as N17 for a sum of £255,000 for housing purposes as part of the Council's programme	Yes
Corporate Director of Finance and Resources	24/04/2026	Acquisition using the Greater London Authority's (GLA) Council Homes Acquisition Programme (CHAP) funding.	Purchase of the property known as N8 for a sum of £385,000 for housing purposes as part of the Council's programme	Yes
Corporate Director of Finance and Resources	24/04/2026	Acquisition of N17 using Right to Buy receipts / MHCLG LAHF R3 Grant.	Purchase of the property known as N17 for a sum of £290,000 for housing purposes as part of the Council's programme to deliver properties using either the RTB receipts or MHCLG LAHF R3 funding	yes
Corporate Director of Finance and Resources	24/04/2026	Acquisition of N17 using Right to Buy receipts / MHCLG LAHF R3 Grant.	Purchase of the property known as N17 for a sum of £290,000 for housing purposes as part of the Council's programme	Yes
Corporate Director of Finance and Resources	24/04/2026	Acquisition of N4 using the Greater London Authority's (GLA) Council Homes Acquisition Programme (CHAP) funding.	Purchase of the property known as N4 for a sum of £475,000 or housing purposes as part of the Council's programme to deliver properties using Council Homes Acquisition Programme (CHAP) to ease wider homelessness pressures.	Yes

Corporate Director of Finance and Resources	24/04/2026	Acquisition of N17 using the Greater London Authority's (GLA) Council Homes Acquisition Programme (CHAP) funding.	Purchase of the property known as N17 for a sum of £294,000 for housing purposes as part of the Council's programme to deliver properties using Council Homes Acquisition Programme (CHAP) to ease wider homelessness pressures.	Yes
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## Delegated Decisions taken by Corporate Directors

### For Reporting to Cabinet - June 2026

Corporate Director	Date	Title	Decision	Exempt?
Corporate Director of Finance and Resources	01/06/2026	Acquisition of N15 using Right to Buy receipts / MHCLG LAHF R4 Grant.	Purchase of the property known as N15 for a sum of £590,000 for housing purposes as part of the Council's programme to deliver properties using either the RTB receipts or MHCLG LAHF R4 funding that has been awarded for acquisition programme that aims to provide sustainable housing for those on Afghan resettlement schemes (ARAP/ACRS) who currently reside or formerly resided in bridging accommodation and ease wider homelessness pressures. The property can then be leased by the Council to the Haringey CBS for seven years.	No
Corporate Director of Finance and Resources	01/06/2026	This report seeks approval for a contract variation and associated on costs increases arising from additional and unforeseen works and an extension of the construction programme to the existing JCT Intermediate Building Contract 2016 with Aspire Commercial Contractors Ltd under Contract Standing Order (CSO) 18.03.3 and CSO 2.05.1(o).	Approves a contract variation and extension under CSO's 18.03.3 & 2.05.1(n) & 2.05.1(o), to the existing contracts. This results in a total additional budget requirement of £297,366 and a revised total scheme cost of £2,790,131 (excluding VAT), inclusive of construction, contingency, and professional fees.	Yes
Corporate Director of Finance and Resources	03/06/2026	Acquisition of N15 using the Greater London Authority's (GLA) Council Homes Acquisition Programme (CHAP) funding.	Purchase of the property known as N15 for a sum of £380,000 for housing purposes as part of the Council's programme to deliver properties using Council Homes Acquisition Programme (CHAP) to ease wider homelessness pressures.	No
Corporate Director of Environment and Resident Experience	09/06/2026	Variation of the current Waste Contract with Veolia to deliver Electric Vehicle Charge Points in advance of the new Waste Contract starting in April 2027.	In accordance with the Council's Contract Standing Order, that the Corporate Director approves a variation of the current contract with Veolia, where the value of such variation is below £500,000.	No
Corporate Director of Finance and Resources	03/06/2026	Acquisition of N11 using the Greater London Authority's (GLA) Council Homes Acquisition Programme (CHAP) funding.	Purchase of the property known as N11 for a sum of £340,000 for housing purposes as part of the Council's programme to deliver properties using Council Homes Acquisition Programme (CHAP) to ease wider homelessness pressures.	No

Corporate Director of Finance and Resources	05/06/2026	Acquisition of N15 using Right to Buy receipts / MHCLG LAHF R4 Grant.	Purchase of the property known as N15 for a sum of £380,000 for housing purposes as part of the Council's programme to deliver properties using either the RTB receipts or MHCLG LAHF R4 funding that has been awarded for acquisition programme that aims to provide sustainable housing for those on Afghan resettlement schemes (ARAP/ACRS) who currently reside or formerly resided in bridging accommodation and ease wider homelessness pressures. The property can then be leased by the Council to the Haringey CBS for seven years.	No
Corporate Director of Culture, Strategy and Communities	10/06/2026	Request to waive Contract Standing Order 12.02 as allowed under CSO 18.01 for provision of Full Potential (trailblazer) employment support for care experienced young people	For the Corporate Director Culture Strategy and Communities to approve the implementation of Contract Standing Order (CSO) 18.01.2 (d) , (iii) to waive the requirement to obtain quotations under CSO 12.02 and award contract under CSO 2.05.1 (n) to Drive Forward Foundation for the provision Full Potential (trailblazer) employment support for care -experienced young people for a period of 12 months from 01/04/2026 to 31/04/2027 at a cost of £60,000.	No
Corporate Director of Culture, Strategy and Communities	16/06/2026	To approve entering into an agreement under section 106 of the Town and Country Planning Act 1990	To approve entering into an agreement under section 106 of the Town and Country Planning Act 1990 attached to this report in Appendix 1 ("Section 106 Agreement") with London Borough of Enfield in connection with Outline planning application with reference 24/03634/OUT.	No
Corporate Director of Adults, Housing and Health	17/06/2026	Request to waive Contract Standing Order 12.02 as allowed under CSO 18.01 for the supply of Sim Chargers 2026/2027	For the Corporate Director Adults Housing Health to approve the implementation of Contract Standing Order (CSO) 18.01.2 (d) (i), (iii) to waive the requirement to obtain quotations under CSO 12.02 and award contract under CSO 2.05.1 (n) to Chiptech International Ltd for the supply of the Sim Charges for a period of 12 months from 01/04/2026 to 31/03/2027 at a cost of £54,000	No
Corporate Director of Environment and Resident Experience	22/06/2026	Approval for the Implementation of Contract Standing Order (CSO) 7.02 call off from framework as permitted under CSO 2.05.1 (n), for the Award of contract for the provision of a Revenue and Benefits portal solution	approve the implementation of Contract Standing Order 7.02, whereby the Council may access and call off from G-Cloud RM1557.14 Lot 2, as permitted under CSO 2.05.1(n) (approval of award of contract), and award a contract to Govtech Solutions Limited for the supply of a Revenues & Benefits automated form solution, for a period of two years from 8th June 2026 to 7th June 2028 at a cost of £279,500.	Yes

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A  
of the Local Government Act 1972.

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